Polling heavy in Japanese election

World news

Japanese voters turned out in large Japanese voters turned out in large numbers for yesterday's general election, suggesting that Prime Minister, Yasuhiro Nakasone could be heading for a big victory.

Two hours before polling booths were due to close, the Home Affairs Ministry reported that voter turnout was heavier than in 1980, when the vuling I ideal Powerett.

the ruling Liberal Democratic Party (LDP) had a landslide. Analysis say a large turnout usually benefits the LDP because the party can count on the support of increasingly conservative float-ing voters normally not politically active. Nakasone is gambling his political future on the elections to

Kremlin visitor

French President François Mitterrand begins three days of in-depth talks with Soviet leader Mikhail Gorbachov in Moscow today following his New York meeting with President Reagan. Page 2

EEC cash crisis

EEC finance ministers meet in Brussels today to seek a way out of the Community's worst cash crisis, caused when the European Court declared the 1986 budget illegal,

Nuclear probe A team of American scientists ar-

rived in the Soviet Union after apparently winning permission to monitor its main underground nu-clear test site for the first time.

Anger at Nicaragua

The Pope, who is visiting Colombia, launched a bitter attack on Nicaragua's left-wing government because of its expulsion of the conservative Bishop Pablo Antonia Vega.

Mexican poll

Voting began for leadership of Chi-huahna, Mexico's largest state, with down at 17,595.36 in Saturday's the right-wing opposition convinced of victory despite what it called government efforts to rig the poll.

Zambia alert

Zambia is on the alert for an attack by South Africa after four captured South Africans confessed they were on a reconnaissance mission for Pretoria President Kenneth Kaun-

Israeli spy case Israeli Police Minister Chaim Bar-Lev broke the silence surrounding

an espionage case and confirmed that an Israeli officer is on trial ac-

cused of spying for Syria. Fatal Paris fire

Five people were killed when a fire

Ţ

2.3

1

set off by a gas explosion engulfed a building in the Paris garment dis-

Final farewell

Relatives of two Australian drug traffickers due to be hanged at dawn today in Malaysia left in tears after spending a seven-hour final visit inside jail.

Caricature goes

Iranian authorities have painted out a caricature of Mrs Margaret Thatcher, the British Prime Minister, which dominated the wall of the old British Embassy.

Treasure 'stolen'

Indonesia says an 18th century sunken ship's treasure auctioned in Amsterdam recently was stolen from its territorial waters.

Becker wins Boris Becker of West Germany won his second successive singles tennis title at Wimbledon, beating Ivan

Lendl 6-4, 6-3, 7-5.

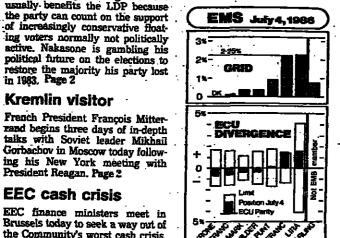
Mansell first Briton Nigel Mansell won the

French Grand Prix at Le Castellet. Alain Prost of France finished sec-

Business summary: China devalues to boost trade

CHINA has devalued its currency by 15.8 per cent in an attempt to improve its trade performance. Page 2 EUROPEAN Monetary System: Most currencies traded quietly in the EMS last week. Activity slowed ahead of Friday's closure of US centres and yesterday's elections in Ja-pan. Trading levels were also sub-dued as the market awaited Thurs-

day's meeting of the West German



Bundesbank central council. How ever, interest rates were left un-changed. The Italian lira and French franc were placed close together as the two strongest currencies, while the Danish krone and Belgian franc were weakest.

The chart shows the two constraints The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lim) may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currency unit surrencies.

down at 17,595.36 in Saturday's half-day session. Leading share prices. Page 29

CITY OF LONDON'S Securities and Investment Board membership is likely to be revised before the end of the month. Page 5

GREENWELL MONTAGU, the UK | carried search warrants. stockbroking firm which is part of the Midland Bank Group, is to terminate its agency role and will act only as principal in respect of institutional business in UK equities after the City of London's Big Bang. Page 5

SECURITISATION of credit to UK companies, whereby borrowers is-sue marketable securities instead of obtaining interest-bearing cash from banks, is moving ahead rapid ly, according to a Lloyds Bank adviser. Page 5

UK GOVERNMENT'S favoured way of introducing profit-sharing into pay packets has been dealt a severe blow with its overwhelming rejection by employers. Page 5

WEST GERMAN fears of job losse could prove an obstacle to its participation in the hig telecommunications venture proposed by CGE, the French state-owned group, and IIT of the US. Page 16

AT&T, the US telecommunications group, is planning to open the first overseas subsidiary of its Bell Laboratories research unit in Japan this

NEC, the Japanese electronics maker, and its group companies reg-istered a 59.5 per cent slide in net profits. Page 16

HOLTZBRINCK, West Germany's second biggest publishing group, has offered to buy Scientific Ameri-can, the US publisher of the science

magazine, for \$52.6m. Page 14 HORTEN, the big West German de partment store group, has slipped into the red with a net loss of DM 84.4m (\$38.5m) last year. Page 15

WINDSMOOR, the UK fashion house, is offering for sale today 6.6m shares at 196p, valuing the company at £23.3m (\$35.8m).

Howe's mission to South Africa put in jeopardy

SIR GEOFFREY HOWE, the Brit- South Africa to meet him. ish Foreign Secretary, may have to postpone or cancel at least the first of his two planned missions to South Africa this month on behalf of the European Community be-cause President P. W. Botha of South Africa does not want to receive him at this time.

For the moment, the British Government is closing its eyes to what is already interpreted in both Brit-ish political circles and other EEC countries as a major diplomatic snub. However, the Government is insisting that it is only a question of timing and that President Botha had not objected in principle to the visit, which is due to take place this

President Botha is understood to have indicated to the British Government that a meeting with Sir Geoffrey at this stage is "inconvenient" and that neither he nor Mr Pik Botha, his Foreign Minister, would be able to see the Foreign Secretary this week. Officials in Pretoria said the President's scheduie was already full.

The obstacles put in the way of Sir Geoffrey's mission by the South African Government are com-pounded by the refusal of most

UK Customs investigates

BY LIONEL BARBER IN LONDON

volved could run into several milli-

Among the companies visited are taken the industry aback because it

Reed Corrugated Cases, the UK centres on events between 12 and market leader and subsidiary of 18 months ago when the price of

Reed International; Bowater Con- kraftliner dropped dramatically,

tainers; UK corrugated, the three-way joint venture between the Irish group Jefferson Smurfit, Macmillan An EEC Council regulation dat-

group Jefferson Smurfit, Macmillan
Bloedel of Canada and Assi of
Sweden; and St Regis Holdings,
bought last April for £72m by David
S. Smith, the last-growing UK packing in the US, the dominant world
sumplier. Undertakings were also

Both Anglican Bishop Desmond Tutu and Dr Allan Boesak, President of the World Alliance of Re-formed Churches, have said that they would coldshoulder Sir Geoffrey in protest at what they see as the stalling tactics employed by the UK Government on economic sanc-

tions against South Africa. Intensive diplomatic contacts are continuing to find other dates for the Foreign Secretary's visit which would suit President Botha. But as far as Sir Geofrey is concerned, the "windows" for an alternative trip are very few and the South African Government must be aware of this through their Ambassador in London, Dr Dennis Worrall

The Foreign Secretary, who was expected to leave on Tuesday evening after attending a meeting of the European parliament in Stras-bourg, must be back in London next Saturday for the important official visit to Britain on July 14 and 15 of Mr Eduard Shevardnadze, his Soviet opposite number.

packaging industry duties

BRITISH Customs & Excise is in-full co-operation. Senior executives The regulation reaffirmed a 7 per

Mr Michael Howard, director of

The second leg of Sir Geoffrey's mission to South Africa was tenta-tively scheduled for the last week of this month, just before the Compounded by the refusal of most monwealth mini-summit in London black anti-apartheid leaders in on August 2 to August 4, at which

sanctions against South Africa will be the major topic of discussion. It is therefore difficult to see how the Foreign Secretary will be able to fit in two visits to South Africa before then if, as expected his first trip is

One of the biggest stumbling blocks to Sir Geoffrey's mission from the South African point of view appears to be the mandate that he has been given by the EEC governments. After the failure of the Commonwealth Eminent Persons' Group (EPG) to find a formula for bringing about a peaceful solu-tion of racial and political strife in South Africa, the Foreign Secretary
has stressed that he is not going on
just another "fact-finding mission."
As current President of the EECs Council of Ministers, he would be going to South Africa with the full authority of the member of the 12 member states to try to create the conditions for a genuine dialogue between the Pretoria authorities

and the country's black leaders. Sir

Geoffrey has also made it clear that, like the EPG, he would be seeking the release of Mr Nelson Continued on Page 14 Ready for sanctions; Bathelezi attacks ANC strategy, Page 2

Marcos aide sets up rebel 'government'

A BID by Philippines' opposition leader Mr Arturo Tolentino to set up a rebel government ended, when troops supporting him surrendered to government forces at dawn without firing a shot. The surrender came after crack marine units had surrounded the rebels' headquar-ters in the Manila Hotel.

More than 300 rebel troops filed out of the hotel and were escorted to the navy headquarters less than a mile away, ending the rebel gov-ernment which Mr Tolentino, who proclaimed himself acting presi-

dent, set up 12 hours earlier. The rebel forces decided to give up peacefully after reinforcements which they had expected to come from the northern Philippines, the home region of deposed President Ferdinand Marcos, failed to arrive. After the surrender, government forces sent a dozen light tanks to the Manila Hotel in a show or force to arrest Mr Tolentino and his key

Mr Arturo Tolentino, the deposed president's vice-presidential run-ning mate in the February elections, took his oath as vice-president at a rally attended by thousands of supporters loyal to Mr

He then installed himself in the government-owned huxury Manila Hotel, backed by about 200 armed troops and marines, and issued a challenge to President Corazon Aq-

Mr Tolentino, a 75 year-old lawyer picked by Mr Marcos as his runpaign mate in a vain attempt to restore some credibility to his campaign, was joined by half a dozen generals and scores of politicians including Mr Ali Dimaporo, a former governor from Mindanao with

a 3,000 strong private army.

By nightfall, however, Mr Tolentino's claim of support from two key figures in the Philippines military representing suspected evasion of EEC anti-dumping duties by UK importers of kraftliner paper, used principally in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations in the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sums insulations is the corrugated box and casing industry. The sum is the corrugated box and casing industry. The sum is the corrugated box and casing industry. The sum is the corrugated box and casing industry is the corrugated box and casing industry. who would have proved decisive in a challenge to Mrs Aquino proved hollow.

General Fidel Ramos, the Chief of Staff and Mr Juan Ponce Enrile, the Defence Minister, both of whom volved could run into several milli-on pounds.

Over the past 10 weeks, Customs

Association, said all but two of the

EEC at well below the intervention led the civilian-backed army revolt against Mr Marcos, repudiated the

officials have visited more than 40 Association's 49 members had been paper and box manufacturers. In a questioned by Customs. "It is stagnumber of cases, notably during gering," he said, "I cannot rememone snap raid in mid-April, officials ber anything quite like it."

EEC at well below the intervention price, sometimes as low as \$260 or \$270 a tonne.

It is unclear, however, whether the price of the pri rebels.
Mr Tolentino had named both The Customs investigation has purchasers of kraftliner all paid the rile thanked Mr Tolentino for the forces to join him in uphold

new job," he said. General Ramos was at Mrs Aquino's side in Mindanao and reaf- for our people under the principle firmed his support for her.

of this latest challenge to its author- the defunct Parliament, Mr Nicanor

Mrs Aguino said she would order bly.



D 8523 B

the Minister of Justice and the So licitor General immediately to file charges against Mr Tolentino and his advisers for sedition. Under the old constitution which Mrs Aquino abolished, sedition was punishable with death.

Mr Joker Arroyo, Mrs Aquino's executive secretary dismissed the loyalists seizure of the hotel earlier this afternoon as "nothing to worry

But with no Aquino troops on the streets and a navy gunboat an-chored in Manila Bay in support of the Marcos forces, Aquino support-ers in the capital feared that her government might still face a serious threat.

The troops and marines ringing the Manila Hotel - headquarters of General Douglas MacArthur before the Japanese invasion in World War Two - were armed with M16s and heavy machine guns. They had no armour but claimed

that pro-Marcos tank units were rumbling towards the capital from the north, the Marcos stronghold Among the six generals who rallied behind Tolentino today, four are on the active list and two among those pensioned off by the Aquino gov-

Pro-Marcos officers broadcast radio appeals for support, while gov-ernment television relayed a message from General Ramos in Mindanao denying that he and Mr En-rile were backing Mr Tolentino.

From the Manila Hotel where he was holed up, Mr Tolentino apmen in his rebel "cabinet." Mr En- pealed to the nation and the armed offer, "but I am not looking for a constitution which Mrs Aquino discarded after taking power.

"I seek only unity and progress of democracy, constitutionalism Mrs Aquino's administration was and the rule of law," he said at pains to appear calm in the face He also called on the speaker of

Yniguez, to reconvene the assem-

Bulldogs provide preview of London's Big Bang By Nick Bunker and Clare Pearson in London

AT LEAST 13 London Stock Exchange member firms are poised to begin market-making in so-called Bulldog stocks today in a small-scale prelude to October's Big Bang deregulatory reforms in the City of

Preparations for today's charge in market practices have been underway since March, when the exchange's council issued two technical notices. They provided for a foretaste of the stock exchange rev-olution due on October 27, by allowing firms this week to start dual capacity dealing in Bulldogs, and to offer investors negotiable commis-sions on transactions in the stocks.

Buildogs are strictly defined as issues of sterling-denominated fixed income securities in the UK by overseas borrowers, such as foreign governments, companies or fi-nancial institutions like the European Investment Bank. More than 100 are now in issue.

Today's transition to dual capacity and negotiable commissions is designed to give exchange member firms an extra competitive edge in dealing in Bulldogs, which are widely traded off the market.

By Friday evening, 13 firms had registered as Bulldog market makers with the exchange. They are all firms due to become primary dealers in the gilts market in October. Some believe this week's change will yield clues about how primary dealers will behave after Big Bang. Dual capacity is also likely to lead to an increase in the number of Bulldogs issued through place-ments rather than offers for sale. The last two issues, for Portugal and the European Investment Bank, both arranged by S.G. Warburg as placements, have anticipated this.

Sovereign and state-backed issues had previously taken the offer for sale route, as they enjoyed the slimmest secondary trading commissions, since they were treated as gilt-edged stocks. This could result in lower coupon-payments, since investors could accept lower returns for increased liquidity.

Dual capacity eliminates this reason for the offer-for-sale where upfront costs are higher than for place

In the case of the £90m (\$139m) issue for European Investment Bank, S. G. Warburg purchased the entire deal itself and it was later placed by Rowe and Pitman, Warburg's broking arm.

Lex, Page 14; Capital markets, Section II

aging company. All four companies confirmed last supplier. Undertakings were also sought – and given – by kraftliner week that Customs officials had visited their premises but without carrying search warrants. They described the visits as courtesy calls however, cover Brazil or South Afri-Background, Page 4 **British Cabinet to study radical** plan for improving inner cities

BY OUR INDUSTRIAL STAFF IN LONDON

Merseyside and the West Midlands. where the scale of urban dereliction the Government. has proved too great for local authorities.

jecting to the loss of their democratic control over the areas.

Treasury opposition is again like- and apply for UDC status. ly as eight more UDCs could add If the Cabinet backs the idea the

The proposal is to repeat the excities proposed for a new UDC, is periment of the London and Mersell proposed to the idea and has eyside Docklands Development already started talks with compactors, set up in 1981. The messuch as Citibank, Touche Ross the Exchequer around £90m a year new Urban Development Corporations (UDCs) would be in areas of Douglas in an attempt to form a north-west England joint local authority-private sector cessful. It covers Western Europe's

The existing development corpor-bour-controlled councils have let it ations were established in the face be known quietly that they would of fierce opposition from the Trea-welcome such a large-scale injecsury and from local authorities ob- tion of cash in their worst areas and the Government is considering inviting councils to nominate sites

LARGE areas of dereliction in eight around £400m (\$618m) a year to new corporations could be set up of Britain's big cities would be takpublic spending. However, many
en out of local authority control and
ministers including Mrs Margaret
have hundreds of millions of Thatcher, the Prime Minister, are
pounds pumped into them in a radinow anxious to see some dramatic
side. If a different format was cal proposal to be put to the UK activity to imporve the state of Brit-Cabinet this month by Mr Nicholas ain's cities.

But Birmingham, one of the eight next Queen's speech (outlining the

anti-dumping duty to Customs.

One sales director of a major

Swedish producer of kraftliner ex-

nlained: "In theory no one was sup-

posed to sell below \$333 a tonne and

so the question never arose of evad-

The Customs investigation coincides with an EEC Commission re-

to establish whether it is working

effectively. Many kraftliner suppli-ers and users, backed by other pa-

per manufacturers, argue that the

legislation is undesirable because it

interferes with market forces

ing Customs duties."

development company to head off largest derelict site - eight square miles of dockland - and has secured more than £1bn of private investmore muted than in 1981. Some Lament including 2,700 completed homes with estates for 5,000 homes under construction.

· The new corporations would be much smaller, although none is likely to be under 200 acres.

Local councils lose all their con-Continued on Page 14

IT'S WILAT WIFIRE CUT OUT TOTEL NAME COMPANY_ Send for the Clwyd fact pack

Clwyd is a county built on success as over 200 new, growing companies can testify. The benefits we can offer include an unbeatable financial package (cheap loans, cash grants, rent concessions, factories from only £1.50 per sq ft etc), an Enterprise Zone, technology park, green field sites and fully serviced land.

For further information contact The Clwyd Industry Team, Clwyd County Council, Shire Hall, Mold. Clwyd CH7 6NB

Tel. 0352-2121



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Britain 4-6 Law 22

Israel: inflation brought EEC: Britain still tugging at

Poland: changing just to stay Lex: bulldogs; newspapers;

Editorial comment: privat- West German banking:

Management: ancient wis- Lombard: industry's run of

£ 3

ISRAEL'S emergency economic

programme has, in some ways, been a greater success than even

its strongest advocates dared hope when it was launched 12

months ago.

In the months leading up to last July the consumer price

index was rising by a monthly average of 15.5 per cent, an annualised rate of 446 per cent.

Disposable foreign exchange reserves at the halfway point

in 1985 were down to a perilous \$1.7bn to \$1.8bn (£1.1-1.17bn),

enough for less than three

Worse, says Mr Amnon Neu-

bach, economic adviser to Prime Minister Shimon Peres, was the

loss of public faith in the ability

of the quarrelling coalition Government — indeed, any democratic Government — to

were worrying calls for an authoritarian Government with

of a partial wages and prices freeze, a key psychological barrier was shattered and infla-

Minister, to take over.

months' imports.

agers Ltd (a)

S. Africa says it is ready for sanctions

BY JOHN STEWART IN JOHANNESBURG

appears to believe that international sanctions are inevitable. Southern Africa; Mr Neil Chaptional sanctions are inevitable. Man, chief executive of Recent remarks by Mr Pik Southern Life Insurance; Mr Botha, the Foreign Minister, Gordon Waddell, chairman of Library and Commission of Chapter Commission of Chapter Commission of Chapter Chap indicate that the Government may no longer even consider them an issue.

In a speech on Thursday in the Eastern Transvaal colliery town of Witbank, he virtually invited international action. He told members of the ruling National Party: "Don't let them (sanctions) make you afraid. The quicker they come, the better, because we will show the world we will not be made soft."

The speech, which clearly expressed an official position, suggests that the Government not only believes that sanctions would not be effective but that they might even bring short-term relief to the present

on the other hand. Pretoria's 32 per cent of economically apparent rejection of mediation and negotiation as a means to end violence and establish a new condition and result of trade embargoes, about 32 per cent of economically active blacks would be out of work. order has caused alarm in the business community.

assets worth an estimated 1998, have appealed to President the worst effects of the international embargo imposed after Nelson Mandela, the jailed leader of the banned African National Congress, and to lift the ban on the organisation and other outlawed black nationalist movements.

The worst effects of the international embargo imposed after UDL Rhodesia's boom was, in any event, fuelled by a sympathetic neighbour, which was experiencing one of the strongest growth phases this century.

Premier Group; Mr Raymond Ackerman, chairman of Pick 'n' Pay: Mr John Wilson, executive jacket without massive foreign chairman of Shell South Africa; capital inflows.

THE South African Government Mr Ian Sims, chairman of BP Johannesburg Consolidated Investments; and Mr Dorian Wharton-Hood managing director of Prudential Assurance of

South Africa. Meanwhile, a new study by one of the country's most re spected research institutions says that trade sanctions would put more than 1m South Africans out of work,

The study, by the University of South Africa's Bureau of Market Research, indicates that 84 per cent of the estimated number of jobless would be black. It says that conserva-tively about 1.7m blacks are already unemployed or under-employed. If a further 600,000 were to lose their jobs as a result of trade embargoes, about

study provides incontrovertible evidence that sanctions will not Eight of South Africa's leading businessmen, who control investment boom, such as the assets worth an estimated £9bn, one which tided Rhodesia over effects of the interthe worst effects of the inter-national embargo imposed after UDL Rhodesia's boom was, in

The businessmen are: Mr Gavin Relly, chairman of Anglo-American Corporation; Mr Tony Bloom, chairman of the Premier Group Manager Mana says it would be impossible for South Africa to break out of its political and economic strait-

Buthelezi attacks ANC strategy

BY ANTHONY ROBINSON IN ULUNDI

THE SPLIT in black politics between the African National Congress (ANC) in exile and the Zulu-dominated Inkatha was underlined over the weekend at the Inkatha annual conference in the Kwazulu homeland capital of Ulundi.

Chief Mangosuthu Buthelezi ridiculed the ANC's "unrealistic nd undemocratic strategy of violence" and called on President P. Wil Botha to use the forthcoming National Party Congress in Durban as "an historic opportunity" to start the warned: "I will not go to a table to ratify whites—only decisions which are

to flush out President Botha's proposal to create a "national statutory council" in which blacks will be invited to participate "in the planning and preparation of a constitutional dispensation which provides for the participation of all South Africans in the process of

government."
dent P. W. Botha to use the Chief Buthelezi told repre-sentatives of the 1.3m-strong inkatha movement that "he was prepared to look very carefully at the President's pro-outspoken opponent of sanc-posed council, but required a tions and disinvestment, re-

would "not touch the council South with a barge-pole" until the negotiate state of emergency was lifted The ex and until Mr Nelson Mandela, jailed ANC leader, was released and the ANC unbanned and offered participation in the

"If Mr Mandela is not free to accept or reject it, I will not be free to accept or reject it," the Chief said.

At a subsequent Press con-ference, however, Chief Buthelezi said that, if an unbanned ANC declined to participate in the proposed council, he would feel free to take part,

black/white negotiations. against the interests of the One of the main functions of black majority . . . or to buy the National Party's extra-ordinary Congress to be held in from the President to bring Durhan on August 12-13 will be about real change."

Chief Buthelezi devoted much of his keynote speech to attacking the ANC in exile, which, he warned, "is beginning to produce a situation of violence, which runaway neither they nor anyone else can direct or control . . . They are busy making South Africa not ungovernable for the National Party but un-governable for any govern-

Chief Buthelezi, who is an mandate from them before he jected the ANC's argument would participate or not.

He also made clear that he would "not touch the council South Africa is ready to

> The exiled leadership, he said, "has never been mandated by black South Africa to plant bombs in Wimpy bars or farm roads or street corners where

Mitterrand to stress French independence on Soviet trip

BY DAVID HOUSEGO IN PARIS

who returned from the US on year because "cohabitation" Friday, flies to Moscow today has limited the powers of the for a four-day visit to the Soviet French President to negotiate.

Mr Mitterrand is to have three rounds of discussions with Mr Mikhail Gorbachev, the Soviet leader. These will focus on east-west issues including the Soviet proposals on disarma-ment. Mr Mitterrand will insist that France is not ready to make cuts in its strategic forces as part of any agreement that would bind the administration of Mr Jacques Chirac. might emerge between the Soviet Union and the US. weight than Mr Mitterrand's cause it helps President Mitter-

PRESIDENT MITTERRAND, or Mr Gorbachev's to Paris last

Though Mr Mitterrand will discuss bilateral economic issues—in particular the French feel that Moscow has not been placing enough capital goods orders to offset French pur-chases of Soviet oil and gashe does not have the power to make trade commitments that

The visit nonetheless remains

Chinese devalue currency by 15.8%

met the expectations of diplo-mats and foreign bankers by devaluing the Chinese cur-rency, the renminbl yuan, by improve the country's poor

Observers here are surprised that the devaluation has been so long in coming, bearing in mind that Govern-

Muhua, said on Saturday that devaluation is a "necessary and normal business step." and was needed to encourage exports and "balance foreign income and outlay," the official news agency, Kinhua,

China last year recorded a deficit of \$14.9bn (£9.7bn), according to the Customs Ministry, forcing the Governministry, forcing the Govern-ment to restrict imports and further stimulate the export sector this year in a bid to erase the defielt, which, for some Chinese, is a sign that the country is becoming exploited by its trading

exploited by its trading partners.

While the import restrictions have been crude if effective, the lifting of export income, needed to bankroll purchases of foreign technology and expertise for modernisation, has been hindered by the oll price slump and by the enduring backwardness of the country's export industries.

complain about the increased

is now 3.7 years to the dollar, while there are now 23 years to every 1,000 yen. The fall against the yen in the past year has been particularly large. In December, there were 15.5 ynan to 1,000 yen, and before the devaluation, there were 19.7 ynan.

High Japanese poll turnout may help Nakasone

Japanese voters went to the polls yesterday to decide whether Prime Minister Yasuhiro Nakasone's conservative ruling party would solidify its control of the dlet (parliament), AP re-

Ballot counting is due to start today. The large voter turnout was seen as favour-able for Mr Nakasone's probusiness, pro Western Liberal Democratic Party, which has led the Government since 1955, as well as Mr Nakasone's own political

closed. This was slightly lower than the 66.95 per cent recorded in 1980 when Mr Nakasone's Liberal Democratic Party (LDP) scored a landslide victory.

The LDP lost its outright parliamentary majority in the 1983 poll, when the voter turnout was only 62.48 per cent. Since that setback the LDP has needed a coali-tion with the New Liberal Club, a conservative splinter group, to maintain majority in the House. maintain &

Mr Nakasone, 68, has not flatly denied interest in a third term two-year term. His critics have accused him of scheming to extend his hold on the Prime Minister's

By Robert Thomson in Peking

The Chinese Government has 15.8 per cent in an attempt to

ment action to reduce a politically-sensitive trade deficit and lift export earnings has been of limited use. The Governor of the People's Bank of China, Chen Muhua, said on Saturday that desclaring in a "necessary

reported.

export industries.

Diplomats say the Government cares little if consumers complain about the increased cost of imported goods with devaluation, as it has been attempting to price them out of the market in the past year with increases in import duties. The few foreign cars allowed entry are subject to various duties and taxes totaling almost 300 per cent.

The Government has been

The Government has been gradually devaluing the renminbi yuan for the past year, with the dollar rising to a record rate of 3.2 yuan, de-spite the slump in its value in recent months.
With devaluation, the rate

SALES IN the US of domestically produced cars rose faster than sales of imported cars in June for the first time in many months. The figures indicate that attractive domestic car sales incentives and the impact of the weaker dollar on imported car prices is starting ports from Tokyo.

to stem the steadily growing penetration of US car imports in the world's largest car mar-Domestically produced car sales rose 8.8 per cent in June compared with a year ago and light truck sales rose 3 per cent. The annual selling rate for domestically produced cars was ing its sales by 21.1 per cent bonuses took effect yesterday

The turnout was 65.97 per cent, according to a report by the Home Affairs Mini-stry just before the polls

Majority in the House.

A strong LDP showing—forecast by Japanese media polis—is likely to boost Mr. Nakasone's standing within the party and possibly open the way for a revision of party rules that would end his four-year tenure as party president in October. Under the Janunese system, the the Japanese system, the leader of the majority party in the Diet becomes Prime

democratic Government — to master the turbulent economic environment. As theory and reality in the marketplace steadily parted company, there lised at between 1 and 1.5 per cent, putting Israel on course cent, putting Israel on course for a 1986 full-year figure of 21.4 per cent—its best for over a decade. Price controls have been gradually eased over the past few months, with no discernible impact on the index and, according to Mr Neubach, they will be lifted totally by October, except in those areas where the Government has traditionally administered prices. a strongman like Mr Ariel Sharon, the former Defence But, to everyone's surprise. the comprehensive package of measures—many of them un-precedently tough for Israel— announced by Mr Peres on July I took hold. With the help

1981 82 83 84 85 86

Since then the index has stabi-

500 MINIM MERCENTINGE CHANGE

400-

300~

Net reserves in the Bank of Israel's coffers have, meanwhile, climbed back to a healthier level, boosted by \$1.13bn in emergency assistance promised by the US (conceded in return barrier was shattered and inflation dropped like a stone.

Price rises averaged only two
per cent a month between
August 1985 and March 1986. have not taken place). At the

end of May the reserves stood at \$3.1bn (52bn). Despite the notable progress made on both of the Govern-ment's central objectives — sharply cutting inflation and

1981 82 83 84 85 86

Austerity has had a limited success, Andrew Whitley reports from Tel Aviv

ISRAELI INDICATORS

PUBLIC SECTOR

REQUIREMENT

20 AS PERCENTAGE OF CHE

sharply cutting inflation and simultaneously improving the balance of payments — this week's first anniversary of the programme brought a spate of warnings from all sides that a long haul still lies ahead.

"In July 1985 we were able to reduce the fever with a strong injection," said Dr Emmanuel Sharon, directorgeneral of the Finance Ministry, "but we have still not cured the disease."

implementing the programme in its critical early months, echoing a note of warning expressed by the International Monetary Fund in its latest

1981 82 83 84 85

FOREIGN

TRADE

Traditional, growth-minded Labour politicians such as Mr Gad Ya'acobi, Minister of Economic Planning, agree with the Treasury about the need for continuing budgetary discipline.
"We cannot except the miracles "We cannot expect the miracles which were responsible for the success of the programme last year to recur," Said Mr Ya'acobi, "We are not at the end of the road of economic recovery, but most probably at the very beginning," he warned a public impatient for renewed

Israeli economy healthier but not cured national product growth this year is 2.5 to 3 per cent, slightly up on the 1.9 per cent recorded in 1985, but still depressingly flat in per capita

Israel (and the National nity Government) have Unity Government) have indeed been highly fortunate over the past year in the extent to which they have benefited from favourable external circumstances: the collapse in oil prices and the sharp fall in the value of the dollar, to which the shekel is effectively pegged. The exchange rate against a basket of five currencies has declined by 18 per cent over

the 12 months.

But the limited extent to which the economy, especially export-orientated industry and agriculture, has responded to these beneficial factors, is giving cause for alarm.

giving cause for alarm.

In volume terms exports are down in the first months of this year, according to a study prepared by Euroteam, a local management consultancy, which warns about the dangers of renewed pressure on the balance of payments and reserves unless the Government takes steps to stimulate exports.

But what most worries

Euroteam economists and Treasury officials alike is the fact that the Government still needs to make deep raroas into its own spending if it is to create the conditions for sound growth. And this is con-tinues to resist.

control over

W. Beirut

By Nora Boustany in Beiret

CRACK SYRIAN special forces

extended their control over West Beirut yesterday as part of a week-old security plan aimed at pacifying Maslem

areas.
The Syrian deployment is

believed to have taken place

without any formal request by

the government and without co-ordination with the Lebanese military authorities. The Syrian media has hinted the West

Syrians

extend

Mexico ruling party accused of poll fraud

rate of 29m was down from market to 12 per cent. Ford

to maintain sales growth in the third quarter. However, others argue that higher prices for increase in 10 months. It also imported Japanese cars are beginning to dent their combustions by the cars are beginning to dent their combustions.

petitiveness in the US market. clude loan interest rates at 6.9

to 109,000. Strong sales of its and apply to most cars and

Among the major US car per cent to 9.9 per cent or cash

BY DAVID GARDNER IN CUIDAD JUAREZ, CHIHUAHUA

wo broad-based "clean ship to the opposition, though on at least three occasions it denounced alleged Government attempts to rig state and attempts to rig state and muni-cipal elections in the huge northern state of Chihuahua, even as voters started queueing to cast their ballots. The election for the governor-

ship of Chihuahua, which borders Texas and whose prin-cipal towns are controlled by the right-wing National Action Party (PAN), has captured the attention of all Mexico. This is widely seen as a baro-

meter of the declining credi-bility of the ruling Institutional Revolutionary Party (PRI) and whether Mexico's de facto one-party regime can accommodate a clean contest in an area where the opposition has an even chance of winning. the opposition has an even chance of winning.

The PRI has been in uninterrupted power for 57 years and for fraud.

The state electoral laws was parable increase in the estimated 2.5m population; governously to monitor ment retention of voters' balloting and counting, in effect credentials for its own use; and

BY WILLIAM HALL

lost the vote. In neighbouring Sonora and Nuevo Leon last year it used wholesale ballot rigging to head off challengers much weaker than PAN.

Two hours before the polls

opened yesterday opposition denunciations started pouring in that the PRI had already started some voting of its own at four election centres in Cuidad Juarez, the border city where Mr Francisco Barrio the where Mr Francisco Barrio, the PAN's candidate for governer, These allegations were impossible to confirm but they follow a series of detailed claims that the PRI has for six months been

putting in place the mechanism

US car makers increase sales

Analysts remain uncertain

about the underlying strength of US car sales. Some believe that sales are being supported

by extremely attractive finan-

cing terms and even more

generous terms will be needed

makers, Chrysier put on the

best showing last month increas-

7.6m a year ago. Sales of low price Omni and Horizon trucks bought from dealer

imported cars rose 6.6 per cent "America" models helped stocks by October the company

in June but the annual selling boost its share of the US car said.

The PAN will have represen-tatives at each voting booth but

nearly all the representatives of the left-wing PSUM, the other main opposition party which has been in the forefront of the clean election campaign, have been denied their credentials. A host of other allegations have contributed to the palpable

tension surrounding yesterday's voting, marked by the presence of troops patrolling the streets, with back-up from armoured personnel carriers and dogs if personnel carriers and dogs it necessary. These range from alleged PRI inflation of the voting register, which has jumped from 844,000 in 1983 to 1,281,000, without a comparable increase in the estimated 25m portlation construction.

the number two car producer increased its sales by 3 per cent

in June to 179,300, while General Motors, the biggest of the US car makers, increased

its sales by 9.4 per cent to 417,292 in June.

AP adds from Detroit: Ford

The cut-rate interest and

bonuses of up to \$600.

placing all aspects of organising the reduction of voting booths the election in the hands of the PRI and its satellite parties.

the reduction of voting booths—in Juarez, for instance, from 411 to 322—to discourage voters —in Juarez, for instance, from 411 to 322—to discourage voters with the long queues which had formed yesterday morning.

Undoubtedly the most serious allegations came from the two "clean vote" movements, the Democratic Electoral Movement, operating largely in the south of the state with a strong presence of the independent left, and the Democratic Struggle Committee which is operating here in Juarez and bolstered by out of state personalities.

They claim that PRI "alchemists," or professional ballot riggers, are here in force under the direct command of the Interior Ministry, and have supplied the names of those concerned, and their plan of action, given to them, they claim, by a dissident PRI

deepens Punjab

power struggle

of Punjab was threatened with

power between rival factions.

resign.
Mr Barnala yesterday reacted

strongly to the split and accused the dissidents of being responsible for the death of hundreds of Sikhs and of seek-ing further trouble in the

strife-torn state. He is expected

to ask his majority group in the Akali Party to expel the

Beirut experiment may be repeated elsewhere in Lebanon. Elite Syrian soldiers of the special forces units, plainclothesmen and military observers joined a Lebanese Army force on Friday to provide muscle to a security plan for the anarchy-ridden Moslem Sikh party split

sector of the Lebanese capital.
Syrian officers said their troops, dispatched to Beirut to the would be in charge of the Khalde triangle, south of Beirut -a strategic junction linking the Shi'ite suburbs to the coastal highway—as a prelude to full control of the Beirut-THE TROUBLED Indian state Sidon axis.
The Syrian re-entry into West further political instability over the weekend as the ruling

Belrut is the first such deployment since Syrian soldiers were Akali Party split irrevocably, leading to an open struggle for driven out of Beirut in August 1982. It is clearly aimed at keeping a close watch on Palestinian guerrillas in the The Akali Party split, which first came into the open when Mr Surjit Singh Barnala, the camps south of Beirut and at curbing excesses by Moslem militias

moderate chief minister of Pun-Direct Syrian involvement is iab, ordered police into the also expected to intimidate Iranian-backed Moslem funda-Golden Temple to flush out extremists on April 30, was formalised on Saturday. mentalist groups, held responsible for a series of kid-nappings and a flight of embassies and foreigners from A meeting of dissidents, who had broken away from Mr Barnala after the police action on April 30, on Saturday elected Mr Prakash Singh Beirut. Syria is eager to dispet its image in the west of being linked to terrorism or unbridled Badal, a former chief minister, as leader of what they claimed fundamentalist activities in was the real Akali Party. The dissidents asked Mr Barnala to Lebanon.

surveillance. Syrian military observers first came to Beirut last July to help supervise a ceasefire ending five weeks of fighting between Palestinian guerrillas and Shi'ite militiamen of the Amal movement. Amai movement.

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Mulroney starts Quebec talks

8.1m in June compared with

speaking Canada and the pre-dominantly Francophone province of Quebec by formally opening negotiations for Quebec to sign the federal constitution.

Indicating that the climate for Quebec to join the main-stream of Canadian politics has improved in the past few years, Mr Mulroney said that the province's exclusion from constitution is "unfair to Canada and unfair to Quebec."

CANADA'S Prime Minister Mr Brian Mulroney has taken an inne provinces rebuffed his de-important step towards repair-ing relations between English status from Quebec. It was province. Mr Mulroney's Conservative Party won 58 of 75 Quebec seats in the 1984 general election, but its support has Mr Levesque stepped down as

Premier last year and his party, the Parti Quebecois, was de-feated by the Liberals led by Mr Robert Bourassa in elections held last December. Separatist fervour in the province has fizzled out in the past five years ingly concentrated on economic and social issues.

Quebec's adherence to the Former Quebec Premier Mr constitution would be a triumph René Levèsque, who led the pro- for both Mr Mulroney and Mr blocks in the negotiations will vince's bid for political auton- Bourassa. The decision to press be the need to secure the agreeomy in the 1970s, refused to ahead with negotiations partly ments of the other provinces to sign the constitution after it reflects both leaders' wish to any proposed changes in the was repatriated from Britain in strengthen political support in constitution.

election, but its support has slipped badly since, according to recent opinion polls.

Mr Bourassa has already laid down several conditions for approving the constitution, none of which is now viewed as insurmountable. They include recognition of Quebec as a distinct as Quebec politics has increas- society, more powers over immigration and the delicate question of a veto on constitutional

Among the likely stumbling

The open confrontation threatens the Barnala state government which is now deendent for its survival on the Congress-I Party of Mr Rain Gandhi, the prime minister, whose members in the Punjab whose members in the Punjab legislature are expected to keep him in power even though his own Akali Party is now in a minority. minority.

This will lay Mr Barnala open to the charge by the dissidents that his policies are being

dissidents.

dictated by Mr Gandhi. Mr Barnala recently launched a major offensive against terrorists in Punjab after Mr Gandhi complained that the law and order situation in the state was forcing Hindus to flee to neighbouring states.



European Commission steps up fight against air fares collusion

THE EUROPEAN Commission member states to the Europeis this week poised to fire off letters to Europe's major air letters to Eu fares and capacity sharing. Community transport mini-campaigning for deregulation writes. Tim Dickson in sters meeting at the end of in the air but had hoped that Brussels.

The action could be the be-ginning of a protracted legal practices. These include re-settlement. process aimed at achieving strictive pricing policies and cheaper fares and greater combilateral deals between governpetition on European routes, ments under which the number lit could result in the Commission taking one or more EEC individual routes are divided process aimed at achieving strictive pricing policies and Now, however, the Commission to send letters month in which to inform the commission to the afrilines will be confirmed Commission that, as one official put their resion taking one or more EEC individual routes are divided powers to act under the Jacques Delors, the Commission sponse is not satisfactory, the

The Commission's widely The Commission—supported anticipated missives have been particularly by the UK and the prompted by the inability of Netherlands—has long been

satisfactory

The Till 128 Chical Street

Frontières " case-and it substers meeting at the end of in the air but had hoped that sequently committed itself to last month to agree on even EEC ministers would reach action after June 30 if signimodest changes to established uld reach action after June 30 if signi-current practices contravene political ficant political progress was Articles 85 and 86 of the Treaty

πος achieved.

The message to the airlines

will essentially be that their of Rome and that they have one month in which to inform the

land and Mr Stanley Clinton on individual member states to Davis, respectively the EEC force compliance with the EEC's competition rules, using the threat of action in the European Court as its ultimate sanction.

> The Commission Itself, how ever, has been split about the pace at which European airlines should be taken to task and Mr Clinton Davis may urge a more conciliatory line.

He believes that negotiation is still possible



Manufacture Visit of Take 1 Constitute of the local section of the local and a halance of Commonan Diana and ten Jest in lila

Battle looms for Argentine port contract

A LUCRATIVE \$200m ports especify. Work on the area and through the access tag and financing of the project is expected to take allowers principal grain port at Bahia Blanca is the subsected of intender less minute bargaining between the heart of Argentina's moderating foreign contractors. A Soviet company, Technology managed to obtain Argentine installing of the export of wheat the heart of a sundower seeds, and is an important port not stroyenport, recently managed to obtain Argentine installing of a "memorandum of intention" for the work, but rival hids are now also being considered from Japanese and Dufch contractors according to Argentine and project. The soviet Union has fall through the access canal to offered financing over a ten of a competition. The work involves the dead of the port will permit a substant to hargentine unstalling of the export of wheat in the project. The soviet Union has and leave on favourable tides. The project envisages the feet involving the removal to the resignation on Thursday of the port will permit a substant to take the feet involving the removal but according to company the port will permit a substant to the port will permit a substant to the project. The soviet Union has fall through. The soviet Union has and leave on favourable tides. The project envisages the access canal to grain be accept such as the contract and the contract and the removal that the Soviet Union has fall through. The soviet Union has and leave on favourable tides. The project envisages the access canal to grain the accept and leave on favourable tides intrest rate and is apparent in state the soviet Union has and leave on favourable tides. The project envisages the access canal to the resignation on Thursday of the resignation on Thursday of Argentina's Minister of Public the resignation on Thursday of the export of the project.

According to economic the port will permit a substant to the project the port wi

Frank Gray on a successful wine for tea barter deal with Yugoslavia

Small countertrade can be beautiful

This is most true in the case of multinationals, which often maintain their own in-house to refuse the proposal outright countertrade units to ensure that a viable deal is eventually concluded.

But on weighing the importance of maintaining trade ties with a traditional customer, against a cuttack or case a familiary concluded.

coocluded.

But when a small organisation, accustomed to receiving cash for goods is hit with a countertrade offer, the disruption to the company's way of doing business can be dramatic.

Such a challenge was seventially or maintaining trade ties with a traditional customer, against a cutback or even a termination of busines, he agreed to conside the barter option.

The proposal required several trips to Yugoslavia and visits to numerous wine estates where

Such a challenge was recently hurled at Mr Michael White, chairman of the Sersfield Trading Company, a London-based concern with long experience selling Assam tea for cash to customers in the UK, Eastern Europe, the Middle East and

WHEN MAJOR exporters of equipment or commodities are by Voce, the Yugoslav state confronted with a countertrade trading organisation. Facing a requirement from their customers, they can almost always pay for Sersfield's growing turn to an experienced trading volume of tea shipments, it proorganisation specialising in barrossed part payment in local ter to help sort out their prob-posed part payment in local products, one of which was Yugoslavian wine.

production appeared to match vineyards in Western Europe. He accepted an initial trial shipment of 100 bottles comprising six different brands.

concern with long experience selling Assam tea for each to customers in the UK, Eastern Enrope, the Middle East and Africa.

Some 60 per cent of the company's annual turnover of £3.8m comes from abroad, and Yugoslavia is its most important foreign customer. The sale of tea to that market has been growing; sharply in recent years, riding on the tail of the tourism boom generated by British travellers to the Adriatic.

Net sarprisingly, the counter—Westminster Bank in London,



Mr Michael White, chairman of Sersfield Trading — an unexpected demand to set up a barter deal led to other countertrade business

in the UK provided the entree proposal, Mr White's attitude Malta and Bulgaria.

Africa.

His next action was to market the product in the UK. Mr White's experience in sales and marketing gained from previous positions with BAT and Gillette Yugoslavs made their initial provided the control of the UK. Since the product of the UK drinks marketing gained from previous positions with BAT and Gillette Yugoslavs made their initial provided their initial provided the UK.

has turned from reluctance to enthusiasm. This year, Sersfield will handle around fim in Yugoslavian wine, some 20 per cent of which will be sold through the Dublin-based Super-quinn supermarket chain. A total of 12 brands are on the

market. Yugoslavian wine does not enjoy the preferential tariffs of wines produced within the EEC, but the overall production cost is lower and Sersfield is able to sell it at less than £2 per bottle.

Given the surge in UK wine
consumption in recent years,
the wine is as good as cash.

The apparent security of the market, however, is not without its pitfalls. With some amusement now, Mr White recalled his recent emergency visit to Dub-lin to allay the fears of his Irish customers over the tainted-wine scandals of recent months that hit the wines of Austria and

Mr White's experience with Yugoslavia has led to other barter deals and proposals. Sers-field recently agreed to take a small supply of Polish fruit wines, negotiated with the Argos state trading organisa-

These are being bottled, labelled and boxed in the UK in wine kits, complete with Irish crystal glassware from Galway. Sersfield is considering similar wine-for-tea offers from Malks and Bulgaria

SHIPPING REPORT Tanker recovery may be short-lived

By Andrew Fisher.

Shipping Correspondent
TANKER RATES stayed firm last week but the market was given a strong warning that the marked improve-ment of recent months could be short-lived.

Fearnleys, the Norwegian shipbroking firm, said that some words of caution were necessary to prevent the mar-ket, which has recently been stimulated by lower oil prices, from becoming over-

With a number of short-term fixtures from the Gnli providing owners with a return of up to \$2m per voyage above operating expenses, some buyers were now willing to pay more than twice as much for a VLCC (very large crude carrier) as the second-hand values of only a month ago. only a menth ago.

only a month ago.

"It seems appropriate to
pour some cold water over
the most auxious buyers,"
Fearnleys commented sternly.

"There is still a considerable surplus of VLCC ton-nage and sales for scrappings of such vessels are insignifi-cant."

rant."
The actual VLCC and ULCC (ultra large) surplus—the former are ships of 200,000 deadweight tons and over, with ULCCs exceeding 300,000 dwt—was at least 30m dwt.

Thus, the market still needed a considerable increase in the present volume of oil movements by sea to eliminate this surplus. Fearn-

however, forsee such a large growth in demand. Also, with lower oil prices causing oil companies and other buyers to fill up their storage facilities during the present rise in the market, a

occur soon.

Carrent levels of about Worldscale 45 for VLCCs from the Gulf to the West compare with Worldscale 22 a year ago.

But the picture in the long-depressed dry cargo market remains a sorry one. Denholm Coates, the London ship-broker, reported that the grain rate from the US gulf to Japan was \$8.20 a ton. A year ago, the rate was \$14 a ton.

Escort 'remains top selling car' for fifth year in a row

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD CLAIMS that its Escort was the world's best-selling car in 1985—for the fifth year in

The company says Escort sales reached 923,000 last year or 40,000 more than its nearest rival, the General Motors model sold as the Opel Ascona in con-tinental Europe, the Vauxhall Cavalier in the UK, Monza in Brazil and Camira in Australia. Ford also suggests its "F" series pick-up truck retained

placing it, fourth overall in the world rankings for either car or truck.

Nearly every "F" series pickup is sold in North America where the vehicle is frequently bought for personal transport

WORLD'S BEST SELLING **CARS IN 1985**

723,600 883,000 3 Volkswagen Golf 4 Toyota Corolla 732,000 587,000

(* Totals inclue similar vehicles its place as the world's best-selling commercial vehicle with production of 640,000 last year placing it, fourth overall in the in Australia. The VW Golf include made under different nameplates.

up is sold in North America where the vehicle is frequently bought for personal transport and is substituted for a car.

Ford says production of the Escort during 1985 was 901,000, second only to the record of 908,000 established in 1984. The model is produced in the UK, West Germany, Spain, Portugal, Canada, the US and South Africa.

Since it was launched as Ford's first "world car" in the autumn of 1980, production of the Escort has reached nearly 5m.

It has been Ford's best-selling car in Western Europe for the past five years and in 1985 its

It has been Ford's best-selling car in Western Europe for the past five years and in 1985 its sales of 402,000 put it in sixth place in Europe, behind the Volkswagen Golf, Fiat Uno, General Motors' Opel Kadett/ vauxhall Astra, the Peugeot 205 centage was bound to rise.

GM van sales, Page 4

GM van sales, Page 4

World Economic Indicators

	UNEMPL	DYMENT		
	June '86	May '86	Apr '36	june '85 8.423
US 000;	8,443	8,554	8,342	7.30
%	7.10	7.30	7.10	
	May '86	Apr '86	Mar '86	May '85
W. Germany 660's	2.122.0	2,230,0	2,447.6	2,192.6
%	7.8	8.2	9.0	8.1
France 000's	2,317.9	2,371.6	2.394.9	2,282,6
**************************************	10.0	10.2	18.3	9.8
Italy 000's	3.172.2	3,190.3	3.207.4	2,885.5
%	13.9	14.0	14.1	12.6
UK 900°s	3,270.9	3,325.1	3,323.8	3,240.9
UK WUS,	12.2	12.4	12.4	12.1
76	685.8	697.9	725.0	737.0
Netherlands 000's		12.4	12.9	13.0
%	12.2			528.5
Belgium 000's	481.7	490.6	504.7	
~ %]11 <i>3</i>	11.9	_12.2	12.8
	Apr '86	Mar '86	Feb '86	Apr '85
Japan 600's	1,820.0	1,830.0	1,640.0	1,570.0
~ · %	2.86	2.72	2.55	2.44
Source (except US and Ja	pan): Eurostat			



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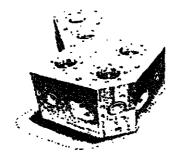
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14

30 Elecktro- und Elektronikfirmen, 2 Frachtagenturen, 7 Druckereien und Verleger, 3 Papierfabriken, 6 Transport-Unternehmen, 3 Packereien, 2 Robotertechnik-Firmen, 16 Präzisionstechnik-Konzerne, 25 Maschinenbaubetriebe, 8 Computerfirmen, 26 Agenturen für Geschäftsberatung und Büropersonal ... und eine Firma, die genau die richtigen Verbindungen hergestellt hat.*



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derer dar, die von der beständigen Zusammenarbeit mit Glenrothes Development Corporation

'Mit der Unterstützung von GDC gründete die Firma Forth Tool and Valve Services einen 135 gm grossen Betrieb und nach zweimaliger Vergrosserung führt sie jetzt ihren Betrieb auf



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UK NEWS

CONTROVERSY GROWS OVER EEC ANTI-DUMPING DUTIES

Paper industry hit by kraftliner row

ry North, rose in the House of Commons to speak about an apparently innocuous and relatively obscure paper product called kraftliner.

Mr Burt said that regulations tidumping duties on kraftliner were being widely breached, and he hit their nadir. urged the government to look into the matter.

Around two months later, Customs & Excise officials made a snap raid on several UK corrugated box prices down and why. nanufacturers - the principal users of kraftliner. Many other visits to other major manufacturers have followed as part of an investigation which has shaken the UK paper in-To some observers, Mr Burt's

speech - made during a rare ad-

journment debate on the paper in-dustry – and the Customs investigation are closely linked. By bringing out into the open what many in the industry had suspected for months. Mr Burt may have squeezed the brigger for an official investigation. in fact - as Mr Burt conceded last week - he was acting as the mouth-piece for the British Paper and Board Industry Federation, many of whose members had been hurt by the downward spiral of kraftlin-

Kraftliner is the key raw material for the corrugated box and casing industry. The market is worth around £150m in the UK and the industry employs about 18,000 people in around 100 plants, according to

er prices over the previous 12

ON February 14 this year, Mr Alis- More important - at least for the they were the only world producer the EEC levy. At the same time tair Burt, Conservative MP for Bu-federation's own membership - the price of kraftliner can have a knock-on effect on other types of paper, notably testliner, a porridge mixture of waste paper which serves as a rival, if inferior, prodconcerning the payment of EEC an- uct. This is precisely what occurred last summer when kraftliner prices

> Last year, kraftliner prices were ing quoted in the EEC and the UK at around \$260 or \$270 a tonne. Explanations differ on who led

The (then) strong dollar, coupled with overstocking by users after the third proposed price increase for suppliers inside a year, are cited by kraftliner buyers. Further, Sweden, a major kraftliner supplier, devalu-

ed its currency, the krone. The question of who started the discounting which forced prices in the market below the EEC minimum intervention price of \$333 a tonne is far more controversial. One theory is that Swedish producers elected to break their voluntary undertakings to the EEC not to sell be-

But UK agents for the Swedes deny this and point the finger at Cel-lulose du Pin, the sole French and major EEC producer. The irony is that the French pushed for the anti-dumping legislation in the first ce," said one sales director acting for the Swedes.

Falling kraftliner prices forced the US producers - among them thern Paper, St Regis Paper, and International Paper - to react, kraftliner buyers said. The problem for the Americans was that \$270 at \$333, then they could avoid like anti-dumping rules."

duties. Their products were subject to duty and yet they knew they market," said one major purchaser of American kraftliner.

The reason lies partly in the nature of kraftliner production. The per mills are so capital intensive that it is imperative that they run to capacity. "At 95 per cent capacity you are breaking even and every percentage point above that you art making a lot of money," said Mr Michael Howard, director of the British Fibreboard Packaging Association. "But at 92 per cent capacity,

Conversely, there was no way that the association's members the major users of kraftliner for the corrugated box and casing industry - could afford to ignore their US suppliers. Three years ago, the Americans held around 60 per cent of the UK market and last year it was still 40 per cent. "They could not cut themselves off just to take a cut-price offer from the Swedes or the French," one UK importing

you lose money.

agent said. But the offer of discounts by all major producers presented a dilemma for UK users of kraftliner. If they faced paying the outstanding kraftliner prices have recovered to difference between the market around \$400 a tonne. price and the EEC minimum intervention price of \$333. At a price of ish producer said last week: I think \$270 a tonne, for example, the levy everyone has lost sight of what is payable to Customs would be \$63. On the other hand, if they re-

legally liable to the EEC's dumping and here is the twist - they would pay a slightly higher duty to Cuscould not afford to stay out of the corded price. Some companies may have judged the trade-off between paying a (then) 7 per cent duty and

oiding the EEC levy was to be a risk worth taking. The British Paper and Board Industry Federation (BPBIF), worried by the slump in paper prices and the way in which the anti-dumping legislation appeared to be being

flouted, encouraged an official government inquiry. Once again, the result was totally unexpected. Mr David Peacock, director of the RPRIF said the federation had up. derstood that the importers themselves were not responsible for paying the EEC levy, rather it was up

offering the discounts. This does not appear to be the case. Hence the federation may have helped prompt an inquiry which could harm its very own customers in the corrugated box indus try. "It is an unfortunate position said Mr Peacock last week

to the suppliers who, after all, were

The lederation, along with kraftliner users and producers, has meanwhile succeeded in persuading the EEC Commission to review they accepted the discounts, then the anti-dumping legislation, just as

One sales director for a big Swed going on. This is the mess you get into when you try to interfere with corded the actual selling price of market forces with artificial devises

Allowance outstrips inflation

last May by an average of 4.3 per cent, with a 5.7 per cent increase for inner London, according to the latest annual report from Reward Regional Surveys. This is above the May inflation rate of 3 per cent dur-

ing the year. The Reward report, based on data from 153 companies, points out that, despite these increases, the amounts paid are well below the actual cost-of-living differences between the inner London area and

The annual median weighting over the year and 14.8 per cent in sayment increase over the year to the southeast outside London This M25."

LONDON SALARY weighting payments have risen over the year to last May by an average of 4.3 per cent rise, and for inner London, last May by an average of 4.3 per cent increase.

May for all London was £876, a 4.3 compares with an average 10.3 per cent increase throughout the UK."

A majority \$5 per cent of the sup-

But the actual cost-of-living difference between the London inner £2,534 on the basis of Reward's January cost-of-living survey.

"It is felt only fair that individuals should pay something towards the capital appreciation on house values." says the report. "As these are rocketing around London, this is a topical subject. Our latest figures show house prices in the Lon-don area have risen 18.9 per cent

A majority, 85 per cent of the sur vey companies, have reviewed their London weighting payments within the last year, but there are some shtings still operating that were set as far back as 1979.

The opening of the M25 ring road is having an increasing effect on salaries, house prices and addition al payments like London weighting says the report. "Most companie are watching this carefully, al-though some have already moved their outer London boundary to the

Lord Barnett may head BBC

By Raymond Snoddy

LORD BARNETT, the former La bour Cabinet Minister, is favourite to succeed Sir William Rees-Mogg who is due to retire as vice chairman of the BBC board of governors. If Lord Barnett's appointment is confirmed it could shift the balance of power in the board more towards the centre.

At present both the chairman, Mr Stuart Young, and Sir William are seen as having Conservative in stincts.

As well as making the board more politically representative Lord Barnett could strengthen its

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Employers deal blow to profit-sharing scheme

BY ROBIN PAULEY

THE GOVERNMENTS favoured way of introducing profit sharing Lawson's idea, saying it would ininto pay packets has been dealt a troduce some much needed flexibilsevere blow with its overwhelming ity into pay setting. But the detailed rejection by employers. It has at-ready been given icy reception by tions to the scheme: many employee unions.

more than 1,000 members who over tors. These include exchange rate whelmingly rejected the scheme movements which affect profitability to the formal by Mr Nigel Lawson, by Changle Lawson, the Changle Lawson, the Changle Lawson, the Changle Lawson and the Chancellor of the Exchemer. Mr Lawson wants 80 per cent to 90 per cent of an employee's pay set by

The CBI rejection caps mounting opposition from employers and trade unions. It probably means Mr Lawson will have to change the emphasis of his discussion document on the subject the flis mount in The CBI rejection caps mounting opposition from employers and trade unions. It probably means Mr phasis of his discussion document on the subject! due this month, to take more account of an alternative scheme which has been urged by a number of senior ministers.

The increased rigidity it would bring to the labour market as employees resisted new recruits, preferring to share the higher profits among themselves.

Instead of seeing a fixed propor- and loss accounts if profit-sharing

BY BARRY RILEY, FINANCIAL EDITOR

tentions of most London broking

nounced that it will act only as an

on to their own books).

own books on occasion.

The CBI initially welcomed Mr

• The unwillingness of companies The Confederation of British In-to link pay purely to profit if they cannot take into account other facployee performance.

Fears that unions would press

for greater industrial democracy negotiation and the other 10 per cent to 20 per cent tied to profits. company information to check profit calculations.

tion of pay to profits the alternative schemes were set up at operational scheme would link only pay rises, rather than total pay, to profits.

Employers also felt that the scheme would not attract workforce support because it required them to put too much of their basic pay at risk each year, an objection also widely voiced among trade unions.

It is the fear of employee rejection which caused some of Mr Lawson's employees to look for an alternative. Under their scheme only the amount of the annual rise is linked to profitability and the core wage remains safe. They calculate that over two or three years the overall effect of the two schemes might remain the same.

Mr Lawson is keen to introduce a tax incentive to encourage profit-sharing schemes. It is clear that the tax relief would go to employees although some companies argue it should go to the employer.

Either way, some CBI objectors noted that tax relief would create unequal treatment between those who could introduce such arrange ments and those who could not, either for practical reasons or because they are non-profit organisa-

drilling industry.

The Petroleum Revenue Tax ismantled, making the cost of new

current level) should be brought forward, in an effort to ease the cash flow of companies involved in less profitable fields.

However, the benefits of thes changes to the UK would only be maximised if British-owned companies gained the bulk of the £4bnand not the 65 per cent share they were winning at present.

Lamb sales improve after nuclear fears

LAMB PRICES have staged a marked recovery as shoppers fears have receded about buying meat which might be contaminated by fall-out from the Chernobyl nuclear

The Meat and Livestock Commis sion said that wholesale prices last week rose by an average of 10p to 161p a kg, after plunging about 45p the previous week when the Gov-ernment banned the movement and

The which had been 20p to 25p lower fore the radioactivity scare were now broadly at the expected level for this time of year.

tal was up 5 per cent last week. In Wales, it was up by 20 per cent, with most of the gain coming on Friday after government bans were lifted in parts of north Wales.

The restrictions remain in force in other areas in north Wales, and in parts of Cumbria and Scotland untîl July 25.

The commission expected retail prices to recover somewhat this

Oil chief calls for easing of tax burden

A NORTH SEA oil industry spokes man called at the weekend for "essential" tax changes to prevent the slowdown in new developments caused by falling oil and gas prices. Mr Christopher Ryan, director of

the British Indigenous Technology Group (Brit), which represents 90 UK-owned companies with a stake in the oil business, also called for British companies to receive a big ger share of new developments than the 65 per cent they were now

In his call for tax changes, made during a speech to businessmen in Scotland, he said investment decisions increasingly assumed that there would be a long period of low and fluctuating oil prices and that in the current tax structure new developments were not attractive. He listed three ways of easing the in-

dustry's tax burden:

• Incremental developments on existing oilfields should be considered as new fields for tax purposes. This would supplement falling production, provide contracts worth £1.4bn mostly in the next two or three years, and immediately benefit the

(PRT) ring around fields should be field developments allowable against the tax arising on existing fields. This would reduce the risk

element in new developments.

The repayment of Advanced PRT (levied when oil was twice its

By Stefan Wagstyl

The commission said the number of lambs brought to market had also recovered – across the UK the to-

Stockbroking firm opts City watchdog membership for market-making role faces shake-up

By Our Financial Editor

THE STOCKBROKING firm of Mr John Finch, head of equity Greenwell Montagu, part of the sales, said: "We feel it is necessary AN IMMINENT shake-up Midland Bank Group, is to terminate its agency role and will act only option is not on. Having dely as principal in respect of institutional business in UK equities after the London Stock Exchange's Big Bang restructuring on October 27.

This is in the second of the control o planned of the membership of the Securities and Investments Board (SIB), the body which will be em-powered by financial services legislation now going through Parlia-ment to regulate Britain's invest-

This is in sharp contrast to the in- ness will got to in the end." tentions of most London broking But despite the emphasis on its firms, which expect to act both as market-making activity, the firm in-As the SIB prepares to publish its first annual report next Wednesday. agents (carrying out orders through tends to charge a commission to covering its preliminary year in which it has been establishing itself on an extra-statutory basis, officials other competing market makers), clients. This, it claims, is merited by and as principals (taking positions its commitment to offer what are described as the "best prices" to at the Department of Trade and In-London's biggest stockbroking clients, and to give access to re-firm. James Capel, has in fact an-search and other services, such as a dustry and the Bank of England search and other services, such as a have been sounding out new candidates for appointment to the board. screen-based investment news facil-

agent and will not make regular markets in securities, although it ity.

The firm said its new approach will be willing to take stock on to its did not apply to private client business, where it will continue to act

own books on occasion.

Greenwell Montagu – formerly
W. Greenwell – has been discussing
its plans with major clients for
several weeks. It has put forward
what if describes as a "unique approach." Its salesmen will only excentrolly on the proach of the proach of the several weeks. It has put forward
what if describes as a "unique approach." Its salesmen will only excentrolly on the proach of the proach of the several weeks. It has put forward
what if describes as a "unique approach." Its salesmen will only excentrolly on the proach of the proach of the post of the proach.

The need to reconstitute the board arises partly from the decision made during the past year to
make a clear statement of its poliproach." Its salesmen will only excentrolly on the proach of the post of the post of the policy of the post of the policy of the policy of the proach of the policy of the gu's own market makers, although the latter may then trade with other firms.

Bang. All firms have been urgenity envisaged at an early stage of planter may then trade with other firms.

Bang. All firms have been urgenity envisaged at an early stage of planter may then trade with other firms.

Credit shift continues

THE securitisation of credit to UK companies, whereby borrowers issue marketable securities instead of obtaining interest-bearing cash from banks, is moving ahead rapidly, according to Mr Christopher Johnson, economic adviser to Lloyds Bank.

Writing in the July issue of Lloyds's Economic Bulletin, he says that the forthcoming Big Bang in the London Stock Exchange is more a consequence than a cause of the

Borrowers now find it easier to issue securities than to borrow from banks, and they need not be bound by the covenants often attached to bank loans. Mr Johnson writes.

With securitisation, the risk shifts away from banks to non-bank amount equivalent to bank lending

persuaded to hold securities and banks can more quickly alter the composition of their asset portfolio by buying and selling securities rather than having to wait for loans to run off before replacing them."

Traditional bank lending has been supplemented by Bank of England commercial purchases and leasing, he adds. But both have declined in importance.

The main new development for British corporate borrowers, he suggests, has been the vast in-crease in their use of the Eurobond market He calculates that Euro-bond issues will provide UK partici-pants with £4hn in 1986 – about ½ of their total external funding and an or stock exchange issues.

of Investments Board Organising Committee (Miboc) under Mr Mark Weinberg will therefore be limited, and the composition of the SIB will need to give greater emphasis to

The life of the existing Marketing

It is intended that the new list of

directors will be announced before

Parliament rises around the end of

It is understood that the aim is to increase the number of directors of the SIB from 10 to 16, in each case excluding the chairman, Sir Kenneth Berrill. Some existing members are expected to retire, so that the number of new directors will be

more than six, One priority will be to increase the number of lay members, who are not investment practitioners.

Under the proposed legislation, the selection of board members of the SIB is the joint responsibility of the Secretary of State for Trade and Industry, at present Mr Paul Channon, and the Governor of the Bank of England, Mr Robin Leigh-

Skoda aims to regain lost ground

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SKODA, the Czechoslovakian car atile during the past 20 years. group, hopes to celebrate the 20th anniversary of its UK subsidiary this year by regaining lost ground

For example, the company went through a bad patch after the UK Automobile Association severely outside the Comecon countries.

cars compared with 9,884 in 1985 able safety levels but agreed to take when its performance was badly action to improve the steering and dented by the impact of the miners' handling characteristics of all new strike in some areas of the UK.

took over from an independent im-porter which was selling a few hun-dred cars a year. and interior are dated, Skoda mod-els offer "spectacular value." The London-based Skoda (GB) al-

The company uses price as its so imports Jawa/CZ motor cycles, major marketing tool - UK prices Zetor tractors and Desta fork-lift start at only £2,598 and go up to £3,810. Sales of Skoda's rear-enThe latest accounts to be filed

in Britain, its best export market criticised the cars' steering in 1978. Skoda strongly denied sugges-It expects to sell more than 11,000 tions that its cars fell below accept-

where it usually does well.

Skoda (Great Britain) was set up

The company has overcome that setback. Car magazine, for examin 1966 by Motokov of Prague which ple, says that although the styling

The latest accounts to be filed, for

Containers which bring in re-placement parts are refilled with Some of Skoda' British-made wheels, tyres and other components for export to Czechanother Czech car because other oslovakia where they are fitted to manufacturers' dealers are reluc-cars on the Skoda production line. manufacturers' dealers are reluc-tant to take Skodas in part-ex-

in the UK, a large number by the standards of other importers selling Mr any Skoda owner can get service policy. A completely new Skoda is a gined cars in Britain have been vol- 1984, reveal a pre-tax profit of

£192,953 on sales worth £33.3m "the most loyal bands of dealers compared with a £568,073 profit and and owners to be found anywhere. sales of £32.8m the previous year. The marque appeals almost exclu-Skoda imports to the UK through sively to the genuine private motorits own purpose-built 18-acre preparation centre and parts warehouse ist and has introduced tens of thousands to their first new car - and in the Norfolk port of King's Lynn. had them coming back with repeat

Some of Skoda's rivals suggest There are 260 Skoda car dealers change except at rock-bottom

Mr Titterton points out that about the same volume. "We keep it "steady improvement rather than that way deliberately to make sure radical change has always been our quickly and easily," says Mr Peter
Titterton, the sales director.
Mr Titterton claims Skoda has

give even better performance."

GM takes the lead over BL in van sales

GENERAL MOTORS, the Bedford commercial vehicle group, pushed past state-owned BL to take second 1985. place in the UK new van market during the first half of this year 20,623 to 19,561 over the same periwith the help of vehicles built in od.

Suzuki – said it intended to take sing in van market leadership. But it has Transit

BL's registrations slipped from

Britain from Japanese designs.

Ford's fell from 40,423 to 33,820.

Ford made a major recovery in the heavy truck sector (over 3.5 trations reached 4,931 (against 4,384 tonnes gross weight) last month be and the Rascal, from a design by dium vans while it has been phanadium of the nearly truck sector (over 3.5 trations reached 4,931 (against 4,384 tonnes gross weight) last month be cause an incentive scheme reached and dealers rushed to regsing in production of the new-shape
Transit.

Total commercial vehicle sales in

Total commercial vehicle sales in

Total commercial vehicle sales in

back the second place in the heavy Imports were running at near-re-truck market it lost recently to cord levels, accounting for 40.23 per Daimler-Benz, the Mercedes group cent of total registrations against of West Germany. But Ford was not 38.3 per cent in the January-June able to regain the lead it lost this period of 1985.

Ford made a major recovery in In the first half, Leyland's regis-

Some way to go to catch Ford.

According to Society of Motor

Manufacturers and Traders' statistics, in the first half of this year GM

Total commercial vehicle sales in uses available. Several hundred in the left to the market down by 0.46 last two days of June.

This was enough to give Ford to 4.524. For the first half, however, sales were down by 1.19 per cent

Companies 'not facing serious pay pressure'

BY WALTER ELLIS

they are not under serious pressure to make excessive pay awards, according to a survey by the Institute

of Directors (IOD).

The survey contradicts the views of several senior government ministers who have complained recently out of line with improvements in company performance and profit-ability.

Three out of four businessmen questioned last month for the IOD's the most vital factor.

The IOD also saw a growing conlinementally business opinion survey

Of the 24 per cent of business cern among company manage per cent.

56 per cent of respondents was such demands. said labour supply was expected to "concern to motivate and reward employees." In second place came IOD policy unit said the survey next six months.

MANY leading businessmen say said their companies were not fac- leaders who said they had experi- ments not to lose skilled workers. ing serious pressure on pay.

The most significant factor influencing pay decisions according to thirds said they had not yielded to highest total for more than a year

ters who have complained recently competitive pay pressures from oth-that UK pay settlements are rising competitive pay pressures from oth-er employers, followed by the influ-nessmen in Britain now felt that flow problems, however, remained ence of national agreements on pay and conditions.

Only 5 per cent of those questioned cited trade union pressure as in to such pressure when it arose.

The property is their companies were being subject the main concerns of most senior managers, with 47 per cent and 42 per cent of respondents respectively.

investors, in so far as they can be . BLANCPAIN



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Prices of house-building sites continue to rise

THE PRICE of house-building sites showed an average rate of annua in south-east England rose 27.3 per price increase of 7.9 per cent.

The price of large building sites for flats or maisonnettes in the south east were an average £892,000 per hectare on April 1, while smaller plots cost £684,000

Large house-building sites in in-ner London cost £3.3m per hectare, and smaller sites cost £2.3m per

By comparison, large and small house-building sites in the north cost £190,000 per hectare, and



BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

in south-east England rose 27.3 per cent in the 12 months to April I this year, while the price of residential "even in low value areas the density and in inner London rose 42.3 per of residential building is intensify However, the report found that "even in low value areas the density cent, according to statistics from ing in order to minimise the infra-the National Council of Building structure cost per unit." The council also reported that

total of 7,305 ha of land in England changed to residential use in 1985. More than half of this new land for housebuilding - 55 per cent - came from the rural sector and 45 per cent was previously urban land, including 23 per cent described as vacant land. A total of 46 per cent of the new house building land in Eng-

land came from agricultural use. In the south east, of the 2,265 ha of land recorded as changing to residential use, 22 per cent originated as vacant land - principally city land that was previously developed and despoiled land requiring treatment before it could be developed. Agricultural land accounted for

36 per cent of the new building land in the south east, other residential use 22 per cent and forestry 8 per House prices in Britain rose by slightly more than 12 per cent in

the year to June, according to a

building society's index. The survey by the Halifax Building Society fails to confirm signs of a slowdown in the house price boom reported by the estate agents' body, the Incorporated Society of Valuers and Auctioneers, last week.

The survey instead shows clear signs that the rate of house price inflation is continuing to accelerate.



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UK NEWS

Andrew Fisher reports on some good news for British shipbuilders

Warship yards fight for orders

BRITAIN'S WARSHIP yards are in a precarious position. Barely out of the secure, though not always com-fortable, embrace of British Shipbuilders, they are now fighting it

Naval orders are harder to come by, as the government seeks to curb spending. Projects are delayed or curtailed and negotiations on price and terms have become tougher. So the news emanating from Whitehall that three new Type 23 frigates are likely to be ordered soon has given some yards a timely fillip.

But as with merchant shipbuild-

ing there are too many yards chas-ing far too few orders. Four UK yards have been in the race for the £120m frigates; only two have been

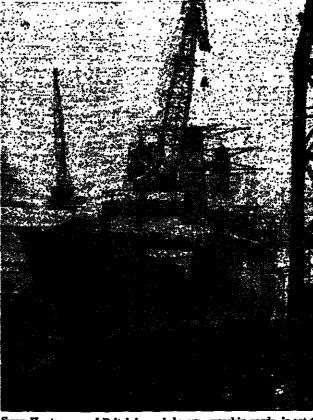
successful, at least for the moment. Yarrow on the Clyde, now a sub-sidiary of General Electric Company (GEC), looks likely to receive two frigate contracts and Swan Hunter on the Tyne a third. Left out in the cold are Vosper Thornycroft in Southampton and Cammell Laird

With the orders yet to be formally announced, yards are coy about prospects. But Mr Peter Usher, managing director of Vosper, admits: "We are not delighted." As well as being frustrated over UK hopes, the yard has been talking for several years on a possible £200mohus order for three frigates from

This, too, is looking less likely as time passes. Pakistan's political scene has become more traught after the return there of Miss Benazir Bhutto, daughter of Mr Zulfikar Ali Bhutto, the former Prime Minister executed by President Zia seven

Export opportunities like Pakistan are rare, though Vosper has dis-tant hopes of Greece, New Zealand, Algeria and Indonesia. And they are keenly fought. Though Vosper has a letter of intent from Pakistan, which would build one of the fri-gates in Karachi, West Germany's Blohm und Voss is also keen for the

"We're not giving up our frigate-building activity lightly," asserts Mr Usher. "We're in there fighting." But the yard built name of the last generation of Type 22 frigates and has so far not been chosen to con-



Swan Hunter, one of Britain's work-hungry warship yards, is set to win a Type 23 frigate order soon. Pictured here is HMS Sheffield, one of two earlier Type 22 frigates, at the Tyneside yard. The keel of a third was laid in May.

the prototype and would thus hope struct one of the lighter, cheaper to produce the next vessels more cheaply and efficiently. and more sophisticated Type 23s. Without more work, Vosper will clearly have to cut its 2,800-stong workforce, already down sharply in the past few years. For Yarrow, the Type 23 orders will provide security for the yard's 4,300 jobs, around 1,000 of which would probably have

worth worth with probably lave had to go otherwise.

"We need one (Type 23 order) ent but pretty desperately," says Mr Eric Smith, industrial relations director of the Clydeside yard "We'd obviously like two." Like Vosper, he war worth with the work of the clydeside yard "We'd obviously like two." Like Vosper, he war worth with the work of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Vosper, he was not the control of the clydeside yard "We'd obviously like two." Like Wosper, he was not the control of the clydeside yard "We'd obviously like two." Like Wosper, he was not the control of the clydeside yard "We'd obviously like two." Like Wosper, he was not the control of the clydeside yard "We'd obviously like two." Like Wosper, he was not the control of the clydeside yard "We'd obviously like two." Like Wosper, he was not the control of the clydeside yard "We'd obviously like two." Like Wosper, he was not the control of the says the yard has still to hear from

the government on its decision. GEC is expected to invest £10m in a new covered building hall for its yard, for which it paid £34m just over a year ago, if it wins the Type 23 work. Yarrow is already building

vessel which the government now seems ready at last to confirm, after strong lobbying by local MPs and great patience by the yard itself.

sult. To soothe its wounds, it was promised a Type 23 order. It is this

This year has been frustrating for Swan, which left the public sector five months ago in a City-backed buy-out. It lost a fiercely fought £120m order for an auxiliary oil replenisher (AOR), designed to support the Type 23 fleet, to a consortium of Harland and Wolff of Belfast, Yarrow, Racal and the Yard de-

sign company.
It then declared 825 redundancies. But the Harland team has to meet stringent conditions on the contract, with severe penalties if it

Clutching its funds most closely is the Ministry of Defence. It was expected to order two AORs this year and four later. But the second has been deferred. Swan will have a chance to tender for this.

So despite the likelihood of more irigate orders, yards are still scrambling for work. Cammell Laird has won £300m worth of submarine orders, but wants more business to supplement this. Swan needs more than one Type 23 and hopes to break into the difficult export mar-

Vosper, which went private in an E18.5m management buy-out, has not wholly given up hope on Pakistan. Mr Usher will fly there soon to assess the contract's fading chances. "With the deal taking so long to pull off, it must be in some sort of jeopardy. Our fingers are firmly crossed."

He is hoping the UK Government use merchant-building techniques will approve a new class of £25m involving pre-assembly of large minesweepers of which Vosper is involving pre-assembly of large minesweepers of which Vosper is blocks. As much of the advanced outfitting work would thus be carforced plastic, a material in which it ried out at an earlier stage, up to 12 specialises. It built 11 of the previous class, with two built by Yarrow, ent building time of some four which will also compete for the new specialises. It built 11 of the previ-

Cammell Laird, now part of VickIf Vosper wins the Pakistani and
ers Shipbuilding, is using such modminesweeper work, it will need ular construction methods for the about 1,000 more workers, still leaving it well short of the 5,800 from which it has fallen since 1982. Yar-Type-22 frigate it was awarded back January 1985, when Mr Michael Heseltine, then Defence Secretary, row will need two frigates a year to rewarded the Birkenhead yard for maintain its labour force. Conits stand against militant pickets in chides Mr Hunter, not just refer-984. ring to naval work: "It's a rotter But Swan Hunter lost out as a reside we're all on at the moment."

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subjects resident overseas.

The Saudi Arabian National Guard invites qualified companies to submit tenders for a 3 year contract to Operate and Manage the King Khalid Hospital and Medical City, a 300-bed specialty teaching hospital complex currently in operation in Jeddah, Saudi Arabia.

The King Khalid Hospital conducts a program of post graduate medical education which has as its objective the preparation of Saudi physicians for Western and Arabic specialty credentials. This program requires that the Contractor for Operations and Management to conduct patient care and education at standards acceptable to the relevant authorities providing such credentials. It also requires that the Contractor, on behalf of the Hospital, develop and maintain affiliations with reputable teaching hospitals in Western countries.

Consequently, Companies to be considered for contract award will be required to demonstrate:

- 1. The Existance of an established capability in a Western country for developing and maintaining affiliations with reputable teaching hospitals.
- 2. Successful experience, during the four years immediately prior to the date of tendering, in the management and operation of one or more teaching hospitals of at least 200 beds, or of at least five acute-care hospitals, one of which must be of 200 beds or more.
- Successful performance in the international recruitment of medical personnel.
- 4. The existence, at the time of tendering, of a professionally staffed central office capable of mobilizing for the project and of providing ongoing management and professional support.
- 5. Past experience of handling projects of 100 million or more and the availability of at least S.R. 25 million of working capital.

Preference will be given to companies with successful experience in the management of teaching hospitals.

Tenders will be considered from:

- Saudi Companies.
- 2. Foreign Companies with Saudi Sponsors, and
- 3. Two or more Companies tendering jointly, provided that the Companies named demonstrate a commitment to form a Joint Venture Company to accept any contract award,

When evaluating tenders submitted by Joint Ventures, either existing or to be formed, consideration will be given to the qualifications of only those Companies that will bear the financial risk for a minimum of 25% of the project.

The National Guard will not review or evaluate any tender submitted by a Company that does not meet all of the qualifications stated above.

Request for Proposal documents may be obtained from

Tenders Department, Saudi Arabian National Guard, Western Region, Jeddah Tel:671-1334/5 Tix: 601241 on or after 23/7/1986 AD - 16/11/1406 H, for the amount of one hundred and fifty thousand Saudi Riyals (SR. 150,000). Tenders must be submitted by 27/9/1986 AD -- 23/1/1407 H.



Plant at

Záhony-Eperjeske

for unloading bagging & storing of chemical fertilizers

AGROTEK Trading Company for Agricultural Capital Equipment and the HUNGARIAN STATE RAILWAYS/MAV have entered into a joint venture agreement to erect a plant at Záhony-Eperjeske, North-Eastern Hungary, for unloading, bagging and storing of chemical fertilisers with a bagging capacity of 40 metric tonnes/hour and intend to procure the plant and machinery needed for that purpose. Average working hours/year are estimated at 2,000 hours. The funds needed will be provided by AGROTEK and MAV.

The CHEMOKOMPLEX Foreign Trading Company now invites sealed bids from eligible bidders for the supply of the following plant and machinery needed as components for the project along with the necessary spare parts as well as the joint technical services regarding the above:

- Fertilizer storing equipment; Fertilizer grinding machine;
- Portioning scale with bagging head;
- Sewing and mending machine;
- Belt conveyors; Wagon loaders;
- Pre-feeding bins.

Interested eligible bidders may obtain further information and inspect the bidding documents at

CHEMOKOMPLEX

H-1062 Budapest, VI Népköztársaság utja 60 Tel: 122-680 Telex: 225153 Attention: István Buday, Head of Department IFB No. 104-86/A-8036

A complete set of bidding documents may be purchased by any interested eligible bidder on the submission of a written application to the above and upon payment of a non-refundable fee of fifty US dollars - US\$50 - or equivalent in convertible currency. From domestic bidders in Hungary payment of two thousand HUF - HUF 2,000 - will be requested.

Remittances are to be made to the account No. 218-10763 of CHEMOKOMPLEX kept with the National Bank of Hungary, Budapest. Payment by cheques will be accepted and documents will be sent by registered air mail. Bidding documents are available during 30 days reckoned from the issue of the present publication.

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A practical proposition

By Alan Pike, Industrial Correspondent

(DES) — primarily because Ministers believed that the MSC was more likely to make speedy progress. Local authority con-trol of education and the indirect method in which

line mention.

small busin

indirect method in which universities are funded has put the DES in a weak position when it comes to initiating action. Educators, and even the DES itself, are seen by many Ministers as invariably preferring lengthy discussion to experimentation.

There were suggestions when the TMEI pillot projects started the TVEI pilot projects started that, having got the experiment off the ground, the MSC would hand the scheme over to the DES. But last week's education

and training schemes being run by the department and its direct action arm, the MSC. When Lord Young became chairman of the MSC in 1982, he soon concluded, like others before him, that Britain's laggardly industrial training system could not be changed in isolation from the education system. It was against this background that he devised TVEI and began the excursion of the MSC and Department of Employment into educational DES. But last week's enteation and training White Paper said the MSC would administer the plan to take TVEI national.

Since launching the project, the MSC has also been given an important role in financing further education in local authority alleges. colleges—a move intended to strengthen the link between the Employment into educational courses offered by colleges and the actual training needs of in-

Last week's White Paper also made public a further coup for the Department of Employment. Lord Young has been named as the Minister who will "have the lead responsibility" for appointing a new National Council for Vocational Qualifications, and for its day-to-day administration.

LORD YOUNG, Employment Secretary and a late-developing politician with an acutely professional touch, appeared at a press conference to monome the Government's plans to the Course and an equally bright amin.

The hadge symbolices what the change is all about. It was made by pupils on a Technical and Vocational Education initiative (TVEI) project — the scheme for giving 14-18 year olds a more practical schooling. The Government amounced last week its plans to extend the programme to all secondary schools.

His smile can be presumed to reflect satisfaction that progressis is at last under way in the inflicting the curriculum in Eritatir's schools and colleges to the management taking a leading follow.

Lord Young's extens the development also represent which meet market needs in the development also represent which meet market needs in the development. The middle of course of the MSC's activity in least and the programme to all secondary in the curriculum more rule.

Lord Young devised the idea for TVEE four years ago, when the work dot small businesses, self-employment. Employment taking a leading follow of the Manpower Services Commission to the Department of the Week's White Paper lists with teachers in the course of the MSC's activity in leading the curriculum more rule was the course of the MsC's a way of making the school curriculum more rule was the work of employment. The work of employment with the world of employment with the world of employment in the world of employment with the course of the MsC's activity in generating the curriculum more rule was the proposal to the promotion of small businesses, self-employment with the course of the development of the mathematics of the proposal to the course of the MsC's activity in the development of the mathematics of the proposal to the course of the MsC'

dustrial relations—for so long the staple diet of the old beer-and-sandwiches Ministry of people's options and educa-tional horizons at the age of 14, and become a covert means of re-introducing Labour-receives only a single re-introducing selection within the comprehensive system—the

With the Government's industrial relations reforms on the Statute Book, the department is fast changing shape and concentrating on its new priorities. Visitors to the Secretary of State's office encounter "Please Take One" boxes of booklets containing details of some 30 employment and training schemes being run by the department and its Lord Young and his colleagues.
But no attempt is made to
deny that TVEI is intended to
bring education and industry
closer together, and break down of the young people now taking part in TVEI would attend strongly work-related vocational schools from the age of 14.

Many TVEI teachers — like Youth Training Scheme instructors — have been inverseed by

tors - have been impressed by the extent to which a practical

Lord Young's yellow badge made by TVEI pupils did not come from a course in badge-making, but one teaching the financial, commercial and marketing aspects of running a small business in the TVEI pilot projects would agree with the White Paper's grand sounding judg-ment that the scheme is "one of the most significant broadenings of the schools curriculum

School businesses have become common features of the TVEI pilot projects, along with other developments uncommon in more conventional class-

Chinese walls may be too thin

By Barry Riley

American colonies but also, oddly enough, in the Lordon stock market.

The independence being so from their corporate finance departments. Effective inde- normally expect that their sponreceive permission from the Takeover Panel to sustain their makers may not readily volun-teer because the pickings would market making operations at times of takeover bids involving be too lean.

the distribution side—it is not

within broader firms adds some new variations on the theme. In particular, firms which make markets in the stocks of corporate clients will need to erect very thick Chinese walls between their traders and their corporate finance departments.

In fact some firms have thought very hard about whether they should attempt to make markets at all in the stocks of companies to which

ence crop up not only in is inevitably a risk that actions ings. by their traders could be mis-interpreted, even when no in-sider information has passed

between departments. However, the logic of the new declared at present is that of system is clearly that market the market making arms of the making is an integral part of making is an integral part of of the range of activities of the new multi-service firms. Small pendence is vital if they are to soring advisers will provide a reasonably liquid market in their shares—and other market

client companies.

But although this may be an adequate approach during the current interim stage of the London securities market's development—the big groups can own market makers, but must not integrate them with the distribution side—it is not companies. So the companies on issues and have the necessary distribution capability.

the distribution side—it is not going to be sufficient after Big Bang.

Since the problem cannot be avoided, it must be tackled head on and foolproof systems devel-Conflicts of interest are already familiar in the London securities scene, but the absorption of the jobbing function within broader firms adds some leave any grey areas. We have to be absolutely white."

> The Takeover Panel's interim The Takeover Panel's interim rules, and some awkward decisions are going to have to be taken in this area.
>
> The sudden imposition of the given a kind of exempt status. That is, they will not be regarded as acting in concert with parties involved in the takeover and will not be taken in this area.
>
> The sudden imposition of restrictions, after all, could be very embarrassing for a trader stuck with a large open position which he was unable to unwind.
>
> But maybe that it just one of the takeover and will not be

DECLARATIONS of independ- they act as close advisers. There required to disclose their hold-

After Big Bang, however, quite different rules will have to apply in takeovers. The key question is whether the Panel will opt for the New York system of a restricted list which circulates within a firm and imposes limits to be applied to market making in sensitive

The restriction could amount to an outright ban, or a tight constraint on the volume of constraint on the volume of business permitted. Most market makers insunctively reject the latter however, and there is also the problem that in a major bid it would be possible for three or even more of the strongest market makers to be effectively cut out, because they all had cornered client involves. all had corporate client involve-ments. That might seriously restrict the liquidity of the

Rightly or wrongly, firms with big corporate client lists could and up being penalised, although there would be swings and roundabouts. They would hope to pick up business diver-ted from restricted rivals in bids in which they were not themselves involved.

were given a discreet advance warning of a bid or new issue and allowed to retreat gracefully the competing market makers would soon spot what was happening.

In other areas the arguments are rather simpler. When there is a rights issue, say the Chinese Wall will have to stay absolutely impenetrable and the house market maker will have to take his medicine along with the rest of the market.

For the big groups these barriers to the internal flow of information ought not to be a information ought not to be a problem. There are complex security systems to keep the various teams of specialists apart, and the largest groups can even afford to install separate banks of lifts to serve different functional areas.

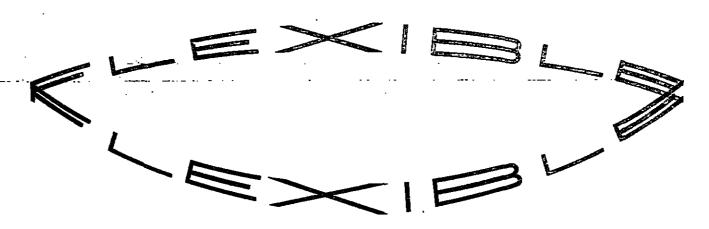
It is a little more difficult to see how the rules could be applied so rigidly in small firms, where individual practitioners may wear several different hats. Arguably investors will have to be warned that lower standards may apply down among the gamma stocks.

Inevitably there will be breakthemselves involved.

At any rate, the Panel is bound to be concerned with safeguarding its concert party rules, and some awkward decisions are going to have to be taken in this area.

In May this year First Boston in New York paid a drivil penalty of some \$260,000 and gave up \$132,000 in alleged profits on trading in the stock of a corporate finance client which announced an unexpected

> Despite the problems, the system will have to be made to work in London. If it does not, and there are too many scan-dals, the whole basis of the new-



Developing the latest epoxy-resins requires a special sort of mind.

NETHERLANDS BANKING

FINANCE AND INVESTMENT

The above Survey which was to have been published today will now appear on Wednesday 16th July

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MANAGERS' LIVES are full of paper, but what is written on it rarely gets read. Time and again research has shown that they do not much like reading and writing. They speak and listen instead.

Only a sharp break in executive habits could account for the explosion in sales of In Search of Excellence, The One Minute Manager, and today's other chart-topping management books.

How their authors have overcome millions of managers' resistance to reading is, on the face of it, a mystery. They have certainly shifted away from the long-standing mainstream of business literature, which stressed the 'hard' attributes of management, notably structure, strategy and systems. Instead they stress the "soft"Ss; style, staff, skills and shared values. But little of their guidance on improving executive per-formance seems essentially

new.

Take, for instance, the idea which underpins their advice on the key task of managing people. It is that executives tend to have markedly different attitudes towards the people who work for them. Some expect to catch their subordinates doing things wrong, so they concentrate on preventing faults. They could be called control-lers. The others expect to catch people doing things right, so they work to promote initiative. They might be called leaders. While almost all today's top-

selling authors encourage the leadership approach, they can-not claim credit for the underlying idea. The originators of the two contrasting views about the nature of working humanity were two men whose works have outsold the books of all today's management gurus put to gether, not least because they lived nearly 2,500 years ago.

The first was Plato, who taught that, apart from an elite taught that, apart from an elite minority, men and still more so women are by nature irresponsible and mostly need compelling to do anything positively worthy at all. The second was Aristotle, who saw people as naturally endowed with potentialities to do good things, which with guidance and encouragement they could realise.

Michael Dixon, in the third of a series, traces the age-old routes of today's management ideas and discovers fresh

The guru factor

Ancient wisdom with a novel twist



late in the last century. He majority of well supervised argued that companies operate "doers" below. The two-caste most efficiently if they break division was adopted by organidown their shopfloor work into sations outside manufacturing. repetitive tasks needing little training, which can be carried out quickly to standards that are easily policed.

second was Aristotle, who saw people as naturally endowed with potentialities to do good things, which with guidance and encouragement they could realise.

Although Aristotle's version has the appeal of being optimistic, most management practice has enshrined the Platonic outlook. In western countries tice has enshrined the Platonic outlook. In western countries at least, organisations have tended to be set up on the principle that the bulk of people work best under close and detailed coutrol.

The main modern theoretical influence behind that tendency was probably the concept of scientific management pioneered in the US by Frederick Taylor set.

in line with the simultaneously spreading idea that the bureaucratic approach to getting things done was the highest form of management achievable by humankind.

The same process also seems to have inspired a changed view of the role of executives. They were ranked among the thinking minority. But the growing body of theorists came to look on managers less and

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what it is that managers do. He said their work boiled down to just five essential functions: planning, organising, commanding, co-ordinating and controlling. And perhaps because the bulk of books on management have since been written by academics, who prefer ideas to be neatly packaged for examination by the intellect, the tendency to pigeonhole managerial activities has persisted to this day.

But not all the later theorists supported releatless machine-like control. Exceptions quickly appeared, one of the most prominent being the human rela-tions school of the 1920s.

Its leader was Professor Elton Mayo of Harvard, who claimed that people work more productively when treated as human beings and encouraged not just with decent pay but with pleasant working conditions. The same theme was

furthered by others, including furthered by others, including Chester Barnard, a practising top manager who has had a strongh influence on some of today's gurus. In his view the manager's prime task was allocating a wide range of "satisfactions," both intangible and concrete, to persuade workers to put hearts as well as bodies behind their employer's aims.

In the 1960s the behavioural scientist Douglas McGregor, also scientist Douglas McGregor, also an American, went still farther. He resurrected the opposed Platonic and Aristotelian out-

Platonic and Aristotelian outlooks on human nature, renaming them respectively Theory X
and Theory Y, and argued that
the pessimistic approach had
ceased to be capable of motivating the citizens of advanced
industrial societies.

He said they could no longer
be made to work well for the
purpose of satisfying merely
basic needs such as those for
food, warmth and shelter. They
would respond only if their jobs

allowed them to achieve suc- to do nothing but slouch in a cessively higher satisfactions, chair and complain to their cessively higher sanstactions, initially by winning a respected place in society, and ultimately by realising their full potential for individually creative work.

McGregor was brandishing his optimistic torch at a time of

steady economic growth and full employment, and he apparently took it for granted

Today, many managers have one of the reasons why millions of them have been attracted to the more humanistic theses of the new gurus.

Another factor was he that

the new gurus.

Another factor may be that, to

duction machine are failing fast against eastern competition. good management in practice. Many European and US executives may well have decided that they can claim to have achieved any future they have must lie in something new.

In endorsing intuitive action different approaches which unlock and build on uniquely human abilities to innovate and tailor the product or service to the special wants of individual have opened western doors to customers,

Another clue to the top-selling gurus' popularity is that their view of the very nature of management activity seems different from the way most pre-vious writers saw it.

Like both Plato and Aristotle, most past management writers evidently believed that the prime human driving force behind civilised progress is the rational intellect. They therefore tended to see the source of improved managing as lying in the academic-style working out of logical management theories, which could then be taught step-by-step to practising executives.

experience, is directly in line with western exademic tradition. But Confucius viewed ignorance as a positive force, provided that people recognise where the inevitable gaps in their knowledge lie. It is impossible to be wise, he said, without being aware not only of what you do know but also of what you don't.

Many western leaders' mistakes—in politics as well as

taught step-by-step to practising executives.

The result was usually an exaggeratedly tidy, pigeonholed portrayal of managers activites on the lines of Fayol's definition of their five essential functions. That sort of portrayal did not and will never fit the reality, nor did it seem recognisable, let alone helpful, to most people working as managers.

For example, the stress of the

chair and complain to their spouses about the dreadful things they have gone through. things mey have gone through. But it would be an odd executive who opened the tirade by saying: "D'you know what's happened today? I've had an absolute bellyful of planning, organising, consumanding, coordinating and controlling."

apparently took it for granted that the benevolent conditions round continue. But in the their jobs in much more human the gaining ground through the "quality of working life" only, or even largely, of salving movement and the like, the western economic climate turned cold.

The effect was the admiting by the application of logical grocesses based on quasifactural browledge as numerous man-Real managers talk about their jobs in much more human terms. The reason is that the work is fundamentally human in nature. It does not consist western economic climate the application of logical groturned cold.

The effect was the adoption by many organisations of what might be called macho-management writers apparently assumed in the past. The key task is usually to find out what if executives have workers by the short hairs, their hearts and minds will inevitably follow.

All ready identified problems by the application of logical grocusty the adoption of logical grocusty and many organisations of what agency that workers have already identified problems by the application of logical grocusty the application of logical grocusty the application of logical grocusty that the application of logical grocusty the application of logical grocusty that the application of logical grocusty the application of logical grocusty that the application of logical growth and the application of logical

ence for spoken words at the expense of the written variety. grown disenchanted with an all-out macho approach. Which is one of the reasons why millions of them have been attracted to laced with questions and

The best of the new gurus-Another factor may be that, to western executives, a renewal of optimism has now become a necessity.

The closely controlled working practices which turned most managers, as well as subordinates, into cogs of some mass production machine are failing essentially intuitive aspects of conditions and machine are failing essentially intuitive aspects of conditions are failing essentially intuitive aspects of conditions.

a touch of eastern philosophy.

The implication that executives are always wrong to act in intellectual ignorance of a situation, no matter how sharp their hunch or great their experience, is directly in line

from their ignorance of their ignorance. So a bit of Con-fucian wisdom could be a great blessing.

This is the third in a series be made to work well for the nor did it seem recognisable, of criticles on business garus, purpose of satisfying merely let alone helpful, to most people The first two appeared on June basic needs such as those for working as managers.

So quely 14, 2. The jourth will food, warmth and shelter. They would respond only if their jobs job often sends them home fit July 14.

Management abstracts

A Ten-point Guide to Busout Success. T. Grundy in Accountancy (UK), January 1986(2 pages).

Offers reasons for considering a management buyout and dis-cusses questions which must be answered by participants in framing buy-out. The points include clearance, before negotiations begin, for discussions with third parties (eg customers, work-forcee), team membership, drawing up a business plan, and negotiations with advisers customers, suppliers, the vendor

Diversification as a Factor in UR Industrial Strategy, J. Con-stable in Long Range Planning (UK), February 1986 (8) pages).

Shows that the UK has had the highest rate of diversification among large companies in the among large companies in the leading industrial nations since 1850, and that this diversification has largely been achieved through acquisition; suggests that this has not produced dominant international businesses and has left a weakened small company sector; argues that the emphasis ought to have been on effective internal development rather than on acquisition and apparent growth. growth.

Factors Which Influence Quality Circle Success. B. G. Dale & J. Lees in International Journal of Operations & Production Management (UK) (12 pages).

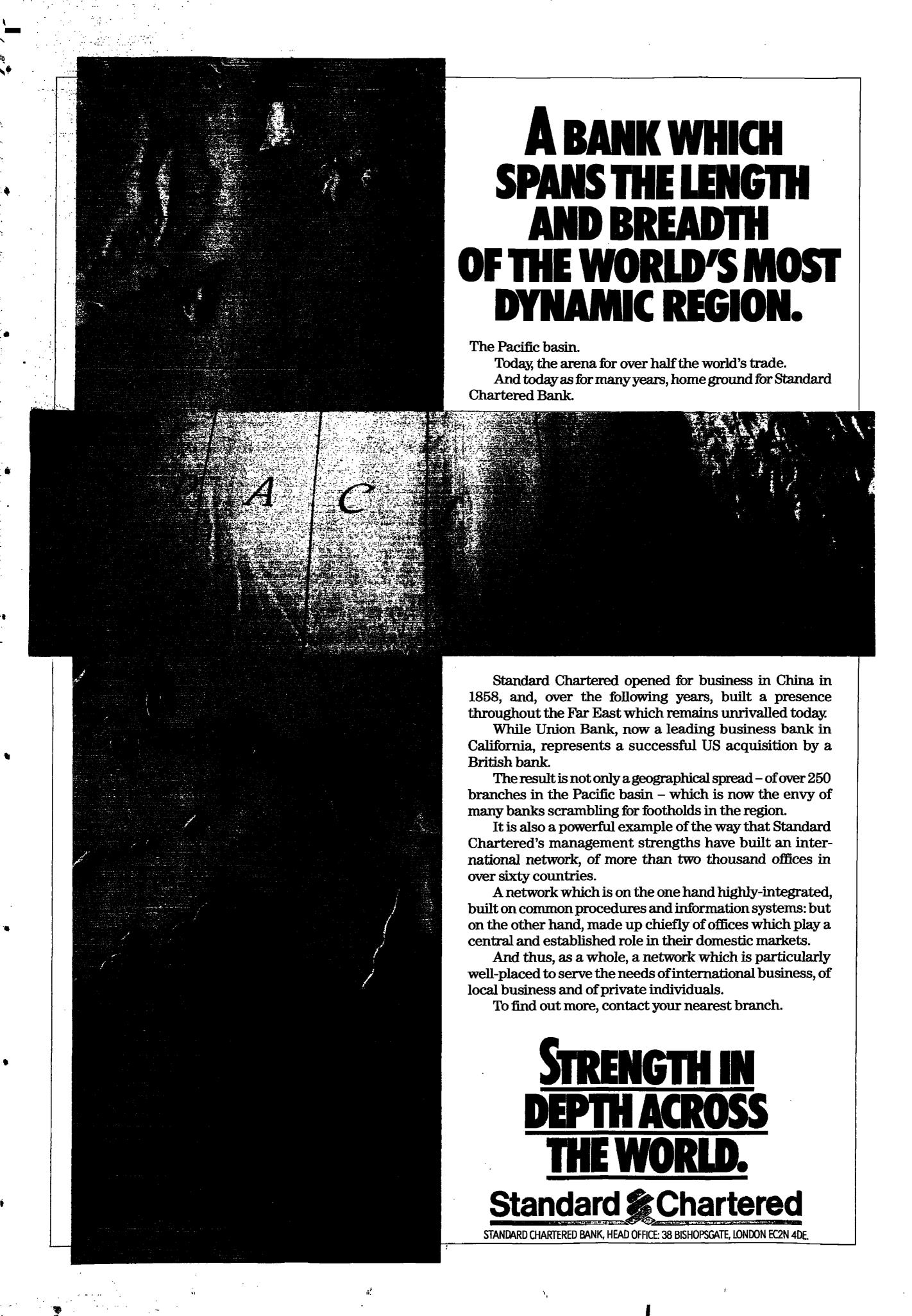
Analyses quality circle data (obtained from over 100 manu-facturing companies over the past four years) to classify programme's success, failure or survival. Establishes factors important to long-term success, including the adherence to circle rules, the ability of tircle mem-bers to work together, a "total" organisational approach to quality, and in-depth understanding of quality management; concludes that the lack of clear-cut differences between success, failure and survival is revealing. Many western leaders mistakes—in politics as well as business—result less from programmes started circles as ignorance of the real facts than part of a strategy for employee programmes started circles as part of a strategy for employee development and participation, rather than for cost-saving

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FLY MALAYSIAN WE'LL TREAT YOU LIKE





WE HAVE BEEN GRANTING CREDIT TO THE FUTURE



MONTE DEI PASCHI DI SIENA

1985 ACCOUNTS	LIL BN	Variation over 1984
Due to customers	18,577	+ 17.44%
Mortgage bonds and debentures	2,508	+ 9.71%
Net worth and allowances for possible credit losses	2,887	+ 29.22%
Total sources of funds	39,421	+ 13.58%
Loans and advances to customers	11,101	+ 18.30%
Security holdings	10,263	- 11.63%
Net income for the year	179	+193.01%



The MPS Banking Group is composed of Monte dei Paschi di Siena, Banca Toscana, Credito Commerciale, Credito Lombardo and Italian international Bank PLC. The total sources of funds at year end 1985 amounted to approximately Lit. 51,000 billion, the net worth was Lit. 4,535 billion.

INTERNATIONAL APPOINTMENTS

National Steel board moves include president

been appointed president of pharmaceuticals concern. National Steel, the Pittsburg-

based concern owned jointly by taken up his new duties. Mr Yukio Tani has left the

National Intergroup of the US although he does not arrive in board to become managing and Nippon Kokan of Japan.

Pittsburgh from Nippon director of Nippon Kokan's passed in Tokyo. National Intergroup sold a Kokan's Tokyo office until steel division, based in Tokyo. half interest in National Steel Thursday. Nippon Kokan has Mr Sosuke Doi has resigned to Nippon Kokan in 1984, and also brought Mr Sachio Ratori, from the board of National has been pursuing a diversifica61, into the post of vice chair. tion path aimed at taking it out man of National Steel, in place of the metals field. Earlier this of Mr Haruki Kamiya, who chairman of National Interyear, it agreed a \$350m bid for moves to become chairman of group, continues as chairman.

MR KOKICHI HAGIWARA has FoxMeyer, the Denver-based other Nippon Kokan sub-Mr Seiichi Muto, 56, also

tive vice-president. Mr Howard M.

Salomon Brothers global role

New York

New York

Salomon has appointed Mr press to obtain a seat on the Toshihide Sakamoto, formerly exchange later.

in charge of marketing Japanin charge of marketing Japanese equity securities to TokyoJapanese equities salesman. ese equity securities to Tokyo-based institutions overseas for Yamaichi Securities Company— one of the Big Four Japanese securities houses—to the post of vice president at Salomon Brothers Asia.

Salomon souths

nas retained an expert in the the Tokyo Stock Exchange late as part of their efforts to marketing of Japanese equity last year.

After losing its bid, Salomon government bonds here.

After losing its bid, Salomon government bonds here.

After losing its bid, Salomon government bonds here.

Mr Simon Gerard Thomas has also joined Salomon Brothers markets, reports Reuter from presence in the equities markets, as an international equity kets in Tokyo and said it would analyst responsible for pharma-

SALOMON BROTHERS, the fully to become one of the first including former officials of the Wall Street investment house, foreign firms to buy a seat on Federal Reserve and Treasury, has retained an expert in the the Tokyo Stock Exchange late as part of their efforts to

analyst responsible for pharma-ceutical and foodstuff coverage. as part of Salomon's move to increase coverage of international equity markets. Mr Thomas, 27, was an analyst

in the International Research Department of Sanyo Securities in Tokyo; from 1981 to 1985, and more recently, was asso-clated with Henderson Adminis-

New chief for Daiwa Europe

the Japanese securities house, has appointed Mr Minoru Mori, general manager of the inter-Fuljimoto, who returns to Tokyo Euro to assume the position left by Mr Mr Mori.

At the same time, Mr Masaomi Sentative office, has been Mogi, chief representative office, assigned to the corporate finance the Paris representative office, department of Daiwa Securities has been transferred to the Research Department in Tokyo as search Department in Tokyo as general manager, succeeding Mr Hidehiro Katsumata, intergeneral manager, succeeding Mr hatcomal investment banking Akio Kohno, who returns to the Daiwa Securities Research Institute of Paulo.

office.
Mr Sakae Nakamura, chief

representative of the Bahrain national investment banking representative office, has moved departments, as managing director of Daiwa Europe in London, is succession to Mr Katsuhiko deputy general manager, Daiwa

Mr Tadanori Urabe, chief re-presentative, Sao Paulo repre-sentative office, has been

Mr Masayasu Ohi, chief representative of the Brussels representative office, moves to Paris to succeed Mr Mogi. Mr Hiroyuki Yoshimizu, assistant general manager, international investment service department wice chairman.

a Government bond dealer. He joined the New York Fed in 1962 as a researcher and rose to become manager of its foreign operations and was senior vice president when he left in 1981.

HILL & KNOWLTON, the JWT group public relations concern, has appointed Mr Richard Cheney, 64, as chairman-elect, to succeed Mr Loet A. Velmans when Mr Velmans retires on

when Mr Velmans retires on January 1.

Mr Cheney, who joined Hill & Knowiton in 1960 and is currently vice-chairman of the worldwide operations and chairman of its US operations, is acknowledged to have been one of the pioneers of the use of public relations during mergers and acquisitions battles. He will be Hill & Knowiton's sixth chairman in its 60-year

Top change in ATT and Philips venture

AMERICAN TELEPHONE and Telegraph Company has an-nounced the appointment of Mr Eugene J. Eckel president and chief executive officer of AT & T and Philips, 115 telecommunications equipment joint communications equipment four venture with NV Philips, of the Netherlands, from August 1.

Mr Eckel, 62. is currently vice president, manufacturing, of AT & T's network systems unit. He succeeds Mr Alexander C. Stark Jr., 53, who returns to the US to become a senior vice president of AT & T Communications. the US to become a senior vice president of AT & T Communications and Information Systems. Mr Stark will report to Mr Sam R. Willcoxon, president of AT & T's business markets group, which under a recent reorganisation is charged with developing and selling long-distance services, computers and telecommunications gear to businesses with more gear to businesses with more than 60 phone lines.

American Motors

Canada switch AMERICAN MOTORS Canada wholly owned by American Motors Corporation of Wisconsin, the fourth largest US car maker, has appointed Mr Ronald maker, has appointed Mr Konaid Hogue president, in succession to Mr William Carroll, who has been appointed North American general sales manager, reports Reuter from Brampton, Ontario.

Mr Hogue was formerly Mr Hogue was formerly American Motors' director of North American dealer invest-

Emery Air Freight European sales post EMERY AIR FREIGHT Corporation has announced the appointment of Mr Jan Schenkels as sales manager at its European headquarters in Zurich. Mr Schenkels joins Emery's European sector office from the corporation's head-quarters in Wilton, Connecticut.

Emery has recently completed a review of its prduct range and has launched new services on

sixth chairman in its 60-year and chief executive officer, to history.



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Computers and Communications

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Architecture/Colin Amery

Profession honours Isosaki

given to the most remarkable world. However, many of the great 20th century Japanese names on the list are now forgotten. Who thinks of August was never afraid of monumental

ably produce a list that is subject to the breezes of fashion and mood. This year's winner is Arata Isosaki from Japan. He is honoured some 20 years after the only other Japanese architect to have won the medal, Wanza Tange.

Both Tange and Isosaki were manufactured to the economic miracle that was the great achievement of contemporary Japan.

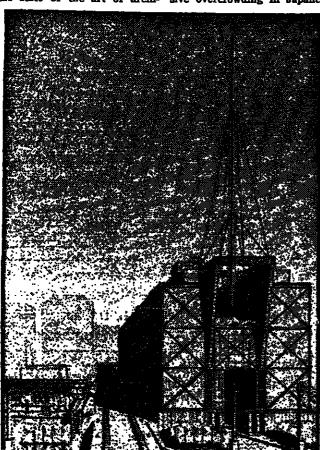
Both Tange and Isosaki were manufactured to the economic miracle that was the great achievement of contemporary Japan.

Stuler of Germany or Frank Darling of Canada any more?

More recently, who can picture in his mind's eye one single building by the winner of the medal in 1963, the late Lord Holford?

The selection by the profession of one of its number to honour each year will inevitably produce a list that is subject to the breezes of fashion and his team of which Jeosaki

It is a very good choice. Mr prominent in the efforts to find Isosaki accurately represents ways of dealing with the masthe state of the art of archi-



A scheme for Tokyo City Hall by Arata Isosaki — blend of classicism and technology

The award of the Royal Gold tecture, and in his work he Medal for Architecture, since it bridges most convincingly the was established by Queen Victoria in 1848, has always been West. industrial cities. Looking back on some of their designs of that period, in the 1960s, it is possible to see some terrifying. inhuman visions. After graduation he worked

Both Tange and Isosaki were close to a group of Japanese urbanists who called themselves the "Metabolists." Their great theories wanted architecture to reflect what they called "dynamic reality." They felt that architecture should no longer deal with simple things like form and function. Instead they wanted their creations to be totally concerned with the idea of flexible space. Isosaki designed at this phase

of his career some groups of apartments that resembled nothing more than giant mush-rooms. Sprouting from the underside of these strange fungi were pod-like nodules where the unfortunate inhabitants had to ment and a human experience unfortunate inhabitants had to live. Metabolism had a great deal to do with movement. Cities, and even architecture, were to be mobile and indeterminate,

Luckily for all of us, Isosaki recovered from this phase, although, rightly, he did not reject its better elements. Today have produced so minutely judged, lovingly achieved a reexamination—and one's only real regret about the evening his work is rather hybrid. One of Isosaki's latest works will be on show later this week at the 9H Gallery (for details telephone 486 3555; 26 Cramer Street, London W1). is that it is unavailable to the whole wide world outside the Glyndebourne hothouse.

The Portyy "problems" are quickly summed up and despatched — and, because of Rattle's (and the LPO's) supremely eloquent advocacy of the music, and Nunn's pain-

It is the design that did not win, but probably should have done. It is for the new Tokyo Civic Hall, and it has been described as a cross between Piranesi and Boulee.

The comparatively low building was to have been topped by a sphere and a pyramid and have in its centre a giant civic space surrounded by galleries. The quality of the silk screen presentations make this the most colourful and elegant architectural exhibitions for some time. worked: even a conductor with Rattle's balancing skills could not prevent some of the vocal lines from being overlaid, and

Of the successfully built schemes, the Tsukuba Civic centre has incorporated into its design the floor of the Campidoglio in Rome, and a remarkable and elegant series of simple geometric forms around this space. The great double cantilever of the Kitakyusha City Art in Takasaki both have all the elegance of the Japanese tradition as well as the technological smoothness we expect from almost everything made in Japan. Classical Western influ-ences have met their match in Isosaki. He is certainly one of the key figures of contemporary architecture. At only 55 he is still in his prime.

Porgy and Bess/Glyndebourne Max Loppert

Gershwin's opera, conducted by Simon Rattle, produced by Trevor Nunn, designed by John Gunter, and sponsored by Citicorp, opened at Glyndebourne on Saturday. This was the first British opera-house staging of the work; and at the close of a long evening, and of a performance, given without cuts, that had flowered into splendour well before the end, the audience (critics included) stood and cheered themselves hoarse, many with tears streaming down their faces. wifrid Mellers, in Music in a New Found Land, wisely judges the opera thus: "There are greater 20th century operas: but not one which offers more of the qualities that opera used ment, and a human experience with unexpectedly disturbing implications." The Glynde-bourne performance worked to vindicate every clause and particle of that judgment: it is clear that only the hothouse condi-tions of such a festival could

The Crap Game-left to right: Gregg Baker, Bruce Hubbard and Willard White

Godunov, Louise, The Firebird, Daphnis and Chloë, Tiebland, Koanga, and Wozzeck), Gersh-win overstretched his composi-tional technique; that wonderful passages are crudely joined to less wonderful "filling-in" ones: and that because of these musical disparities the dramatic progression tends to give way to a succession of loose episodes.

stakingly detailed yet imagina-tively broad approach to the

libretto, the performance en-abled one to do with them just

that. The orchestration is heavily padded, insistent, over-

it was therefore a tribute to those skills that in the small theatre the volume of sound

was almost always held just this side of the bearable.

The production does not totally rebut conventional wisdom, but it makes the strengths of the piece seem so strong—the sense of community and shared existence, the fine-threaded tapestry of individual characterisations, the great title roles, and the flood of memorable humane warming melody. able, humane, warming melody—that they emerge triumphant.

Bussotti/Almeida Festival

Andrew Clements

pokily used, with cramped divisions of the action and stagey presentation of the bit-parts. Glyndebourne's history. The Thereafter, expert lighting broadens everything out the sversatility of the set design wibrant (the storm prayers becomes evident, and one soon reverberate with alarm convictors.)

The worrying aspects of the libretto—the broad comic insertions, part of what were once firecely stigmatised (by Duke Ellington) as the opera's "lamp-black Negroisms"—are every-where dignified by "real" human behaviour and sharply side of the bearable.

Conventional Porgy wisdom holds that, in pursuing his stated aim of combining Carmen with Meistersinger (and, be might have added, with Boris

At first it appeared that this human behaviour and sharply observant character development, the ment of the ment. There is life on this stage, and the spectator partakes richly of it; at the end, it's a shock to leave the theatre.

becomes evident, and one soon reverberate with alarm convictions to appreciate the care with which a living, breathing lent small performances that community has been created. (The lingo has been helpfully modernised and doctored.)

Linked relationships, even those of minor background figures, are vividly delineated. The worrying aspects of the Metropolitan production, and Willard White has sung Porgy both in concert performance and on the 1976 Decca recording; otherwise it is a collection of fresh faces and unstaled contributions, everywhere balanced

exaggerated playing and singing of Marietta Simpson. Harolyn Blackwell (Clara) sings "Summertime" exquisitely, has a face of heartbreaking sweetness, and lights up the stage with every appearance. Cynthia Clarey's Serena, a little tight in top notes, is a figure of unmistakeable authority, and proud, erect presence. On Satur-day, although Cynthia Haymon's voice was not always evenly produced, alluring phrases being followed by reticent ones (and her words were often unclear), she had judged Bess's difficult character to move from vulgar exuberance to tender

vulgar exuberance to tender frailty without ever sacrificing credibility or sympathy.

Among the men Hubbard's Jake is outstanding for relaxed, glowing sound. Crown, that rather tiresome post-Nietz schean glant with his windy rampaging and his buttonholing familiarity with the Almighty, is magnificently embodied in the mighty figure of Gregg Baker, who could afford to spare his voice a little more in this small theatre. Damon Evans' Sportin' Life is brilliant—cool, gleaming with mocking -cool, gleaming with mocking intelligence, and very strongly

But all pale before Porgy himself. Gone are the cart and goat, and they are unregretted: there is nothing cosy or vignette-like about this hand-some middle-aged man bearing some middle-aged man bearing himself on one terribly twisted leg. He demands serious attention from his first entry, and Willard White rewards it with a performance of slowly unfolding warmth, generosity, and final gut-wrenching heroism that stirs the audience to the depths of its being.

In his decade on the London stages Mr White has been waiting for a role fully worthy of his gifts. Now it comes to him in his prime. The singing was subtle, lustrous and tireless on a grand scale (is this the next British Wotan?); the acting moved into that area of pro-found identification of a player with a part that one experiences rightness of dramatic scale.

So Maria's arms-akimbo comedy loses its burlesque blatancy in the ripe but unby the same dignity, depth, and rightness of dramatic scale.

I'm Not Rappaport/Apollo

Michael Coveney

July 10 1971. Midge looks interested. "Was your wife still alive?" he asks. "I certainly hope so.'

Rep. It is an engaging and witty text about senility, a sort of Zoo Story for the elderly.
Godot for the gaga. If The
Shrew is sexist, The Doll's
House feminist, and Snow
White and the Seven Dwarfs size-ist, Rappaport is age-ist. Old Nat repels his daughter who wants to put him in a Home for the Ridiculous; a mugger who wants to walk him home for \$4; and a drugs dealer who

Two old men on a park bench satelliting around an invented This is as much a tribute to in New York. Both in their personal history of glorious Mr Gardner as it is to the eighties. Nat recalls that the political struggle in the New actors. The double act is a

say that it does more than just show the oldsters fighting back. It dignifies the process of dementia by elaborating poetically on the symptoms of amnesia and rambling inven-tion. We see Scofield and his tion. We see Scofield and his partner Howard Rollins resum-ing gentilities on the bench: "Where was I?" asks Scofield, wobbling like a jelly and squinting through his granite mask before launching into his for \$4; and a drugs dealer who is bullying money from his art student girlfriend.

He does so, with black Midge as his audience and reluctant stooge, in a variety of aliases make a false move.

mask before launching into his exploits as an under-cover agent in Cuba. You know this is the first of many buttonboling sagas, but the play never seems to crash its gears or make a false move.

York fur trade. Beaten by the mugger, Paul Scofield as Nat hobbles on after the interval ing frame.

The double act is a exout is founded upon his contrasting one of Scofield's theatre pieces. La passion selon movement and Rollins's still-loss of the one's vision and the other's glaucoma. Scofield ing frame.

The double act is a exout is founded upon his contrasting one of Scofield's theatre pieces. La passion selon sade, Lorenzaccio, Le Racine.

Sade, Lorenzaccio, Le Racine.

Of the four concert works played by the Arditti, one, the Cram Duo for cello and plano changes his spectacles, peers at Rollins and declares that he is a block man college. Herb Gardner's Tony Awardwinning play arrives in the West End from Seattle via Broadway and the Birmingham Say that it does more than just to his knees and say that it does more than

bark of laughter.
Daniel Sullivan's production has good support from Dorian Healey as the mugger and Michael Mella as a hideously violent urban comboy. An atmo-spheric autumnal Central Park setting is designed by Tony
Walton and the good costumes
by Liz Da Costa—Scofield's
large-checked suit and black
beret complete the image of compulsive Jewish story-teller. He and Mr Rollins—who has some wonderful moments of baffled, rotating incredulity— are delightful advocates for the crumbling hip generation.

Starcely mattered. It was easy to place or what he offers may be very slim indeed, he has carried the day nonetheless, on on and off over the years, with instrumental parts laid out like a liberal dressing of flamboyant road maps and fragments of drollery. His discovery in the early 1960s of graphic notation

not merely a composer, but is also (in his own estimation) a distinguished painter, poet, actor, film and stage director, designer, and polemical essayist, hailed in his own country (chiefly by his own country) as a new "Renaissance Man." That is a typically flamboyant claim; for Bussotti squintessentially a creature of the 1950s and early 1960s, when in a certain European artistic milieu almost anything went, and significance. The Almeida Festival's penultimate evening on Saturday was devoted to Bussotti's music, and the composer himself was a rather sad occasion: for Bussotti's gifts today have all but fallen out of fashion in the music world—and his peculiar brand of fancitation to the security of the security of the same of (1978), also exists in a stage version which requires "a multiplicity of formal dancing couples of any (sic) sex." It was given here without such appurtenances, and proved to certain European artistic milieu posturing leaves a very dull almost anything went, and almost anything was possible, as long as the claim was possible, as be a fairly unrewarding intro-duction to Bussotti's more recent style, which seems to want to embrace neo-romanti-cism, without ever quite relinquishing its fondness for post-Webern pointillism, long as the claim was sufficiently extravagant, and the tone of voice sufficiently strident.

book is chronically weak on talent for presentation. Even dates, but for Bussotti it where the actual artistic subscarcely mattered. It was easy to place the Phrase d trois at be very slim indeed, he has a talent for presentation. Even dates, but for Bussotti it was easy to place the Phrase d trois at be very slim indeed, he has

Andrew Clements

With Italian music taking over the Almeida for the last week of the festival, on Thursday Giacino Scelsi yielded to Sylvano Bussotti as the Italian "Master" (the Almeida's term) in residence. The Arditian embre dipper the first part of their typically generous triple-decker programme dipped a modest to into the exotic, over-heated world of Bussotti.

Bussotti's reputation for the exotic, is founded upon his the tast of the Exotic is founded upon his states pieces, La passion selom (b. 1931) is so the exotic of the mesure as the passion selom (c) in the mesure of the exotic, over-heated selection is selected as the performance; but it is no of them, large or small, has selected the proposed that it is pieces now without a faint twinge of nostalgia.

Sylvano Bussotti (b. 1931) is so the exotic, over-heated selection is founded upon his sheaters pieces, La passion selom (c) has been selected as the proposed that it is not merely a composer, but is so the exotic, over-heated world of Bussotti.

Bussotti's reputation for the exotic, over-heated selected for the exotic is founded upon his sheaters pieces, La passion selom (c) has been selected for the contain a single measure of memorable as single measure of memorable as single measure of memorable as selected for the contain a product of the manner of the exotic is founded upon his sheaters pieces, La passion selom (c) has been selected for the contain a product of the passion selom (c) has been selected for the contain a product of the more surprising).

Friday's lucid, expertly prepared Verdi Requiem was invisibile lontani, as requested, brother amounted to celebrate the Royal philharmonic Society's forth-coning 175th season (and in aid of the RPS charity fund). Lorin music was beginning to respond to the tract attention, at least temporate and the product of the RPS charity fund). Lorin music was beginning to respond to the tract attention, at least temporate and the product of the RPS charity fund). Lorin music was beginned to celebrate the Roy

almost anything was possible, as ong as the claim was sufficiently extravagant, and the tone of proice sufficiently strident.

Bussotti undoubtedly has a talent for presentation. Even where the actual artistic subnothing could hide, or compensate for, the absence of significant musical invention in the pieces they played. A catalogue would labour the point, which is pointless: enough said.

Verdi Requiem/Albert Hall

Max Loppert

in London. Maazel's detached, fingers- on- the- control- button conducting manner usually means that admiration for the technical mastery of a perform-ance precedes emotional in-

notes was saddening, though in between she worked up some opulent phrases. The tenor, Francisco Araiza, was true of pitch (useful in unaccompanied vocal ensembles) but sorely involvement in the music. Yet the expressive, and operatic auto-unhurried, scrupulously precise maton set at mezzoforte. And unhurried, scrupulously precise maton set at mezzoforte. And laying-out of thesound-canvas and the huge range of Verdian dynamics can be relied upon, in this hall, to carry its own kind of thrill. (Such close attention was paid to the markings Verdian purpose was out of the of the score that the failure to guestion. of the score that the failure to question.

Rod Stewart/Wembley Stadium

Antony Thorncroft

obsessions about Scottish foot-ball and leggy blondes, should July 4-10

> now suffering from multiple sclerosis. It could have been painful, Lane escorted to a stool, Faces encouraged him the occasion became pop at its most idealistic and chummy, another miracle of "St" Bob Geldof.

> Like most hard-living rock

has cut down, thankfully, on "Every beat of my heart." He some of his strutting around the can deliver alone. He even stage, but he still tosses the managed to stop it raining.

Wembley Stadium is turning mike stand to the heavens; kicks into the transit lounge of British footballs into the crowd: and pop. Last weekend there were shakes his bottom. And he still tears (of relief?) for the deparhas a way with an audience. For ture of Wham; this weekend many of his splendid slower there were more heart-felt tears songs, like "Maggie May" and of emotion as we welcomed back "Sailing," he just winds it up Rod Stewart. It is surprising and lets the thousands sing them that the cocky coxcomb, with his for him. It creates a warm, convivial atmosphere.

ball and leggy blondes, snown arouse such enthusiasm, but in his first British appearance in his first British appearance in his material. As the old rasp) is his material. As the old rasp is his material. As the old More to the point he climaxed his two hours by bringing on his old mates from the Small Jane "—with their insiduous Faces, including Ronne Lane, choruses, it is impossible not to raise a hesitant voice with 70,000-odd others. And, as we painful, Lane escorted to a stock, beating his thigh limply and singing fitfully: but as the other tartan jacket, or just looks pleased with himself as he has pleased with himself as he has every right to. Rod Stewart has been out of fashion too long; on Saturday night he roared back stars Rod Stewart looks sickeningly perky for his 41 years. He kilted pipers blowing his latest, has cut down, thankfully, on "Every beat of my heart." He

Chinese dancers for

The Central Ballet of China with Eddie Kulukundis formed will make its British debut at London's Sadler's Wells Theatre in the autumn. The company's three-week season starts on Theatre on July 23 after a week

The announcement follows the recent £500,000 business sponsorship deal which saved Sadler's Wells from closure.

The Sadler's Wells Royal Miss Verity Hudson has Ballet plans to visit China in become the first female presi-1988 under the Anglo-Chinese dent of the Society of West End cultural exchange programme. Theatres in its 78-year history.

John Dexter to direct New Theatre

The performances are being financed by a £52,000 sponsorship deal with Cable and Wireless. Stephen Boxer.

SWET's female

president

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Arts Guide

STALY

Rome: Pizzza del Campidoglio: The St.
Cecilia orchestra conducted by Rafael Frühbeck de Burgos in Poulene's concerto for two pianos (with
soloists Gino Gorini and Engenio
Bagnoli), and Orff's Carmina Burana with soprano Lynda Russel, tenor Peter Hall and baritone Stephen
Roberts (Wed. Thur) (854 1644)

Roberts (Wed, Thur). (854 1044). Incerata: Arena Sfexisterio: The Lon-don Symphony Orchestra conducted by Lorin Maszel (Sun). (4 95 06).

FRANCE

Solly-sur-Loire (July 4-Aug 2): Chamber music by Quatuor Brandis, Prague Suk Quatuor, Salzburg's Mozarteum's Camerata Academica, Teresa Berganza recital, Aldo Ciccolimi's and Alexis Weissenberg's plano recital alternate with La Nuit du

no recital alternate with La Nuit du Jazz, the Cambridge Buskers and orchestra playing Verdi's Requiem, Besthoven, Wagner and Prokofisv (3335 2946). Valson la Bemelne (July 6-Ang 1): The Theatre Amique is a perfect back-drop not only for Maurice Bejart's ballet, Soirés Lifar and Magny Mar-in's company but for Moscow's Vir-

in's company but for Moscow's Vir-tuosos, Lyon's Opera Orchestra con-

ducted by Stefan Soltesz, with Fran-cols-Rene Duchable as soloist in a Liszt concert, and Romania's State Orchestra ending the festival with

(9036 0625).
Featival Mediterranean from the Pyrenees to the Cote d'Azur (July 5-Ang 20). Perpignan: Orchestras from Toulouse, Strasbourg, Lyons, and the London Symphony Orchestra conducted by Lorin Mazzel. Amelie les Beins Norries Venez guitar.

9th Symphony

Music

Music/Monday. Opera and Bellet/Tuesday. Thestre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Estagel: Miquel-Angel Estrella, pia-no. Saint Jean Cap Ferrat: Ruggero Raimondi, baritone. Cassis: Acade-Ratmondi, baritone, Cassis: Academy of St Martin in the Fields, Salan de Provence: Montserrat Caballe, soprano, Jean-Pierre Rampal, fiute, Marielle Nordmann, harp, Alexis Weissenberg, piano. Cap d'Adge: Eda Moser, soprano, Moscow Virtucoso, Vladimir Spivakov, and Barba-Herkidev secial

ra Hendricks recital

The Almeida programme

BRUSSELS Festival of Wallonia: Liège Soloists
Ensemble conducted by Paul Furrington with Carol LeCaa, soprano:
Gretry, Gould, Schubert, Copland,
Mozart (Sat), Huy-Durbuy. RLT
Symphony Orchestra conducted by
Andre Vandernoot with Jean Claude
Vante Padernoot vith Jean Claude
Vante Padernoot vith Jean Claude van den Eyden, plano: Lizst (Sat), St Hubert Lithuanian Chamber Or-chestre with Charles Wieder, violin: Mozart, Curtonis, Bajoras, Tchai-kovsky (Sun), Florenville.

NETHERLANDS

erdam, Nieuwe Kerk: organ recital by Remy Syrier. D'Attaignant, Muffat, Bach (Thur). (268 168).

Granada's international festival con-chides next week with an interest-ing programme: Monday, the Jonde (Joven Orquesta Nacional de Espa-na) conducted by Jesus Lopez Cobos will perform Mozart's Il Seragiio in a co-production with Berlin Opera. Tuesday, Berliner Straich Quintett, Mozart. Wednesday: cellist Carlos Prieto accompanied by pianist An-gel Soler; Shostakovich, Beethoven, Ernesto Halffler and Kodaly. Thurs-day: Orquesta de la RTVE conductday: Orquesta de la RTVE conducted by Granadino Miguel Angal Gomez Martinez: Beethoven's nine symphonies, today being no 1 and 3, All concerts in delightful setting. The Alhambra, Moorish palace in Patio de Los Arrayanes. (22 52 01). LONDON

Loudon Philiparmonic Orchestra, conductor Klaus Tennstedt with Peter Donohoe, piano: Brahma. Festival Hall (Wed).

Misuko Uchida Mozart Cycle with the English Chamber Orchestra and mon Rattle with Maria Ewing, mez-zo-soprano: Debussy, Ravel, Boulez, Festival Hall (Thur).

Budapest Symphony Orchestra con-ducted by Neithard Bethke. Händel, Haydn, Jongen. Konzerthams. (72 12 11). (Sat). Vietnas Symphony Orchestra conduct-ed by Zdenek Kosler: Mozart, Tchai-kovaky. Arkadenhof (part of Music Summer Festival: 42 800/2085 and 2005). (Tuo)

/2095). (Tue). extiner Oktett: Weber, Beethoven, Schoenbrunn Palace (Music Sum-

mer Fest). (Wed),
Vienna Symphony Orchestra conducted by Ken Takaseki with Philip
Entremont, piano: Hueber, Ravel, ethoven, Arkadenhof (Thur).

NEW YORK

Mostly Mozart Festival (Avery Fisher Hall): Gerard Schwarz conducting. Erie Mills soprano, Carol Wincene flute, Heidi Lehwaldar harp, All-Mozart concert to kick off the 20th anniversary two-month season (Mon & Wed); Claudio Scimone conducting, Michala Petri recorder, All-Viv-aldi concert (Thur). Lincoln Center (874 2424).

Summer Festival (Concert Hall): High-lighted by a visit from the Newport Folk Festival in August, this sum-mer-long string of popular singers and musicians includes recital per-formances Neil Sedaka, Shirley Bassey, Dionne Warwick and Petula Clark, Ends Ang 27.

Bavinia Festival: The 51st season, honouring Mozart and the 230th an-niversary of his birth and Liszt on the 190th anniversary of his death, continues with a recital by Jan De-Gaetani, mezzo-soprano and Gilbert Kalish, piano. Mahler, Crumb, Pon-lenc, Rachmaninov, Ives (Tue), Pres-gryation Hall Jazz Band (Wed); Ario Guthrie/Pete Seeger (Thur). High-land Park. (728 4642).

TOKYO

Frederica von Stade, mezzo-soprano: Mozart, Mahler, Fauré. Tokyo Hito-mi Memorial Hall, Showa Women's mi Memoriai Hali, soqwa wumen's College, neer Sangenjaya (Tue). (571 1689; 545 8348/9348). Jirumaka Takashi, piano: Beethoven, Brahms, Chopin. Tokyo Bunka Kai-kan Recital Hall (Wed). (571 1689;

237 9990).
USSR Ministry of Culture State Symphony Orchestra, conducted by Rozhdestvensky with Victoria Postnikova, piano: Prokofiev, Tehaikovsky, Shostakovich. Opening concert of Tokyo Summer Festival 36 with this year's theme, Russian music. Tokyo Bunka Kaikan Hall (Wed). (237 9990; 980 6080).

Britain

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Monday July 7 1986

Flight from quality

LAST WEEK'S decision by the Nor is the process totally one-New York Stock Exchange to sided. The internationalisation permit the listing of shares of securities markets ought to with unequal or no voting provide the investor with im-

markets across the world.
The New York Stock
Exchange faces a competitive
challenge from the American
Stock Exchange and the overthe-counter market adminis-tered by the National Association of Securities Dealers, Both have adopted a less rigorous attitude than the NYSE to the so there was a serious risk that some of America's biggest corporations might have been tempted to forsake the Big in the securities area, as in banking. Agreemanta, as in banking. Agreemanta, as in the securities area, as in banking. Agreemanta, as in the securities area, as in banking. Board (and could still be tempted if the Securities and Exchange Commission fails to approve the change) in a banking tempted if the Securities and Exchange Commission fails to approve the change) in a banking tempted if the Beauty approve the change in a banking tempted in the securities area, as in banking tempted in the securities area.

has been inert for years. But as the latest Lloyds Bank Econo-mic Bulletin points out, the Eurobond market is expected to provide British industrial and commercial companies with around f4bn of new funds this year, about half of that in ster-ling. Part of the explanation ling. Part of the explanation lies in the lower costs, absence of restrictive covenants and greater flexibility that the relatively unregulated Eurobond market offers to companies. market offers to companies.

Companies are voting with their feet.

This is particularly true of institutional investors, whose actions are heavily influenced

Improved liquidity

rights was not good news for the investment fraternity. But it was probably inevitable, and also symptomatic of the way the wind is blowing in securities markets across the world.

The proved liquidity. The question to whether that liquidity will prove durable, especially in new areas such as the Euro-equity markets and whether standards will not drop to the point where confidence in the integrity of markets starts to erode.

Orderly markets

If that risk is to be avoided, co-ordination between different national regulatory authorities, especially in relation to insider Exchange Commission fails to approve the change) in a climate where the activities of corporate raiders have enhanced the attractions of non-matters of the commission of the voting shares.

Deregulation and the internationalisation of securities markets are producing similar pressure for lower standards elsewhere. In Britain the domestic corporate bond market has been inert for years. But as peting in securities business to offer lower regulatory standards in order to win international business from competing finan-

It follows that the onus must, to some extent, lie on the larger corporations to decide how far to push for relaxations in list-ing requirements and on institutional investors to decide how far to accept an erosion of their rights under existing regula-tions and practices. While both have an interest in orderly mar-kets, they may also be tempted to take too short term a view.

by the growth of short term per-formance measurement. Yet It would probably be going too far to argue that deregulation has spawned a new version of Gresham's Law in which bad paper drives our good. The shift in the balance of power away from investors towards the corporate borrower or issuer of capital is welcome to the extent that ease of access to the markets is enhanced.

formance measurement. Yet those who are prepared cheerfully to accept an erosion in the quality of their investments and borrowing covenants always and borrowing covenants always capital is welcome to the extent that ease of access to the markets is enhanced.

-Water under the bridge

THE BRITISH Government's decision to postpone the pri-vatisation of the water industry is welcome in a number of recent months have been regret. obvious resource to privatise in the first place. Because it is a commodity by which everyone looks at it, and it looks no is affected, it arouses all sorts of emotions. The necessary legislation would bave been complex and contentious and in control of the government would have taken a great deal machine. The retreat on the of parliamentary time in what disposal of parts of BL to US. before the next general elec-tion. The House of Lords would almost certainly have the problems of RL unreceived uon. The House of Lords would almost certainly have put its oar in, causing yet more embarrassments for a government that has had legislative and the problems of BL unresolved.

It is possible to the Government that has had legislative and the surrender.

It may be asked why the Govseeable and the rewards uncertain. All that, however, is now ban trade union membership at water under the bridge. The Government deserves at least communications head-quarters in Chektenham at this late stage in the day. at this late stage in the day.
There have been one or two been raising its sights beyond what is presently passing through Parliament and the con-Speech. The most striking was the Prime Minister's decision last month to appoint a com-minee of senior Cabinet minis-

member of the strategy committee, was honest enough to there is a great deal for all the admit in a speech last week that political parties to think about. half-fulfilled the ambitions they had when they came to power in 1979. "Recovering lost ground," he said, "is never as easy as losing it. Britain had spent many years sliding down the league of international prosperity. Today our relationship of the second state of the second we are still failing to grasp our chances of climbing back up the international performance

That is quite true. The trade unions, the realisation on the Tories' part that to win a third appears in danger of being squeezed by a Labour leader-That is quite true. What is on the approach to the general ship moving towards the centre election of 1983, which was and a Tory Party that could essentially one of capitalising become more pragmatic. Not on the Falklands war and splits least, the Tories have still failed to outline the pext stage of what a manifesto together and going to the country as soon as possible. They need to pause and think, to begin again to try to distinguish the wood from the

Unlike the dropping of the recent months have been regretministers were lost merely because no one seemed to be

barrassments for a government of the previous year, indeed into lems enough in the past two or three years.

the previous year, indeed into any period since the 1983 election, and find similar examples seminal case was the decision to

What all the examples have other signs lately that Mrs in common is an uncertainty of Thatcher's administration has touch, a loss of direction. Even leaving aside the key question of unemployment, this does not through Parliament and the con- always look like a Government tents of the next Queen's that has a strategy for the 1980s, let alone the 1990s.

A pause for thought and a relatively light Queen's Speech last month to appear to ministers, chaired by herself, to prepare the next election manifesto and to plan a strategy for the 1990s.

Seminal case

in the autumn to be in the Conservatives' best interests. It could prepare the way for a general election next year, though it does not have to. That is an option better kept open for the time being. Slowing up the pace of legislating everyone Sir Geoffrey Howe, the Slowing up the pace of legisla-oreign Secretary and a tion ought to be in everyone

The essential questions are: what has the Thatcher revolu-tion achieved, where has it failed and what happens next? perity. Today our relative a complete change of ground? decline has been halted. But The Labour Party, in particular, has not fully provided the answers. Its attitude to priva-tisation is still uncertain and it is not yet clear what it would do about the law affecting the

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NCE THE last war Poland's Communist leaders have managed to hold on to power for an average of 12 years before strikes and demonstrations, internal party intrigues, or both, have pushed them out of office. Complacency has tended to set in at around the middle of their term, allowing them to rule on, oblivious to the approaching crisis.

It is a lesson which General Wojciech Jaruzelski, re-elected as Polish party leader at a congress last week, and who starts his sixth year in power this autumn, seems to have learned well. There was little that was complacent about his speeches to the five-day meeting in War-saw's ornate Stalinist-style Palace of Culture, nor in the addresses of many of the delegates.

"Satisfaction over what has already been accomplished is accompanied by an awareness of shortcomings. We still face the difficulties of daily life. We still experience the heritage of traumas, disappointments and mistrust," the General told the congress in his keynote speech.

This was not what had been expected of the congress — the first since the Solidarity free trade union movement was banned and martial law imposed in Diedember 1981. It had been billed as a "congress" had been billed as a "congress of victors," the celebration of a political party which, as the authorities see it, has "normalised" the country and, with Solidarity out of the way. resolved its problems.

There is no doubt that the party was in disarray during the winter of 1981 when General Jaruzelski brought the army on to the snow-covered streets and interned the olidarity leadership. The subsequent years saw a cautious releasing of the free trade union activists as their calls for token strikes and demonstrations evoked less and less of a response, The combined efforts of the riot squads and plain-clothes police, as well as a conscious if inflationary effort to compensate the great mass of workers for price rises by

Lech Walesa can evoke sympathy but has no political clout

increasing wages, has main-tained a social peace. Real wages have been rising at an annual rate of 4 per cent so far this

Mr Lech Walesa, the Soli-darity leader and Nobel Peace Prize winner, living in Gdansk, is still able to evoke sympathy but he has no political clout. His calls in statements chan-nelled via the underground for dialogue with the authorities, who refused to respond, have with greater success, worked to grown weaker and fewer. And free political prisoners and to the underground leadership too ease the lot of those who remain the underground leadership too has suffered recurring blows, culminating in the arrest on May 31 of Mr Zbigniew Bujak, the Warsaw Solidarity chief,

of the underground distribution networks help to keep alive the links between likeminded people.

But Solidarity's influence on the shop floor is minimal and will remain so for as long as the mass of workers continues to shun protest as too risky. In the meantime, some product of the product of the manual man after martial law, many thought

has continued and an uneasy caim has settled over Church-State relations. But the congress saw few attacks on the Church. the mass of workers continues to shun protest as too risky. In the meantime, some activists have gone into legal workers industrial co-management councils while others have got involved in Catholic Church-sponsored workers' pastoral thus leaving General Jaruzelski free to seek accommodation ommittees. The powerful Catholic Church,

The Catholic Church's cautious led by the Primate Cardinal Jozef Glemp, who this year celebrates five years in office, has worked for calm since approach has led to much internal tension martial law while urging the government to permit Solidarity to play a legal if limited role. It has also consistently, and in jail. Recently Archbishop Bronislaw Dabrowski, secretary of the bishops' conference, admitted that over half of his

who had managed to evade contacts with the authorities parlous state. Hard currency had been devoted to this kind

with the Polish-born Pope John powers, has used resulting Paul II before his visit to shortages to argue for a return Poland next year.

Nevertheless the changes in Most Polish economics believe economic policy previewed by that unless the country presses General Jaruzelski at the con- ahead with the changes laid gress raise the prospect of down five years ago, the renewed tension.

Poland's economy is in a cal system will be under threat.

powerful conservative indus-

trial lobbles continue to demand funds for long term investment projects which promise little to the hard pressed consumer.

Rationing is widespread. The promise of market-orientated reforms decreed by government in 1981 and embarked upon in 1982, the first year of martial ated. Investment policy would also have to be shifted, giving individual companies greater capital spending powers at the expense of the continuation of massive central projects, many of them inherited from the 1970. law, remains largely unfulfilled. Some changes have been made. But the entrenched 1970s. All this is risky. It incurs not only the resistance bureaucracy, jealous of its of the bureaucrats, but also could prompt opposition from workers forced to change the habits of a lifetime in the name of greater efficiency.

try and on the price of con-sumer goods. Equilibrium be-tween supply and demand would have to be reached, bank-ruptoies of individual companies

permitted, and reorganisation of the central bureaucracy initi-

At the congress, the country's Prime Minister, Mr Zbigniew Messner, who has favoured a more cautious approach to reform, warned of the dangers of provoking discontent, but he was answered by a rank and file party delegate. Mr Stefan Debowski, from Lodz. "There might be certain social tenmight be certain social ten-sions," he said, "but there is no turning back . . . If we don't work for greater efficiency the It is this message which ing it all the more difficult for the congress as a conservative

gave rise to that movement, and which at some future date threatens a renewal of unrest. These are the demand for bet-ter living conditions, fuelled by the awareness of the wealth of the not so distant West, and for limits to be placed on the stultifying political monopoly of the party itself.

On the economic side Poland's

return as a member of the in-ternational Monetary Fund last month brings the promise of between \$25m and \$35m in new between S2bn and S3bn in new credits over the next few years, but also the prospect of demands by the Fund for market-orientated economic policies. This, coming from the West, will be easier to sell to a dis-

trustful populace.
Not to be underestimated also is the strength of support which the Soviet leader. Mikhail Gor-bachev extended to General Jaruzelski at last week's con-gress. He spoke more strongly than any previous Soviet leader in favour of change in the Socialist block and warned that failure to modify economic and political methods in time could lead to crises such as that which racked Poland in 1981.

As long as the Soviet leader maintains this line, the General will have greater fronders.

maintains this line, the determination will have greater freedom of manocuvre on the political front for the institutional changes which he has introduced thus far, though seen as duced thus far, though seen as greatly inadequate by the mass of the population, had been regarded by East European conservatives with suspicion.

They don't like novelties" one experienced party member remarked. And all the indica-tions thus far are that on the tions thus far are that on the political front, the General is sticking to his gradual approach. The amnesty he is planning for political prisoners this month looks as if it could cover only the smaller fry among the three hundred or so detained leaving Solidarity's detainees, leaving Solidarity's underground leaders in prison. But approaches in the past two months to independent Catholic lay leaders to join a new official advisory council have raised hopes of renewed dialogue. The Catholics are holding out for a total amnesty as a condition of participation. The Bishops, after

The strength of Gorbachev's support cannot be underestimated

recent conference, have called for political changes which would give Solidarity some legal role, thus eliminat-ing the problem of political prisoners.

There is little hope that such calls will be heeded, but the promotion at the congress of Mr Stanslaw Closek to the post of Communist party secretary shows that the General is willing to countenance unconven-tional approaches. In 1981 Mr of relations with the trade unions, was one of the few government officials able to find a common language with the Solidarity movement. General Jaruzelski, despite

capture for four and a half had been devoted to this kind of intervention rather than to years.

For the moment Solidarity is little more than an impressive array of clandestine weekly publications and books. Taken the devoted to this kind of intervention rather than to fine the country's almost \$32bn in when he told his party congress the country's almost \$32bn in when he told his party congress of that a second stage in the lications and books. Taken the devoted to this kind of intervention rather than to fine the burden of servicing when he told his party congress and solve in git all the more difficult for workers anyway."

For despite the crushing of when he told his party congress of that a second stage in the system and that failure to rescheduling agreements with the two problems which of another upheaval.

3



GENERAL JARUZELSKI'S POLAND

When only change can

save the status quo

By Christopher Bobinski in Warsaw

An eye to the futures

Leo Melamed is widely seen as the father of currency futures and is never backward about extolling their virtues. In his ardent tub-thumping in sup port of the Chicago Mercantile Exchange, he has even been known to trace the development of futures markets back to of a Government that, for all biblical times. The CME is the ernment was so foolish as to its overriding majority in the biggest marketplace for cushave ever promised the measure
When the difficulties were forewhen the difficulties were forethan assured. Perhaps the most figure there. figure there.

> So it is not surprising that Melamed should be worried about mutterings in Congress in favour of a return to a Bretton Woods-type system of fixed exchange rates. Senator Bill Bradley, a Democrat, and Representative Jack Kemp, who is readying a Republican presidential campaign, are among those arguing for such a system as a way to cut the trade deficit. Fixed rates would kill currency futures—which like all futures markets thrive on volatilitystone dead.

Melamed had a chat with Milton Friedman, the mone-tarist economist. Between them, and with the CME's sponsorship, they have got together a group of notables calling itself the American Coalition for Flexible



"Now the damn river's full of old water privatisation pros

Men and Matters

ACFX sees itself as an educa-

tional forum rather than as a lobbying group. The list of names it has mustered includes Henry Reuss, former chairman of the House Banking Committee, two former chairmen of the Council of Economic Advisers. Herbert Stein and Murray Weidenbaum, former Treasury Secretary William Simon, as well as top bankers and economists.

The message is that stable exchange rates are good for you (or, as a "position paper" puts it, "genuine marketplace-created stability in the excreated stability in the ex-change markets is meri-torious"), but that attempts to impose them have always failed. Instead, ACFX supports convergence of economic poli-cies, leaving the market to sort out currency values. "Manipula-tion of exchange rates is an in-correct prescription, equivalent to treating the symptoms of a to treating the symptoms of a diseased patient while ignoring the underlying illness," it says.

City bound

" I think any financial academic would find the chance of a place in the markets over the next two or three years irresistible. There are going to be major changes and it is going to be very exciting."

Thus, Prof Desmond Fitzgerald on his decision to give up the chair of finance at Strathclyde University after a year to join Alexanders Laing and Cruickshank, the investment banking arm of John Barkshire's Mercantile House. Fitzgerald, 39, will head ALC's economic and financial research team and will also work closely with Barkshire on strategic planning — new products and new markets.

Fitzgerald has worked with

Exchange Rates-ACFX for , in 1982 to establish the London International Financial Futures

> Though Fitzgerald has been an academic for the past nine years — in New York and at the City University Business
> School — he began his career
> as an economic analyst for
> brokers, Scrimgeour, and for
> two years was senior economist
> at Chemical Bank.

"And I've always kept in close touch with the markets," he says. "My main academic interests have been in financial gadgetry — futures, options, swaps — and I've maintained close links with the Stock Exchange as well as Liffe."

On board

Midland Bank is fast becoming the most international of the UK clearers. After recently appointing a Japanese as one of its senior corporate executives, it has now voted two foreigners on to its 20-strong board. They are Ernst Brutsche and Herve de Carmoy who, together, are believed to represent the largest Subscribers to the periodical foreign contingent ever to French version include such appear at the top of a British clearer.

Brutsche. German, is in charge of group treasury, which includes the Big Bang operations Midland is outting together through Samuel Montagu, its merchant bank, and Greenwells, its stockbroking arm. "My appointment is a recognition of the growing importance of investment banking," said Brutsche who came to Midland through Trinkhaus and Burkhardt, the German bank Midland bought in 1980.

Brutsche has made his home in London, though he travels to Germany several times a month to visit Trankaus in Dusseldorf, and to call on his family in Munich (where he Fitzgerald has worked with was this week-end). Wiry and Barkshire before helping him precise, Brutsche has spent the

Midland's dealing side.

He owes his move to Midland to de Carmoy, the tall, bespectacled Frenchman, also based in London, who heads Midland's international side and helped organise the Trinkhaus purchase. De Carmoy, who is 49, came to Midland in 1978 after 15 years with Chase Manhattan. He ascribes his elevation to the board to the £120m rise in Midland's international profits

last three years building up

in the last three years (excluding the Crocker disaster which was not handled by his department).

Ecu today

A periodical devoted to the Ecu (European Currency Unit), that most intangible of currencies. might seem to set new standards in specialist publishing. But "Ecu Today" will be hitting the streets from next autumn at the rate of ten issues a year, "We are hoping for a circulation of about 5,000 initially."

saion of about 5,000 initially," said Michel Coste, the editor, who works in Lyon, where he is already producing the French language version "Aujourd'hui l'ecu." The cost of a subscription will, naturally, be quoted in equa (74 of them or 547 50). ecus (74 of them, or £47.50). The publishers are CEPREM

an association founded in 1982 to promote the unit, which is a basket of nine European currencies seen by its bankers as the key to monetary integration. Subscribers to the periodical's varied organisations as Barclays Bank, General Motors, Faji Bank, the IMF and Mcdonalds. "The ecu is already the fifth

largest currency for interna-tional markets, which means it is more important than mos European currencies," says Coste, "It is even used by the Soviet Union in its trade with the West."

"Aujourd'hui l'ecu" gave the result of a European opinion poll which showed the British not only most opposed to the ecu but also most ignorant about it (only 35 per cent had heard of it compared to 77 per cent in Luxembourg); so maybe Coste needs to get his message

Observer

BASE LENDING

	ITES
%	. %
ABN Bank 10	Exeter Trust Ltd 104
Allied Dunbar & Co 10	Financial & Gen. Sec 10
Allied Irish Bank	First Nat. Fin. Corp 11
American Express Bk 10	First Nat. Sec. Ltd 11
Amro Bank	● Robert Fleming & Co 10
Henry Ansbacher 10	Robert Fraser & Ptra 11
Associates Cap Corp 19	Grindlays Bank #10
Banco de Bilbao 10	Guinness Mahon
Bank Hapoalim	Hambros Bank 19
Bank Lenmi (UK)	Heritable & Gen. Trust 18
Bank Credit & Comm 16	• Hill Samuel 510
Bank of Cyprus	C. Hoare & Co 18
Bank of Ireland	Hongkong & Shanghai 10
Bank of India 16	Knowsley & Co. Ltd 194
Bank of Scotland	Lloyds Bank 16
Banque Belge Ltd 19	Mase Westpac Ltd 10
Barclays Bank 19	Meghraj & Sons Ltd 10
Benchmark Trust Ltd 19 Beneficial Trust Ltd 11	Midlend Benk
Beneficial Trust Ltd 11 Brit. Bk. of Mid. East 10	Morgan Grenfell 10
	Mount Credit Corp. Ltd 10
ATT 10 1 1 1 1 1	National Bk. of Kuwait 19
CL Bank Nederland 19 Canada Permanent	National Girobank
Cayser Ltd 10	National Westminster 16
a.s	Northern Bank Ltd 10
Charterhouse Bank 19	Norwich Gen. Trust
Athen I am	PK Finans. Intl (UK) 161/2
	Provincial Trust Ltd 11
Citibank Savings	R. Raphael & Sons 10
City Merchants Bank 10	Boxburghe Guarantee 11
Clydesdale Bank	Royal Bank of Scotland 10
Comm. Bk. N. East 19	Royal Trust Co. Canada 19
Consolidated Credits 18	Standard Chartered 19
Continental Trust Lid 10	Trustee Savings Bank 18
Co-operative Bank	United Bank of Kuwait 18
The Cyprus Popular Bk 16	United Mizrahi Bank 10
Duncan Lawrie	Westpac Banking Corp 18
E. T. Trust 11	Whitesway Laidlaw 181/2
Equatorial Tst Corp. plc 10	Yorkshire Bank 10

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 month 6.03%.
 Top Tier—225,000+ at 3 months' notice 9.72%.
 At call when £10,000+ remains deposited.
 £ Call deposits £1,000 and over 64% gross.
 ¶ Mortgage base rate.
 £ Demand deposit 5.82%.
 Mortgage 11%.

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FOREIGN AFFAIRS: THE EEC

Last haul on the drawbridge

By Ian Davidson

THE British Government has been doing its best to highlight the dignity and the prestige attaching to the Presidency of the European Community, which passed from the Nether-lands to the UK on July 1 and which remains in British hands until the end of the year.

These public relations efforts have had, so far as I can judge, rather little impact. The man in the street does not swing along with a jauntier pride, in the knowledge that Sir Geoffrey Howe is out there exercising these august if temporary func-tions in the Council of Ministers in Brussels, and the man in the street is right.

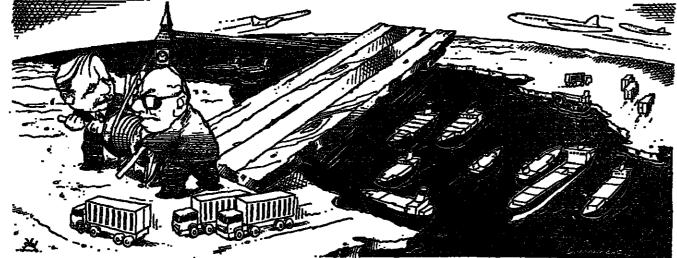
The presidency requires

laborious bureaucratic and diplomatic efforts in managing diplomatic efforts in managing the Community's legislative processes and in shepherding Commission proposals through the various levels of the Council of Ministers. But the road is stony, and the opportunities for winning public applause are few and far between.

In theory, this should be a relatively auspicious year for

relatively anspicious year for a British presidency. No major battle of national interest now sets Britain apart from the other member states. Last December's agreement on treaty modifications which introduce more majority voting, will not come into effect until the beginning of next year, after ratifica-tion in 12 national parliaments; but at least the ideological arguments between the member states over the Community's constitutional future are now out of the way for the foresee-

complete liberalisation of trade in goods and services inside the Com-munity, is not merely very close to Mrs Thatcher's heart, it has also been endorsed at last December's Luxembourg sum-mit as the centrepiece of the Community's internal agenda, and can be urged forward with all the vigour of conviction. Finally, the British Government has consulted unusually closely preparing the rolling work programme for the rest of this



of self-importance? Partly, I suppose, because politicians cannot resist the limelight, however inglorious it may turn out to be; but partly to distract attention from an embarrassing little anti-European rearguard action still under way in the

The treaty negotiated between the Twelve in Luxembourg last December was a curious portmanteau of miscellaneous modifications lumped bourg last December was a curious portmanteau of miscellaneous modifications lumped together under the uninformative title of the Single European Act; it is being ratified in Parliament under an equally bland title: The European Communities (Amendment)

The bill "will transfer major powers over legislation and social and economic policy in the UK from the British electorate and Parliament to Brussels and Strasbourg."

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Considering Mrs Thatcher's vast majority in the House of Commons, one might think, and the Government did indeed think, that ratification would slip through like a letter through the post. Not so. The final outcome is not in doubt; but the anti-European rump in the Commons has proved remarkably stubborn in dragging out the ratification process well beyond the allotted time, and has been able to cite, in support of its delaying tactics, critical judgments in committee reports from both

year, so as to waste no time before the summer holidays. Nevertheless, despite all these favourable factors, it has more fear of disaster than hope of triumph.

Why then have we been treated to these little fanfares over the loss of national and

parliamentary sovereignty, or from exaggerating in quite in-temperate terms the additional loss of sovereignty implied by the new treaty modifications. Half-page advertisements have the British Anti - Common Market Campaign, one of which made the following assertions:

The bill "will transfer major

British people."

The Common Market's power to interfere with national policies, which we were promised would be solely economic, is extended by this special Act to include foreign policy and defence." defence."

The Act also declares ex-

plicitly that the aim of all this is to transform the Common Market into a "European Union" ie a super-state in which the individual countries would no longer be independent sovereign

discernible relation to what is actually being proposed. In half-a-dozen articles of the Rome Treaty, related to the elimination of trading obstacles between the member states, the Bill substitutes majority voting for unanimity but to go from there to the sweeping assertion

that this gives power to a majority of foreign states to legislate on British social and economic policy is simply per-plexing. Seven articles in the Rome Treaty speak about economic policy; they remain un-changed. Under social policy, one article is modified to promote the improvement of workmote the improvement of working conditions and to develop a dialogue between management and labour "if the two sides consider it desirable."

Why on earth do the antimarketeers assume that Britain is bound to be out-yoted by a majority of foodish foreigness.

majority of fiendish foreigners?
There must be some there may be many occasions when it would be in Britain's interest to be part of the majority. Britain's interests in freer trade in banking, finance and in-surance have been frustrated precisely by the veto power of foreign countries, and can be served by majority voting; but this is the side of the coin which the anti-Marketeers do

which the anti-Marketeers do not wish to consider.

Their assertion that "the Common Market's power to interfere with national policies... is extended by this special Act to include foreign policy and even defence" is, to paraphrase Winston Churchill's parliamentary cuphemism termin. liamentary euphemism, termin-ologically inexact. The Common Market has never had any power over either foreign policy or defence, and it will not get any such powers under the Bill. What the Bill says is this: The High Contracting Parties

. . . shall endeavour jointly to formulate and implement a European foreign policy;" and they will do this by a process of consultations, in the hope of developing common positions. The Community as such has no competence, nor has the Coun-cil of Ministers. All that the 12 sovereign states have agreed is that they will take account of each others' views and try to reach a consensus; not merely is there no majority voting, there is no voting at all.

says the treaty, "are ready to co-ordinate their positions more closely on the political and econ-omic aspects of security." But it goes on: "Nothing in this Title shall impede closer co-operation in the field of security between certain of the High Contracting Parties within the framework of the Western Euro-pean Union or the Atlantic

And European Union? For the anti-Marketeers, it is objectionable because it means objectionable occause it means
"a super-state in which the
individual countries would no
longer be sovereign states." For
Mrs Thatcher, the term is
objectionable because she cannot discover what it means. For
the European idealists it is a pious aspiration of a goal which remains as distant as it is vague. The only thing that is quite clear, is that no govern-

ment and no country in the Community has plans to disappear from the map.

The Foreign Affairs Committee of the House of Commons is more cautious, but it too gives voice to loud bleats of anxiety, many of which are self-contra dictory.

The Committee members are The Committee members are all in favour of the co-ordination of foreign policy by the Community countries; but they are also in favour of not co-ordinating foreign policies where national interests conflict; they do not quite believe the Foreign Secretary, when he tells them that there is no compulsion to agree; they fear that the new commitment "could provide grounds for recriminations."

Their anxious bleating continues on the vexed question of the so-called Luxembourg Compromise—the notion that a member state has, in the last member state has, in the last resort, the right of a national veto to defend a vital interest. They fear that this right will be undermined by the extension of majority voting, and they distrust the Foreign Secretary's soothing assurances that "the Luxembourg Compromise remains in place untouched and unaffected."

They are right to distruct him.

They are right to distrust him, but for the wrong reason. The Luxembourg Compromise does not have, and has never had, As for defence, the truth is any legal basis: it rests solely the exact opposite of that on the ability to persuade other claimed by the anti-Marketeers. governments not to force a vote The High Contracting Parties, on a particularly sensitive issue. on a particularly sensitive issue. It lives only in the mind;

At one level, all this whingeing by the good burghers of Westminster is readily explicable: they do not like the idea that their powers will be eroded to some small but unpredictable extent, and they hate the idea that their rvials in Strasbourg will get more powers. At another, the cumulative effect of the bleating seems to imply a comprehensive failure to grasp that Britain is already increase. that Britain is already irrevocably committed to Europe, a reluctance to face the fact that British interests will in future be increasingly dependent on the European connection and an atavistic assumption that British interests are in confine with interests are in conflict with those of other member states. This may finally be the age of the Channel Tunnel, but the burghers are still trying to pull

Lombard

Industry's run of good luck

By Samuel Brittan

is not far to seek. It is that centage points increase to out-profits have been rising about put prices. twice as fast as pay over the It was good luck for British past five years.

This is not an environment conducive to pay restraint. It may be true that profits could have increased even more than they did if business had taken advantage of high unemployment, and low and failing inflation, to curb pay rises

ouzzie. How have companies een able to afford both to increase pay, and to increase pro-fits even more, when the Government has followed a fairly tight exchange rate policy which should have made cost

Part of the answer is provided in a table in the June
Bank of England Bulletin reproduced here. The figures given are slightly unusual. For they do not show actual changes in labour costs, productivity, raw material costs and so on. They show instead how much changes in each of these items contri-buted to the rise in final prices of manufactured goods.

For instance, in 1983-a year of high productivity growth— unit labour costs alone would have produced only a 0.2 per centage point rise in output prices. Raw material costs in that year added another 2.4 points. But it was the rise in margins and other unidentified costs that contributed another costs that contributed another

THE MAIN REASON why pay costs had been rising at the per head in the UK has con-average rate of the previous tinued to rise so quickly in three years, they would have spite of government exhortation contributed another 2.6 per-

manufacturers that raw material costs were under pressure and normal—only 0.6 percentage points to total cost increases. There was thus room for margins to make another 1.9

percentage points contribution to price inflation.

Preliminary figures so far this year suggest a continuation of the same pattern. They sug-gest a slight fall in labour productivity, reflecting the pause in economic growth that so few of the forecasters expected in the aftermath of the oil price collapse.

On the other hand, industry's amazing luck with input prices has continued.

How long can this luck con-tinue? Competitors in other countries are also benefiting material prices; and eventually material prices; and eventually selling prices must come under pressure. Already the rise in UK output prices has come down from 5.5 per cent to 4.5 per cent; and the June monthly CBI survey showed the smallest proportion of companies expecting to increase prices for 19 years thus suggesting more years, thus suggesting more drastic falls in output price inflation in the months ahead.

of countries are already falling. In Japan, under the influence of sharp yen revaluation, they 2.9 points and brought the total price rise up to 5.5 per cent.

But by 1985 the position had changed. Labour productivity or make a firmer stand on pay. was rising much less, at least or launch another drive on according to the statistics, and total unit labour costs rose enough to boost output prices jobs problem and make little by 3.1 per cent. If raw material sense at the macro level,

THE MAKE-UP OF MANUFACTURING PRICES

Contributions to change in output prices									
	Labour costs per head	Labour productivity (minus= gain)	Total unit labour costs	Raw material costs	Margins and other costs	Output prices			
	12.2	2.5	14.7	3.0	-3.7	141			
	6.7	-2.3	4.5	3.2	1,8	9.5			
	6.9	~3.9	3.0	26	2.2	7.7			
	5.0	-4.9	0.2	2.4	29	5.5			
	4.6	-3.1	1.5	2.8	1.7	6.2			
	4.6	-10	21	2.5	10				

British Gas privatisation

From Mr S. Hill. Sir,-In 1984-85 British Gas Corporation made a surplus offer meeting all outgoings, in-cluding gas levy and taxation but before provision for depre-ciation, of just under £900m. The whole of this was applied in meeting new capital expenditure and working capital. The corresponding figure this year could be of the order of £1bn,

from (or more), including f2.5bn of debt. The annual service of this capital by way of dividends and interest is not likely to be less than £500m even in early years. How, then, can this extra burden be found, without either (a) increasing prices to consumers, or (b) slashing the provision for on-going capital expenditure, or

(c) resorting to borrowing to finance most of it? Regulation of prices is likely to restrain the first option, for a few years. A reduction in capital expenditure would re-tard future progress of the industry. It would seem then that if the capital programme is to be maintained, as needed, privatised British Gas will resort to persistent borrowing in the future and this, of course, must mean that the consumers, in the long run, must pay for it, meeting an ever increasing burden for interest. Stanley Wm. Hill. 35c Tranquil Vale SE3.

US tax reform

From Mr M. Cassidy

Sir,—In the general enthusiasm with which the senate fu-ance committee's proposal for tax cuts in the US have been received, it should not be overlooked that there is a price to be paid and part of that price will be borne by British inves-

Most UK direct investors in US property have hitherto bene-fited from the special treatment of interest payments under the double tax treaty to reduce the total tax which they pay on that investment. This benefit will largely disappear as a result of the proposal to limit the amount of interest deductions which may be offset against the tax liability of a US subsidiary of such an investor. Such investments will be significantly less attractive if this proposal is implemented, particularly in the case of a UK pension fund whose basis of comparison is

Letters to the Editor

proposal is flatly contrary to others would have filled the gaps article 24 (3) of the double tax in Rhodesian trade left by treaty between the UK and the Britain, and this in spite of a could be of the order of flbn, and again fully absorbed in asset creation.

It now appears British Gas will be floated with a capital of the taxable profits of the US company provided it is rea able in amount. Michael Cassidy, 202 Cromwell Tower,

Barbican, EC2

The ghost of Mr Wilson From Mr C. Clauton.

ghost of Mr Wilson" (July 1)
we are informed that the
Lancaster House agreement was
"able to bring the (Rhodesian)
civil war to an end and establish an independent Zimbabwe on reasonably democratic prin-ciples." After the deaths of thousands of black Zimbabweans slaughtered by Mugabe's Fifth Brigade, the establishment of Shona supremacy, the suppres-sion of Joshua Nkomo's largely Ndebele-based support and Ndebele-based support and repeated predictions of a one-party state, "reasonably democratic" scarcely seems an accurate description of Zimbabawe. Perhaps the lessons of the Lancaster House agreement have been learnt south of the Lingages.

Sir,-In " Sir Geoffrey and the

the Limpopo. Christopher W. Clayton, Merton College, Oxford.

Sanctions in

the past From Mr J. Fielding Sir,-Ian Davidson (July 1)

accuses Margaret Thatcher of making on South Africa the same mistakes as Harold Wilson made on Rhodesia. What mis-takes? It seems to me that Wilson carried out a fairly successful exercise in damage limitation under difficult cir-

solemn and binding resolution from the UN. The Tiger and Fearless talks were not failures. They were never really ex-pected to succeed but they served to quieten the gadflies at home and in the Common

Mrs Thatcher seems to have an easier task. South Africa is a sovereign state and one may well ask why we should take measures which would damage measures which would damage our economy and lose British jobs and which, even if successful, would be less likely to bring about democracy than to change the colour of the tyranny. In practical politics this appraisal means playing for time and conceding as little as possible as slowly as possible.

Finally there is the Commonwealth on which Ian Davidson lays great stress. The essence and purpose of the Commonwealth are not altogether clear, but I am quite sure that they

but I am quite sure that they do not include the right to dictate to Britain or to any member state what shall be its foreign policy. If Sir Sony Ramphal or any other Common wealth dignitary thinks differ-ently, then the sooner we leave the Commonwealth, the better. J. Fleiding. 125 Orrell Road,

Tax cuts nobody wants

From the Director General, British Institute of Management.

Sir,—Regarding your article
"Tax cuts nobody wants" (July
1) dealing with the Government's failure to comprehend the public's lack of enthusiasm for tax cuts in favour of increases in public spending, you correctly say that this is not a case of "the people do since khodesia was in rebellion against the Crown, as the Left, with rich irony, loved to remind us, we had to do something and the choice was essentially between sanctions and most a case of "the people do not know what they want." Repeated surveys of UK managers reveal a clear and strong message that no Government Minister should and the choice was essentially between sanctions and the choice was essentially between sanctions. tially between sanctions and difficulty in understanding. In armed intervention. The latter response to this institute's armed intervention. The latter response to this institute's might well have succeded, as Budget consultation earlier this Ian Davidson speculates, but year, 82 per cent of respondents would the British public have said they were prepared to whose basis of comparison is with competing investments which do not bear tax.

One can understand that foreign investors must be a particular target for raising the necessary revenue to finance tax cuts but what has been overlooked in this case is that the

The reasons for this are straightforward. Two things will certainly prevent continued economic growth: the lack of a modern and adequate infra-structure (which will cost more to repair the longer it deteriorates), and, worse at a lack of a skilled and educated John Constable,

64-78 Kingsway, WC2.

Quirks of the law From Mr R. Instone

Sir,-Your issue of June 26 gave us news which lawyer readers will find surprising. In his report of the Trustee Savings Bank's appeal to the House of Lords, David Lascelles (who to be fair is described as Banking Correspondent) informed by that the Law Lords were hearing evidence from counsel for the Scottish depositors. Could you please tell Mr Lascelles that counsel provide, and the Law Lords hear, not evidence but argument?

ment?
More disturbing was a report more disturbing was a report, in another column on the same page, of a debate between Sir Alan Leslie, the president of the Law Society, and Robert Alexander, QC, under the heading "Subdivision of solicitors predicted." I do hope we are not going to make mincement of our professional colleagues. Ralph Instone,

7 New Square, Lincoln's Inn, WC2.

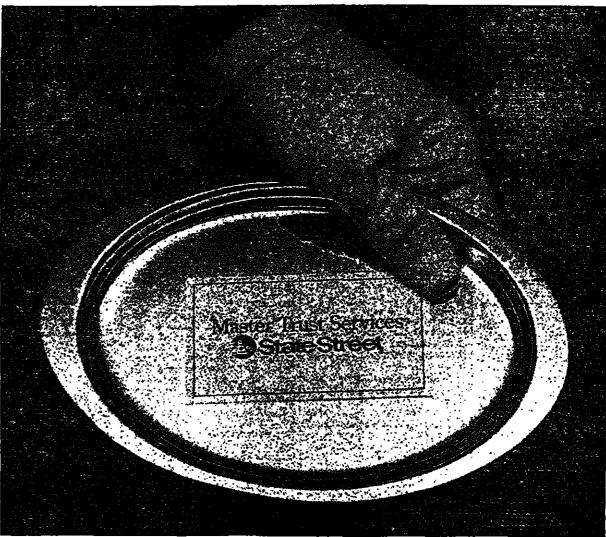
Exchange control

From Mr R. Guscott Sir,-A General Election is constitutionally certain within

the next two years. There is a distinct possibility, perhaps a probability, that the present Government will not be returned. The financial comnunity believes (rightly or wrongly) that a Labour, Alliance or coalition Govern-ment will impose exchange controls as soon as elected.

To hedge against this outcome capital is starting to leave this country. Already stockbrokers are advising their clients to begin realising UK investments and move their money abroad. If the Government's perceived chances of defeat increase as the election approaches what is now a stream will become a

torrent. Regardless of the general desirability or otherwise of exchange controls, the best interests of the country will be served by the Government imposing exchange controls



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FINANCIAL TIMES

Monday July 7 1986



Hilary Barnes assesses the record of a fragile four-way coalition

Danish balancing act begins to falter

Schlüter's four-party minority gov-ernment is due to celebrate four years in office, the longest stretch served by a Danish non-socialist government since the 1920s. According to Mr Schlüter, one of his own government's greatest fans, its results have been "unbelievably" and "sensationally" good.

The Prime Minister's wife, a classics teacher, has apparently failed to inform him what happens to victims of hubris. So far, however, the gods have been kind to Mr Schlüter.

Initially, he was belped along by the international economic recovery in 1983. This year, his economic policies were saved from shipwreck by the fall in oil prices.

The Danish Government's "unbelievably" good results include a recovery in domestic demand private consumption and investment and a sustained increase

in private sector employment. Unemployment has fallen from a peak annual average of 10.7 ner budget deficit in 1983 of about 9 per

cent of gross domestic product DKr 5.6bn in January-April last defence and foreign policy issues. (GDP) has been turned into a sur-year. So far the Government has suffered plus this year, a turnround unparal-Organisation for Economic Co-operation and Development.

But while the domestic economy is in better shape and the government's achievements include halving annual wage increases from 10 to 5 per cent, the balance of pay-ments problem has got steadily worse as the domestic boom has sucked in imports and retarded ex-

The visible trade gap widened from DKr 2.1bn in 1983 to DKr 12bn (\$1.5bn) last year. The current balance of payments deficit, burdened by the interest on a net foreign debt of DKr 234bn, or about 38 per cent of GDP, increased from DKr 11.1bn in 1983 to DKr 28.4bn last year, some 4.6 per cent of GDP.

In the first four months of this year, exports barely increased, while imports rose by about 2 per cent despite the big decline in ener-

leled by any other member of the nal deficit is about to begin to improve. Last December it took DKr 8bn out of circulation, mainly by cutting local government invest-ment, and in March it increased taxes by DKr 10bn, primarily through a sharp increase in energy

taxes to offset falling oil prices. The failure to get the balance of payments right is probably the main reason why the government is now beginning to feel discouraged,

but there are other factors. It has alienated some of its sunporters by presiding over an increase in taxation as a percentage of GDP from just under 43 per cent in 1982 to 51 per cent this year. The last comparable increase in the tax burden, ironically, was under Denmark's last non-socialist government in 1968-71

The government's authority is also constantly undermined in the Folketing (parliament). Its economic policies win support from a cengy costs. The trade gap widened to tre-right majority, but this is re-DKr 6.5bn in the four months from placed by a centre-left majority on

19 defeats in the Folketing on such issues as Nato deployment of intermediate range missiles, support for nuclear free zones and, most recently, the implementation of a total ban in trade in goods and services with South Africa.

Critics also say that beyond the task of "economic reconstruction," the government lacks vision and has little idea where it is going.

The government, meanwhile, must be disappointed that, despite ments, opinion polls point to the election, for only the second time, of an absolute majority for Denmark's socialist parties. These comprise the Social Democrats the main opposition party, and two parties further to its left, the Socialist People's Party and the Left Socialists.

Mr Schlüter is not too perturbed by the opinion polls. He thinks that voters will rally to his coalition if they are faced with the possibility of a Social Democratic government

Nato Socialist People's Party. Mr Schlüter resents the charge that it is no part of a non-socialist government's task to raise the tax burden. When the coalition took over in the autumn of 1982, he points out, it looked as though the 1983 budget deficit would climb to

Since 1982, the government has brought about an almost complete standstill in real government ex-

15 per cent of GDP. Tax increases

The next election must be held in January 1988 at the latest.
Mr Schlüter has said that the
Government will spend the summer working out an offensive strategy including a business industrial poli cy "with clout" to help improve the

export performance. This presumably will be the pro-gramme on which the coalition of Mr Schlüter's Conservatives, the Liberals, led by Mr Uffe Ellemann Jensen, the Foreign Minister, the Christian People's Party and the Centre Democrats will fight the

Skirmishes as Ulster marching begins

By Hugh Carnegy in Portadown

THE ROYAL Ulster Constabulary (RUC) and Protestant loyalist marchers fought a number of angry skirmishes yesterday as a huge po-lice and British army presence was called out in Portadown, Count v Armagh, to keep order during an Orange Lodge church parade through two predominantly nationalist areas of the town.

Tension between the local majority Protestant and minority Catholic communities deepened almost per ceptibly as the two sides hurled abuse and occasionally stones at each other.

A number of demonstrators and policemen were injured, including one RUC officer hit in the neck by a dart. A Catholic church was stoned and windows smashed in at least one Catholic-owned house.

similar Although about 70 land passed off peacefully yesterday, it was an ominous foretaste of events next weekend when celebra tions by Protestant Unionists of the victory of William of Orange over King James II at the Battle of the Boyne in 1690 reach a climax.

The marches have taken on a

special significance this year as loyalists regard them as a chance to vent their anger against the Anglo-Irish agreement, which gives Du-blin a role in Northern Irish affairs. The loyalists see the government's policy on marches as being dictated by Dublin through the agreement. At the weekend, Mr Pe-

ter Barry, the Irish Foreign Minister, repeated his concerns for the safety of Catholics during the marching season and said he was also "seriously concerned" by remarks in a newspaper interview by Mr Tom King, Northern Ireland Secretary, that the Anglo-Irish ac-cord could be altered if Unionists would start talks with the government. Mr Barry said any changes would have to be with the full consent of both governments and he was seeking clarification of Mr

King's remarks. Portadown has become the focus of "the marching season" because since last summer the RUC has re-fused to let loyalist demonstrators there parade through Catholic districts as they did previously. Yesterday's march was made an exception ostensibly because it was a tradi-tional church parade but also apparently in an attempt to draw some of the sting from loyalist feeling against bans on marches in Porwn on July 12 and July 14.

The day was a vivid illustration of the present predicament of the RUC. Frequently they were forced to confront two hostile crowds at once with the army in a prominent but supporting role. One young officer remarked: There are three tribes in Northern Ireland now and we are the third."

Trouble began when several senior RUC officers were ejected amid scuffles from an Orange hall in the centre of town where they were attempting to negotiate with march leaders over marshalling the parade, which was joined by more than 1,000 men in orange sashes led

by a pipe band.
Police said they wanted to ensure that two extremist politicans, Mr George Seawright, a Scots-born former member of the Democratic Unionist Party, and Mr Jim Wells of the DUP, were not allowed in the parade, supposed to be of local

When the marchers reached "The Tunnel", a bridge leading to the Catholic Obins Street, police blocked proceeding. Fighting then erupted. THE LEX COLUMN

Bulldogs off the leash

The small detonation should be heard in the fixed interest markets this morning as the trade in bulldogs - sterling bonds issued in London by foreign borrowers - moves to dual capacity. If the ten or so market makers who start this morning can make enough of a bang, generating enough liquidity to cover their costs, it will be a good augury for the still more crowded new gilt-edged market. If all that the contestants do for themselves is gain experience in making a book, and put their new back-office sys-tems to work, it may still be a worthwhile rehearsal for October.

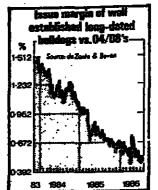
Though there must be a doubt whether there can be enough volume to support two or three times as many market makers as there were jobbers before the weekend liquidity should quickly improve, and so should the spreads. The true size of the new market will not be settled until gilt-edged trading set-tles down after October, but there is a good chance that a more liquid secondary market, with finer prices, will make buildogs more attractive to borrowers, who can get better terms. And it is that sort of virtuous spiral, after all, which is supposed to justify the bigger bangs of the months ahead.

Financial Services

The parliamentary draftsmen probably did no worse a job on the Financial Services Bill than the average piece of legislation emerging from their office. But even now there is much wrong that ought to be sorted out in the House of Lords, where the bill is due to arrive this

The difficulty with the bill is that it starts from an all-inclusive definition of investment - and investment business - which has then to be specifically whittled down to allow professionals to get on with their normal work. In practice, almost every profession will require its own col-lection of loopholes, and no doubt the sharks will take advantage of the exemptions provided. But not everybody will have had the foresight or advice to identify the ways

in which the bill will catch them. The Association of Corporate Treasurers has at least discovered that its members could be thrown the sort of task they now regard as routine. At its simplest a corporate treasurer who was asked by a sub-



sidiary what it should do about financing forthcoming imports might be giving investment advice if he replied, "buy dollars forward." He replied, "buy dollars forward." He could face a further criminal charge if he then carried out the transaction on the subsidiary's behalf. to March 1990, investors may ex-Clearly such advice and dealing pect a compound 35 per cent rate of should be exempt from the legisla-

The Association is also worried that if, for instance in the course of 1990 on the assumption of a 35 per a bid battle or at a company meeting, a board of directors recommultiple of 10. At that stage the ing, a board of directors recom-mended shareholders to vote in a certain way it would be deemed to be giving investment advice without being authorised to do so. The bill could also limit companies' ability to arrange export credit, buy shares in other companies or issue warrants giving the right to buy their own shares. So far the Department of Trade

and industry has been commendably accommodating in its readiness to put down amendments where lobbyists have made a case for them: the International Securities Regulatory Organisation is now reasonably happy with its lot. When the bill finally becomes law, sometime next year, there could still be a lot of people caught in the sharknetting, and crying to the Secretary of State to help them with further special clauses. He may need to be pretty tolerant in his interpreta-

News on Sunday

ship as an expensive pastime of the pand it further, and that readers rich and would-be influential is so are slow to change the paper they deep-rooted that it has not yet been are used to. Nor will rival papers sit lution that is taking place in Fleet slip away. And who knows how Street. The share prices of the quot-many more newspapers might start

benefits of cost reductions from new technology and Wapping, though the unquoted Daily Telegraph's latest results show just how expensive in fixed capital the changeover to new printing methods can be. New newspapers must overcome traditional City scept-cism, partly confirmed by the lessthan-brilliant launch of Today, if they are to attract equity capital News on Sunday, due to launch next March, and now looking for £8.5m of equity, starts with another possible disadvantage in trying to raise City money - its left-wing editorial policy.

No doubt any qualms on that front will be soothed if investors exlishing prove attainable and profits return by the end of the third full year. A £1 investment made now would be worth nearly £3 in March group would be considering some sort of Stock Exchange quotation.

Those two assumptions do not sound unreasonable. But they are in turn based on a number of rather critical hypotheses covering industrial disputes, inflation, interest rates and, most important, circulation. A 100,000 difference from the central expectation of a 1.1m circulation by 1990 gives a best and worst rate of return of 47 per cent and 19 per cent.

But if the circulation figure set-tled at much less than a million, the paper could quickly run out of cash.

The assumed countries assumed circulation is based on market research conducted last Octoberwhich pointed to a gap in the market for a more serious Sunday tabloid. Like the Independent. the daily due to appear in October, News on Sunday expects to gain a large chunk of its readers by expanding the total market as well as taking from other papers. Unbelievers argue that newspaper readership is already very high in the The image of newspaper owner- UK and that it will be hard to exed groups are beginning to see the up over the next few years?

Channel **Islands** swamped by cars

By John Griffiths in London

FORD, the UK subsidiary of the US motor group, and Austin Rover, the volume cars subsidiary of Britain's state-owned BL, have become involved in a row in the Channel Islands, where independent motor traders are criticising them for registering extraordinarily large numbers of cars for hire.

The traders claim this is jeopardising their business. They accuse the two companies of using the unique tax situation in the Channel Islands to improve market share figures at little or no cost to either themselves or the car hire compa-

Based on 1985 trends, by the end of this year one new car will have been registered on Jersey for every seven of the island's inhabitants. A Guernsey.

be registered on Jersey and Guern-sey this year while Austin Rover expects 3,500 to 4,000 registrations. In a submission to Mr Don Filleul, a Jersey deputy who has been asked to pursue the case with the island governments, the traders blame Ford and Austin Rover for flooding the islands with new hire cars which in some cases have returned to mainland Britain within two months with only nominal mileage for resale at auction as used

Mr Julius Olsen, president of the Jersey Motor Trades Association, after a meeting with Mr Filleul last week, acknowledged that Ford, Austin and the large hire compa-nies were acting legally in registering the cars.

But the traders complain that contrary to the spirit of the legislation relating to hire cars - which intends that they should be used primarily by visitors - ex-hire cars, some only three months old, are being offered at exceptionally low prices on leases to resident islan-

ders.

The result, according to the association, is that the market for both new and used car sales for other manufacturers is disappearing rap-

No car tax or value-added tax is the cars are substantially cheaper than on mainland Britain

The larger hire companies are offered bonuses: the more cars they take, the bigger the bonus. As a result some hire cars are being changed every two months. The bonuses are such that, when a large number of cars is taken, a hire car needs to do little mileage for it to be handed back to the manufacturer at | Thatcher over her opposition to a profit to the hire company.

Church of England has £300m indirect investment in S. Africa

BY ROBIN PAULEY IN LONDON THE CHURCH of England, whose States, the Sullivan Principles. General Synod - its governing body

ommended by the EEC code of con-

the Labour Research Departme and the Financial Times editorial research unit show that of the 195 companies in which the church had holdings in excess of £1m in December, 77 had South African connections. The majority are British companies and account for more than 50 per cent of the church's

E477m UK equity portfolio.
In their last annual report the Church Commissioners admitted that in its British equity portfolio 65 companies had investment links with South Africa. But it added: "We similar situation will prevail on seek to ensure that these companies follow enlightened employnent and social policies in South Africa. We therefore monitor the activity of any company having any interest in South Africa to establish that they operate employment policies in line with the EEC code of conduct or, in the case of the United

Howe mission

to S. Africa

in jeopardy

"Where evidence of non-compli-

- debates South Africa this morn- ance with the codes is found we exing, has nearly £300m (\$462m) of inert pressure at the highest manage-direct investment in South Africa, ment level for the company to come including C21m in four British com-panies which pay black workers fails to take the appropriate action less than the target cash wage rec- the Commissioners are prepared to sell the shares. It was because of its non-compliance with the Sullivan Statistics produced by the De-Principles that we sold our stake in partment of Trade and Industry, Carnation in 1984."

But the EEC code of conduct for companies with interests in South Africa has a minimum pay target for black workers of 50 per cent above subsistence level, which would have required a minimum monthly pay of R525 in June 1985. according to the Ethical Investment Research and Information Service Eiris reported earlier this month

had minimum rates below this, including four in which the Church Commissioners have substantial investment: BET, which paid R257, ed to have withdrawn its invest-Thorn EMI (R252), BPB Industries (R198). Some companies argue that ben-

nies do not even comply with the reporting requirement under the EEC code of conduct, so their minimum pay levels are not known. In a new report prepared in advance of today's General Synod debate, Eiris said there were four such British companies - Trusthouse Forte, Siebe, Sun Alliance and Vantona Viyella. The Church Commissioners have investments in each of these

A small number of other compa-

The research statistics show that of the 33 British capital goods companies in which the Church Commissioners have investments of over £1m, only 10 are listed as having no connections with South Africa as of December - Amersham International, Brammer, Coalite Group, Costain Group, Electrocom-ponents, English China Clays, Mag-net and Southerns, Mowlem, RMC that a number of British companies Group, and Steetley, Smiths Industries, in which the commissioners

During 1985 the Church Commissioners dropped 101 UK equity efits in kind make up for the short-fall, but the code of conduct refers holdings worth more than £1m each from its portfolio as part of its norholdings worth more than Elm each to cash wages to which benefits in kind are not supposed to be added. three had South African links.

ment from South Africa.

kind are not supposed to be added.

Continued from Page 1 Mandela, the imprisoned African National Congress leader, and the lifting of the ban on the ANC and other political opposition groups.

The release of Mr Mandela and the lifting of the ban on the ANC has so far been rejected by Pretoria because of the black nationalist leader's and organisation's refusal to renounce violence as a prior con-

Significantly, a government spokesman in Pretoria yesterday said that, if President Botha were to meet Sir Geoffrey at any stage, he would insist on "certain conditions" before any negotiations took place. payable on the Channel Islands, so He did not spell out these condi-

> The difficulties over Sir Geof frey's mission come as a further embarrassment to the government particularly as the Foreign Secre-tary was said to be reluctant to assume the task in the first place.

The Labour Party opposition will be renew ing its attacks on Mrs

Holtzbrinck bids \$52m for Scientific American

Holtzbrinck, West Germany's second biggest publishing group, has offered to buy Scientific American, the US publisher of one of the world's most famous science magazines, for \$52.6m.

Scientific American said late last week that it had agreed to be bought by the West German publishing group. However, a last-mi-nute \$61m offer from one of the other half dozen companies which had put in bids, has led to some doubt whether the Holtzbrinck offer will

Scientific American put itself up for sale last March. The group's flagship monthly magazine, which

was founded in 1845 and is pub-lished in nine languages, has been suffering from declining advertising revenues and fierce competition from newer rivals. Circulation has slipped to 600,000 and the magazine lost \$475,000 on revenues of \$24m last year. Five years ago, it earned \$3m on sales of \$26m. The group's other operations, \$61m.

VERLAGSGRUPPE Georg von which include scientific textbook publishing and a monthly medical guide for physicians, are said to be considerably more profitable than the magazine.

> Salomon Brothers, the group's investment banker, is understood to have approached 35 companies and 17 expressed interest in the maga-zine whose contributors have inchided 80 Nobel prizewinning scientists over the years. The list of pot-ential buyers was reduced to seven companies which submitted sealed bids on June 16.

Among the companies which are thought to have put in offers are Time Inc, the Economist magazine, International Thomson Organisa-tion and a Dutch concern, Elsevier. Pergamon Press, which is con-trolled by Mr Robert Maxwell, the UK publishing magnate, is also thought to have been involved in the bidding, and there are reports that Mr Maxwell was responsible for the surprise last-minute bid for

UK to consider radical plan for inner cities

Continued from Page 1

trol over areas designated as UDCs of his thinking, but said he would which are then run by a govern-visit Birmingham on July 30 and lisment-appointed board with govern-

The likely site for Birmingham's new UDC would be in the Aston and Nechells area close to Handsworth, which suffered serious rioting last

Birmingham insists it has the necessary expertise and can best deal with redevelopment.

The point was made to Mr Ridley mented: "If there are tax advanby a recent deputation from Bir-tages for storing wine, why not for mingham, which included both the such a worthwhile social cause as Labour and Conservative council leaders and the director of the Birmingham Chamber of Commerce. Mr Ridley gave no clear indication the Treasury.

ון ו<u>ון איזען השער</u> בענים און וויי

ten to any proposals, by which time the Cabinet will have taken a decision in principle.

One idea being explored in Birmingham is to use the Business Expansion Scheme - the scheme which gives tax concessions for investment in new ventures - for urban renewal projects.

One consortium member comrebuilding our cities?" Detailed proposals are expected to be made before any representation is made to the road to prevent the two men

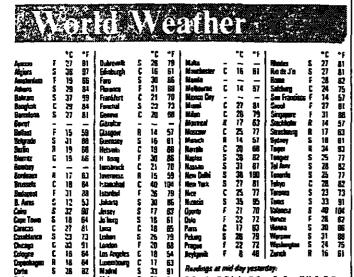
As from October 27th, competition in the financial markets will be even more intense. Look around. Are your offices well designed for maximum productivity-or do you see an expensive waste of space? Do they promote an efficient and harmonious working environment or does chaos reign supreme? With predicted rents in the City reaching £40 per sq. ft., it's vital your offices are designed to be 100% cost effective whilst also reflecting the image you wish to project to your customers and staff alike. At McColl, we've already taken stock of your needs by integrating our own proven design and space planning expertise with the latest in Computer Aided Design & Draughting technology - CADD. Major American banks and leading manufacturing corporations have already used McColl to design and plan their new European headquarters. If you'd like to know what we can do for your company, simply call Gordon Watson or Stewart McColl at McColl for more information.

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West German BANKING, FINANCE AND INVESTMENT

Profits are booming: but have German banks got what it takes to compete in the world game? Native caution could prove a disadvantage - yet it could also help them avoid costly errors.

Well set to win new business

By Jonathan Carr n Frankjurt

German banks are doing rather too well for their own good. Their booming profits have recently reawakened the old domestic debate about whether the banks are too rich and

In truth, however, the argument is rather beside the point. The really acute question is whether the banks, despite their present strong showing, have what it takes to be successful players against ever tougher competition in fast-changing world markets.

The debate about the power of the banks tends to be infuenced by the business cycle, intensifying when the economy improves and receding when it gets worse. In the last recession little was heard about the banks'

almost ideal constellation at home. Steady economic growth and falling interest rates have helped to heal the corporate sector as well as offering the banks the chance to cut funding costs faster than lending rates. The once-ridiculed German stock market has grown in diversity and size. Last year. it even exceeded London's in turnover terms, although it remains well behind New York

Government dedicated to cut-ting state borrowing and encouraging business. Naturally, bankers and industrialists grumble that the government has not fulfilled all their hopes, but they know in their hearts that they can hardly expect a hetter one.

It also gave the green light to financial novelties like finating rate motes, zero coupon bonds

Frankly, bankers who failed to prosper under these con-ditions should probably con-sider leaving the profession. In fact, most have done well. Earnings have soared, enabling banks greatly to strengthen their capital and reserves. By general consent, German banks are among the best padded in the world against new shocks from the debt crisis, but because of their "hidden" reserves it is hard to find out just how well padded they really are

they really are. Even the tougher capital-tolending ratios of the newly-revised West German credit law about their awkward responsibility for bailing out floundering companies and debt-ridden rules were a source of worry and some banks fought hard to ensure there would be a lengthy transitional period before the new ratios had to be applied in new ratios had to be applied in full.

Nowadays this is no more an urgent discussion topic than the debt problem which simmers menacingly in the background but rarely flares up. The German banks, rather late in the day, gave their support in principle" to the US Baker Plan-and that, for the present, is that.

bank (central bank) has done quite a lot in the last two years

ment into dropping the coupon tax which foreigners had to pay on the interest they received

> rate notes, zero coupon bonds and currency swaps which it had previously opposed. Most recently, it slightly relaxed its minimum reserve rules and allowed the introduction of D-Mark denominated Certificates of Deposit, although these have so far been cold-shouldered by the German banks.

The Bundesbank's motives are clear enough. It wants to boost the competitiveness of "Finanz-platz Deutschland" vis-à-vis platz Deutschland "vis-a-vis-foreign centres, thus encourag-ing net capital inflows and a buoyant D-Mark. This "further liberalisation" policy (as the Bundesbank likes to call it to emphasise that the German capital market was pretty liberal even before) is some-thing of a double added count thing of a double-edged sword for the German banks.

It gives them domestic access to new instruments they did not have before but it also brings them tougher competition from foreign banks on their home

moving in strongly, attracted by the new opportunities, and have the new opportunities, and have penetrated several of the bastions long held by the German banks alone. Most recently, foreign banks have been permitted to take part in the Federal bond consortium (which places government, post and railway bonds) with a 20 per cent quota which German banks claim is excessive.

Those branches snow up the the problems. West Germany is balready over-banked, with one is already over-banked, with one is declined to take part in declining).

It is true that the German Antitrust Act looks anachronistically overprotective of the banking sector as a whole, compared with other industries. But

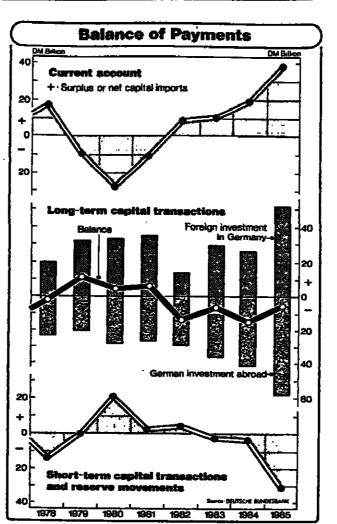
previously denied them. Only the Japanese were excluded then on the grounds that Tokyo reciprocal benefit. But even the Japanese are likely to be allowed to lead-manage in a few months' time.

The bond-issuing business catches a lot of the headlines these days but there is another field where the German banks may feel the pinch of foreign competition more strongly in due course. That is in the battle for business with the "Mittelstand" — medium-sized, often family-run businesses which have plenty of ideas but often need financial advice as well as funds.

Here the three biggest Swiss banks, all of which are now established in Germany, may give the domestic banks a lot to think about. That applies above all in southern Germany, where the Mittelstand especially flourishes—just across the Swiss

frontier.

It might seem absurd to suggest that the well-entrenched German banks have much to fear, with their branches all over the country from Flensburg in the far North to Garmisch-Partenkirchen in the south. But all those branches show up one of the problems. West Germany is already over-banked, with one



it would be wrong to suggest underwrite securities and make that competition between the mergers and acquisitions—all "big" commercial banks, regional banks, savings banks, Now "big bangs" and lesser gional banks, savings banks, co-operatives and so on is not fierce and getting fiercer.

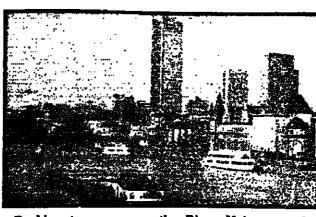
Moreover, the Federal Post and the "universal" system Office is gradually boosting its quasi-banking activities while the insurance ing an expansion into "finan-cial services." Now come the cial services." Now come the foreigners, too, hungry for a

pudding. The other side of the coin is that the German banks have new chances as well as chal-lenges, at home and abroad. In principle as "universal banks," they are extraordinarily well structured to scoop up new business in fast-deregulating

A decade or so ago London and New York would tend to could take deposits, make loans, ingly, moved all its non D-Mark

looks more like a model than a source of outrageous

privilege. In a sense, the Germans were already ready for take-off when others were redesigning their rockets. In practice the German banks have neither been quick to expand geographically nor nimble in making use of new financial instruments, Naturally there are exceptions, German banks long ago set up shop in force in Luxembourg driven there by the Bundesbank's minimum reserve rules. Several have already braved the wearying negotiations needed to open (partly-owned) securities operations in Tolano and effective operations in Tolano and effetive operations in Tolano and effective operations in the Effective operation operation and effective operations in the Effective operation tions in Tokyo and others will follow.



Banking towers across the River Main financial district of Frankfurt

Top 10 West German banks

	World Gro sheet total 1985	up balance s in DMbn 1984
1 Deutsche Bank AG, Frankfurt	242,700.0	232,300.0
2 Dresdner Bank, Frankfort/M.	188,664.0	174,723.0
3 Westdeutsche Landesbank Girozentrale Düsseldorf	142,109.0	141,494.0
4 Commerzbank, Frankfurt/M.	137,224.0	122,687.9
5 Bayerische Vereinsbank, Mü.	132,399.0	124,160.0
6 Bayerische Hypotheken-und Wechselbank, München	112,640.0	105,137.0
7 Bayerische Landesbank, Girozentrale, München	108,271.0	104,825.0
8 DG Bauk, Deutsche Genossenschafts- bank, Frankfurt	103,745.0	83,240.0
9 Norddeutsche Landesbank Girozentrale Hannover + Braunschweig	92,615.1	88,178.9
10 Kreditanstalt f. Wiederaufbau	85,769.0	78,538.0

furt to London, an act which, perhaps more than anything else, shocked the Bundesbank gramme at home. But compared man economy and trading interests, as well as the pace of financial development worldwide, the banks' activities have

been relatively modest. There are probably two reasons for this. One is that the banks were in any event slow to venture abroad again after the 1939-45 war. After all, the big German banks were split up by the Allies and it took time to regain a unified structure. When the banks finally went abroad again they did so centionally and often in did so cautiously and often in co-operation with wider European banking groups.
That is changing. Witness

Deutsche Bank's moves to take over step-by-step the European Asian Bank which it previously **CONTINUED ON PAGE 2**

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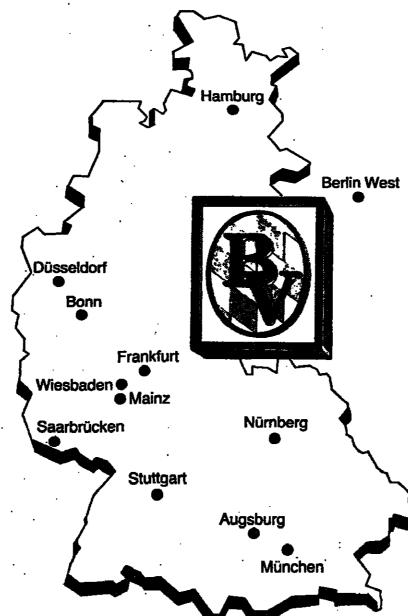
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Financial Times Monday July 7 1986

WEST GERMAN Banking, Finance & Investment 2

Liberalisation

Responding to deregulation

THE BUNDESBANK (central monetary officials that Ger some coupon tax, invested mind on abolition after all things in its time but not, so manufacturing industry, was in after only DM 13.8bn a year danger of missing the bus as earlier.

The Government is also seeking to improve the stock market ing to improve the stock market ing to improve the stock market.

foreign banks in West Germany to lead-manage D-Mark Eurobond issues. From this month those banks are also able to take part for the first time in bonds of the Federal Govern-ment, Post Office and state rail-

Many German banks already in the consortium complained that the Bundesbank was going too far in offering foreign banks a quota in the syndicate of as much as 20 per cent. It listened patiently to this objection, but still went ahead with its plan. The Bundesbank's actions are dictated by more than altruism. In both cases mentioned the relaxation applies only to foreign banks which are incorporated in West Germany with

a full banking licence.

In other words the central bank is doing what it can to ensure that D-Mark issuing business stays firmly anchored in the Federal Republic and is carried out by institutes on which it is able to keep a sharp

eye.

But the Bundesbank is also reacting to the growing internationalisation and deregulation of financial markets, which have important implications for West Germany and its currency. Since the 1970s a lot has changed for the Bundesbank. In those days the bank feated that the D-Mark would be drawn into playing an ever greater part as a reserve cur-rency. Heavy capital inflows, it was thought, would make con-trol of money supply (and hence of inflation) more diffi-cult, while the currency's weaken the price competitive-ness of West German exports. The years 1979-81 changed all that. The country went into current account deficit and the bank felt forced to take drastic steps to staunch big out-flows of funds and prop up the D-Mark. In 1982 the current account was back in the black

to the old days. Policy-makers faced

PROFILE: WOLFGANG KARTTE

friend." Perhaps it is about to a financial centre in the face of earn that title.

Last year opened the way for above all from London, New

aumost all the liberalisation steps (the Bundesbank prefers to call the process "further liberalisation" to underline that German capital markets pretty liberal even before) over the past two years must be seen in that general context.

They began with the abolition, from August 1984, of the notorious coupon tax which foreign investors had to pay on foreign investors had to pay on the interest they received from German domestic bonds. They continued in May last year with the abolition of the sub-commit-tee of German banks which used to set the size and time-table of D-Mark Eurobond

lead-manage these issues, with the exception of Japanese banks barred on the grounds that Tokyo did not offer German banks reciprocal advantages.
At the same time the Bundesbank gave the green light to new financial instruments on which it had previously frowned - including Floating Rate Notes, zero coupon bonds and

effect this May, the Bundesbank somewhat relaxed its tough minimum reserve requirements (the sums banks have to deposit interest-free with the Bundesbank) and has given the go-ahead to the issue of D-Markgo-ahead to the issue of D-Mark-denominated Certificates of Deposit (CDs). So far, however, only one bank is known to have actually issued D-mark CDs in Germany and that is a foreign one—Morgan Guaranty. Despite the slow start on CDs, and the control of the con

all these steps together have gone some way to hit the target that German monetary authori-ties aimed for. The greatly increased attraction of German fluncial markets is seen most clearly by the growing number of foreign banks setting up in Frankfurt and other cities. But a glance at the country's capital account is revealing too.

Last year long-term capital exports from Germany rose to DM 58bn after DM 42bn in 1984, not least because German residents and the firstagain and the country's overall economic position began steadily to improve — but that

did not simply signal a return dents were buying a lot of high-yielding foreign currency bonds. But at the same time long term capital imports doubled to DM 52.1bm from DM 28.3bm in

purchasers thus Foreign moved to join the banks as the main group of buyers on the German bond market.

1985 shortfall exerted no real downward pressure on the D-Mark exchange rate in view of the buoyant current account surplus, which almost doubled to close to DM 40bn. Indeed, the D-Mark has con-

stantly strengthened, rising from early in 1985 to mid-June this year by more than 40 per cent against the US dollar and cent against the US dollar and by around 10 per cent against the currencies of 14 important trading partners. The D-Mark is now relatively weak within the European Monetary System for reasons which have to do with the realignment in April, but that weakness will probably be only temporary.

Even so, it would be too easy to say "liberalisation accomplished, situation stabilised."

True, after its weak phase at

True, after its weak phase at the start of this decade the D-Mark has been able to make good its role as the world's second main investment currency — though still a long way behind the dollar.

That raises the question of what else could, and should, be what eise could, and should, be done to help make West Ger-man financial markets still more attractive. One main key lies squarely in the hands of the Federal Finance Minister, Mr Gerhard Stoltenberg, who should surely abolish the Bör-rennymet setters. senumsatzsteuer — the stock market stamp duty applied on securities transactions in Ger-

secondary market in, for example, Floating Rate Notes has gone to London, where no such tax is applied on foreign issues. Much the same would apply to a secondary market for the for the for almost etill-horn) the (so far almost still-born)

Mr Stoltenberg has already indicated privately that he intends to drop the tax in the next legislative period (from next year, assuming that the present Centre-Right Govern-ment is returned to office). But the Government has recently been collecting more revenue from this levy, thanks to the booming securities markets.

Supporters of an active secondary market in Germany are fervently hoping that this

ing to improve the stock market structure and bolster West Germany's venture into capital activities, but progress here is slow. (See separate article).

Last year the D-Mark had a share of around 7 per cent of the total volume of inter-national bond issues and about 14.5 per cent of global foreign exchange reserves. But at the same time the Federal Republic has a fast-growing role as a turntable for international funds, which has drawbacks as well as benefits.

For example, the turnover volume of long-term capital transactions across the West German frontier has been growing at an annual average of more than 20 per cent, and of portfolio transactions alone at an annual average of over 40 per cent. Foreigners, are key players in the German bond market and much the same is true on the share market albeit

at a lower volume. This greatly increased volume, and potential volatility, of international funds naturally cause problems for the watchdogs of German monetary policy, who have long been remarkably successful in

It also raises the question of how sharply the D-Mark might drop in stormier times - for "fundamentals" began to look were political changes tending cautious about putting so much of their funds into D-Mark

This would also be the most logical step, according to Mr. Walter Seipp, head of Commercial steps. bank. He points out that part of the banking business which previously flowed away to foreign Euromarket centres would be repatriated to Germany and that steps could readily be taken to ensure that such offshore facilities did not

pose new problems for money supply control. It would be unwise to rule out that step for good, but the Bundesbank has come a long way in the past two years and it now seems to have nearly reached its limits. Foreign banks, at least, might give it a

Jonathan Carr

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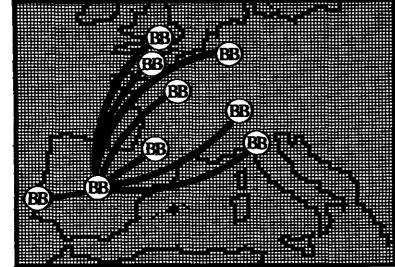
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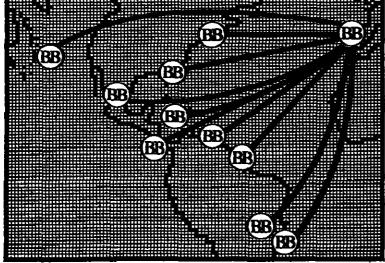
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Ten vears as 'the underdog'

"I'M NO Savonarola who wants Bank 10 per cent. By the time to revolutionise everything," other interested parties had proclaims Mr Wolfgang Kartte, also been accounted for, the the president of the Federal number of shares in public Cartel Office. Yet from his office hands was only 5 to 4 per cent. in Berlin, Mr Kartte has been stirring up the banking world by criticising the banks' involvement in some recent

volvement in some recent merger attempts.

He has accused banks, both German and foreign, of colluding with their clients to get round the cartel law which says that no company may buy more than 25 per cent of another without Cartel Office approval. In many cases, which his office has no investigative powers, and it suspects that many of the documents forming these alliances are safely locked away in Switzerland. Bankers, naturally, deny his charges.

One senior banker who came in to see Mr Kartte said that there was no formal agreecompany's banks have bought sizeable stakes in the target company, creating an apparent alliance holding well over half

But the office has to back its suspicions of collusion with hard evidence, and this has been difficult to come by. The

alliance holding well over half the shares, sometimes more than three quarters. After nearly 10 years in the

the shares, sometimes more than three quarters.

"There is nothing illegal about this," says the stocky, gravelly-voiced Mr Kartte, "but it lacks Fingerspitzgefuehl"—one of his favourite words, best rendered as "sensitivity."

For example, when MBB, the aerospace company wanted to buy Krauss-Mailel, the arms and engineering company, Mr "Banking is all about safety; industry is all about com-

buy Krauss-Maffel, the arms and engineering company, Mr Kartte's staff found that MBB interests held 24.95 per cent of Krauss-Maffel stock; two Bavarian banks held 25.5 per cent and 10 per cent respectively; the Dresdner Bank 11 per cent; and the Deutsche "Banking is all about safety; industry is all about competition. There must be a conflict when the two come between the conflict when the concept of "universal banking is all about competition. There must be a conflict when the concept of "universal banking" which allows banks to invest in industrial competition. There must be a conflict when the two come between the concept of "universal banking." which allows banks to invest in industrial competition. There must be a conflict when the two come between the concept of "universal banking." which allows banks to invest in industrial competition. There must be a conflict when the two come between the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universal banking." which allows banks in the concept of "universa



Wolfgang Kartte . . . "Nothing illegal, just a lack of Fingerspitzgefuehl"

whether banks should be permitted to take strategic stakes in other companies. These are really questions of banking law," he says.

Issues of banking power were widely debated in Germany in the 1970s, when a special commission recommended curbs on banks' activities. But these were never followed through by the then socialist government.

Mr Kartte seems doubtful that measures will be taken to curb measures will be taken to curb the practices he condemns—in

the present political climate at least. He is also unenthusiastic about an SPD proposal to reduce the 25 per cent celling to 10 per cent. "That will only create a 9.9 per cent problem," he says.

But he is a determined man —one susperts he would be a tough competitor if he ever went into business himself—and the banks have certainly not heard the last of bim.

David Lascelles

Well set to win new business

CONTINUED FROM PAGE 1

owned with several partners.

But there is still a sense that TAX REVENUE German institutions do not flit so easily across the world as some of their key competitors from other countries.

Beyond that, a psychological factor is probably involved too. The Germans are highly cautious and security-minded.

Public Finance

Change in % +5.8 Turnover tax PUBLIC DEBT (at year-end) Federal Government Länder governm Municipalities

tend not to wait for the cautious perfectionist. Such is the negative side of the picture. The positive one is that their native caution may help the German banks avoid costly errors in markets that display something of the uncon-trollable energy of the sorcerer's apprentice.

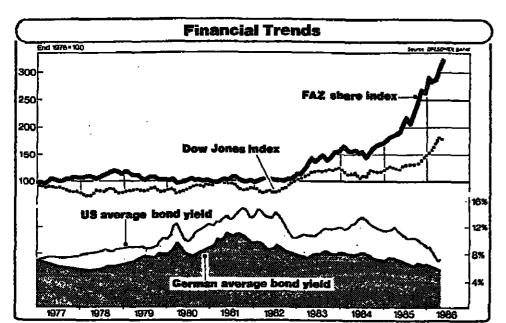
For example, have the German banks been relatively little involved in the controversial Euronote facilities business cautious and security-minded.

They tend to be suspicious of novelty. They will walk round an innovation, prodding, testing, and probably writing long reports about it, before actually giving it a try.

Source: Commerchank

Source: Commerch

once they are sure it will for this. A nation which lost The problem is that in some to poke fun at the proctitious work they will adopt it and two world wars, remains highly competitive fields, such divided, and has seen its as microelectronics and finantian most other people. By currency destroyed through cial innovations, the markets tortoise and the hare.



Privatisation

The windows are ajar

IN WEST GERMANY all things are relative. The present centreard gas exploration company, right coalition took office in October 1982, committed to a IVG management conglomerate forthright free-market approach to the economy, centred on am-bitious plans to cut the state's direct involvement in industry by a major programme of "pri-vatisation," and to breathe new life into the country's stuffy financial markets

Three-and-a-half years on, and barely seven months before new general elections, its record by international standards is

mixed at best.

A measure of privatisation has been achieved, and the windows of the markets have been opened a little. But the results are modest indeed when set against the sale of state holdings forced through by a Conservative government in Britain, or if compared to the Big Bang for which the City of London is bracing itself this

So far, Mr Gerhard Stoltenberg, the Finance Minister, has succeeded in reducing only two

succeeded in reducing only two of the Government's major holdings in German industry. In 1984, Bonn netted DM 800m when it sold off 14 per cent of its stake in the energy conglomerate Veba. leaving the state with around 30 per cent.

Thereafter came a long hiatus. Mr Stoltenberg wanted to cut the Federal Government's interest in Lufthansa, the finational airline, to 55 per cent. But this move, long seen as a himus test of his seriousness of purpose, was blocked by objections from Mr Franz Josef Strauss, the powerful Prime would of sales if the centre-right retains power in January. In fact, though, privatisation is of comparatively small importance in the grand design of broadening and strengthening the capital markets. The German Bundespost will not go the way of British Telecom, and the Government's steps have been eclipsed by other floations, spurred by booming stock markets, The most ambitious of these, involving Feldmuch worth DM 2bn. objections from Mr Franz Josef
Strauss, the powerful Prime mental relevance, in a country
Minister of Bavaria. Finally, where state ownership of
this spring, his campaign

in 1987 and 1988. Bonn aims to sell 55 per cent of its present

to the private sector.

Next year Mr Stoltenberg hopes to start on the disposal of the state's remaining minority the state's remaining minority holdings in the Volkswagen car company, and the energy group Veba, currently standing at 20 and 25.7 per cent respectively. Between them, the stakes have a market value of some DM 5.3bn; and the DM 4.5bn of income the minister is anticipating in 1997 and 1999 will be ing in 1987 and 1988 will be vital if the public borrowing requirement is to be kept from increasing sharply.

Further ahead, part of the Salzgitter steel concern, the Government's largest single majority holding and now restored to financial health, could be sold off.

"We aim to privatise gradually other direct holdings of the government," Mr Stoltenberg says, promising a fresh round of sales if the centre-

market structure to receive

One prong of the assault is the proposed bill, with the

COMPANIES ON THE MOVE

PREFER FRANKFURT

intimidating title of "Gesetz neber Unternehmensbeteiligungsgesellschaften" (or Law on Companies which take Equity Stakes in Enterprises), designed to encourage the public to put money into venture capital concerns, which then inject capital into small companies. But the safety provisions built into the bill are almost at odds with bill are almost at odds with the flexibility and risk-taking spirit it is intended to foster —and in the view of many bankers the measure could prove counter-productive.

The requirement, for example, that such companies must have a capital of at least DM 2m and spread their investments among at least 10 different companies, may be fine as protection for the ordinary small investor. In practice, however, it may well mean that mainly big institutions like the already big institutions like the already omnipotent banks will launch the new concerns, and quite possibly employ them as recep-tacles for holdings they already have in small businesses.

More legislation, which, like the venture capital proposals, is still before parliament, involves the creation of what amounts to an unlisted securi-ties market along British lines.

This Geregelter Markt has been tailored to appeal to smaller companies, at present frightened away from the stock exchange by high listing costs and the exhaustive regulation which govern the official market.

But the progress of both bills, which went before the Bundestag in 1985, has been maddeningly slow. Finance ministry officials reckon they should be on the statute book by autumn. But their first fruits this spring, his campaign industry is comparatively by autumn. But their first fruits regained momentum with announcement of plans to sell more venture capital, and doses of reformist tonic, off 40 per cent of Viag, the state-owned chemical, energy often technologically innovative, concerns into the public right triumph next lanuary. In the process to the manning the changes are the meantime, the chances are

Rupert Cornwell

The Stock Market

The wallflower takes third place

MUCH IMPROVED—but must do better still! A fair judge is surely forced to give that verdict on the West German stock market in mid-1986. Compared with the puny, lack-lustre object of a few years ago, today's market positively scintillates; but it still falls well short of the kind

of market you would expect to find in so highly developed an industrial economy.

Undeniably, the market has grown greatly in volume and diversity. Last year the turn-over of all German stock exchanges together totalled DM 436bn, a rise of 79 per cent on the 1984 figure. Germans stress, with mingled pride and astonishment, that this makes their market the third biggest in the world in turnover terms, following New York and Tokyo but in front of London.

A few years ago this result would have seemed unattainable. The German market seemed doomed to stay an unattractive wallflower at the world stock exchange ball.

unattractive wallflower at me world stock exchange and stock exchange signomily predictable and courted in the main by a few portly German banks.

Nowadays there is a lot more to watch than familiar blue chips like the "big three" chemicals companies. Siemens (electricals) or Daimler-Benz (vehicles), There has certainly been no food of companies with the aim of going public," but at least there has been a pretty steady stream. They include internationally-known names like fediminik-Nobel (the former Feldmilhi-Nobel (the former Feldmilhi-Nobel (fast cars)), Springer (publishing) and Nix-dorf (compuners), as well as a fair spread of smaller but lively enterprises.

At the start of this decade almost no new companies were over, that they stood to make of the start of earned the courted of not want to stay with the firm—so a public of the firm—so a public after a few years and there are more venture apint of the dilemma.

For another, more young Geround their own companies with the aim of going public after a few years and there are more venture apint of the dilemma.

For another, more young Geround their own companies with the aim of going public, but at least there has been a pretty steady stream. They include internationally-known names like freedmilhie-Nobel (the former sentionally-known names like freedmilhie-Nobel (the former sentionally-known the start of the dilemma.

All that said, the equity market of start are spin to the dilemma.

All that said, the equity market of startion. Frankint, Disseldorf, Munich, Stuttgart, Berlin, Hamburg, and Will use its sundancer and Bremen] last month finally set up a common association. Previously, they alway almover and bremen last month finally set up a common association. Previously, they had only a loose "working group."

This new body aims to foster and the regional stock exchanges to the sundancer or desirable reforms.

The fourth finally set up a common and the ready ven

going to the bourse. In 1983 exchange rate gains because of there were 12 with an issue volume of DM 319m, in 1984

The key question is whether more than a score with a volume of DM 1.7bn, and last year just 12 again—but with a volume of DM 1.8bn.

This year the DM 2bn Feldmühle-Nobel issue alone has ensured that volume in 1986 will be a record.

Naturally, the almost con-tinuous bull market since the summer of 1982 has been a key factor, helping persuade com-panies to go to the bourse for the first time. That market up-swing was caused by several things—including the switch to a centre-right government from one of the centre-left in late 1982, and an encouraging economic environment with steady growth and falling inflation.

Yet another factor has been the change of generation and —to some extent—in psychology in Germany. For one thing, entrepreneurs who built up, or sustained, their own business in

The key question is whether ing such enthusiastic share-holders that they could broadly sustain a domestic market in which foreigners were showing dwindling interest. The answer is almost certainly no. Germans have overcome some of their traditional suspicion of share investment, but they are not yet devoted market players. And if the market weakens as foreigners withdraws, what happens to that flow of new bourse entrants?

The corollary is that steps need to be taken to help keep foreigners interested in the German market, and to prove to Germans that share investment really is a viable alternative to bonds or savings accounts. This need is broadly recognised—but progress is slow.

For example, after more than a year of tortuous (and tortured) discussion, the eight

Capital Market

FIXED SECURITIES	1983	1984 DM bu	1985
Gross sales of domestic bonds†	226.7	227.4	261.2
of foreign DM bonds	17.0	19.1	31.I
Net sales of domestic bonds†	87.6	72.1	79.4
Outstanding at year-end	865.5	946.3	1.046.7
including DM foreign bonds	87.6	96.3	117.4
Yield at year-end*	8.3%	7.0%	6.6%
OFFICIALLY QUOTED SHARES			
Total market value at year-end	225.7	246.7	438.8
Dividend yfeld‡	3.3%	3.6%	2.5%
Commerzbank index (changes)	+36.5%	+6.4%	+76.1%
Capital increases			
(cash proceeds)¶	2.7	2.4	6.7
Stock exchange trading	84.1	84.7	210.7
INVESTMENT FUNDS FOR SMAL	LL INVEST	ORS	
Net sales	3.82	4.17	8.28
including: bond funds	1.72	4.54	8.49
equity funds	0.57	-1.13	-0.96
real estate funds	1.52	0.76	0.75
Total accets or at year-on-i	70.70	46 79	5£ 76

retaining the regional ex- the current legislative period, changes), and will use its but it is worth considering after increased weight to lobby the increased weight to lobby the next general election, in government on desirable rethe next general election, in January. All these reforms cost some-

†Nominal. *Domestic securities outstanding. ‡Including tax

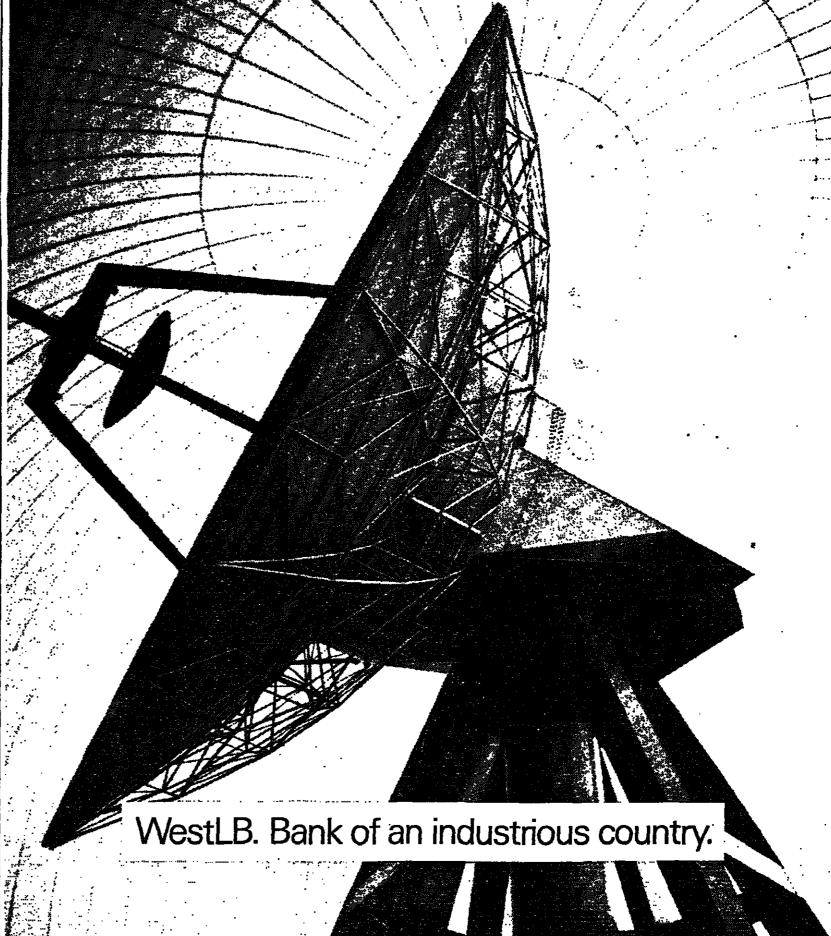
The Government is already thing, either in money or presseeking, through a new bill, to tige, or both. It was certainly

Total assets as at year-end

improve stock market structure, encouraging more medium-sized companies to go public while giving better protection to investors. But it surely needs to provide tax concessions, too, both on the corporate side and by removing the stock market turnover tax levied on all securities transactions in Germany. ties transactions in Germany.

Rather than penalising share investment, the Government should probably consider substitution in the business will simply drift about the business will be busin

Jonathan Carr



business profitably are greatly improve if they operate from a base that is also national companies have selected

Frankfurt, West Germany, which is firmly

Companies on the move know from tience that the chances of doing

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ticated services depend on tangible assets: The vast resources of international banking. Plus an imaginative and innovative approach to financing.

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WestLB

The Westdeutsche Landesbank.

Head Office Düsseldorf

IV

Landesbanks

Stalemate is not the end

have good reason to wish he had not been so hasty. He had berg had been plagued with groups, as well as Robert problems from the start, and Bosch, the car components he decided to leave the manageroup, and the SEL electricals

ing board for a new job. But, only two months later, Mr Spath has seen a large-he was persuaded to return scale regional bank as essential with the view that the plan had gained a convincing momentum structural change in the state, after series of earlier setbacks. as well as promoting small and So it must have been with medium-sized business, pro-considerable dismay that he viding export assistance and learned of the June 18 with- finance, and helping to bring

drawal of one of the four pros-pective partners which dealt the market. plan another, this time possibly fatal, blow.

The proposal is the brainchild of Baden Württemberg's nononsense premier, Mr Lothar

Meighbouring Bavaria's Munich-based Bayerische Landesbank, for example, has assets of DM 108bn and is the seventh biggest bank in the

He has invested considerable personal effort and prestige in realising his vision of welding four relatively small local banks into one large regional institute capable of holding its own against Germany's

His plan was to merge the region's two existing regional banks—the Landesbank Stuttgart and the Badische Kommunale Landesbank—with the Karlsruhe-based Landeskreditbank and the country's second biggest savings bank, Stuttgarter Landesgirokasse.
The new state bank—which

was to have opened its doors on January 1 1987, with a balance sheet of nearly DM 110bn—would have been one of the 10 biggest banks in West Germany.

The Premier's concernmight say crusade-is understandable, in view of both the important role played by the Landesbank in shaping regional development and their strength German banking scene. Landesbanks control nearly 16 per cent of total business volume, while the savings banks add a further

22 per cent. regional banks carry out a central clearing function for the state savings banks which, together with the local governments, are their main share-holders. The larger of them have extensive operations, both in the domestic market and

ris-

n a

temberg is not well represented in the ranks of the regional already concluded in April that banks, although it boasts some the plans for one of Germany's of Germany's premier indusbiggest recent bank mergers— trial groups. These include biggest recent bank mergers— trial groups. These include involving his Landesbank Stutt- Daimler Benz, its growing gart—would never materialise. ambitions in high technology Efforts to build up a new re- fuelled by recent acquisitions gional bank in Baden Wurttem- of the AEG and Dornier

to assisting the process of

country. Farther north, in North Rhine

Westphalia, which includes the Ruhr industrial area, the Westdeutsche Landesbank (WestLB) is not only the biggest of the Landesbanks but also the number three institution in Germany after Deutsche and Dresdner. In fact, both institutions originally grew out of mergers of smaller local banks. WestLB and other large Landesbanks were, for some time, the focus of a broad debate about the growing scope of their foreign activity, with some in the banking community arguing they should concentrate more closely on the domestic market.

However, the growing internationalisation of financial markets has, over time, undercut this view. WestLB is, for example, well established abroad. And not least in the bond markets.

It recently purchased a 74 per cent stake in the Bank fur redit und Aussenhandel, in Zarich, and is expanding its New York and London opera-tions. Moreover, it has started negotiations with Japanese banking authorities about establishing a securities trading operation to Tokyo, and has opened a representative office in Beiting.

This is the type of bank that Mr Spath is seeking to build. But his campaign has been complicated by, among other things, the fact that the two Landesabroad, but all are committed to one degree or another to helping fuel local development. Savings banks: while, elsewhere

substantial degree in the hands

of state governments. The immediate reason for the latest stalemate was the decision by the managing board of the Stuttgarter Landesgirokasse to withdraw from the group.
Although possibly related to
regional political manoeuvring,
the bank's official position has been that the proposal does not offer business advantages sufficient to justify the requirement that it closes 80 of tra

Without the Landesgirokasse as a source of low-cost funds, the new regional bank would be seriously hamstrung.

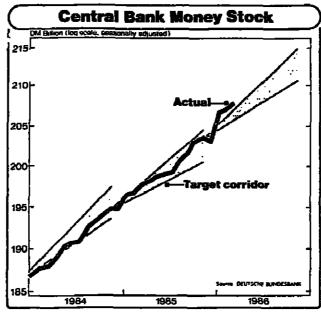
Yet another element of un-certainty is the extent of expected future write-downs on bad investments-following an earlier series of misfired pro-perty loans—at the Badische Kommunale Landesbank (Bakola). In fact, the group is under investigation, and both its managing director and his deputy were recently forced to resign. Over time, many of the Landesbanks have been hit by

financial misfortune. One example is the heavy loss provi-sions and write-offs at Deutsche Anlagen-Leasing (DAL), one of the country's biggest leasing operations. The company is owned to a total 90 per cent by the four biggest regional banks. WestLB has the biggest share, with 30 per cent.

WestLB has not paid a divi-dend since 1979, having set aside a total of DM 1.4bn in losses and risks associated with the DAL-affair. This was despite often buoyant operating profits at the bank, which rose by DM 100m last year to DM 1.42bn. The latest serious stalemate does not, however, mark the end of the Baden Wurttemberg effort. Mr Spath has vowed to continue work, and the withdrawal of the Stuttgarter Landesgirokasse is not necessarily final.

However, even if a compromise is patched together, the new bank will face considerable challenges. Not least among these is successfully merging four different business cultures into one smoothly-working unit. Moreover, the partners have little experience or expertise in guiding companies to the stock In contrast to their estab-

lished rivals, they also have a meagre spread on the foreign front—in the midst of the rapid internationalisation of financial



The Bundesbank

Reins may not be loosed

cropper? Specifically, is the Bundesbank going to fail this year to keep to its money sup-ply target for the first time since 1978?

Late last year the Bundes-bank (central bank) set a tar-get zone for growth of its money stock to the end of 1986 of between 3.5 per cent and 5.5 per cent; but monetary expansion so far has been well above the upper limit of the "corri-

Does that matter much? Part of the excess is due to special factors, for example, the inflow of funds to Germany preceding the revaluation of the D-Mark within the European Monetary System.

Moreover, the cost of living has actually been falling compared with a year ago, so that it might seem neurotic to say that the fast-expanding money supply might feed a new round of inflation

For all that, the problem is not so easily dismissed. For one thing the fall in the cost of living is due to cheaper imports, caused above all by the weaker dollar and plummeting oil prices. Exclude that external factor (and the falling oil price can hardly be guaranteed indefinitelly) and West Germany's "home made" inflation is seen to be rising at a year-on-year rate of around 2 per cent.

That is no cause for alarm David Brown but it is quite enough to make the Bundesbank wary of loosening the monetary reins still fur-

ARE THE world's most successful monetarists about to come a cropper? Specifically, is the Bundesbank has so long which specify how much money achieved its money supply objectives (in the past two years it landed uncannily in the mid-dle of its planned range) that it risks losing credibility if things go wrong this year.

It does not imply that the Bundesbank is a dogmatically monetarist institution. True, it was the first central bank to get for money supply growth in the following year, but it never claimed that control of the money stock was enough of itself to bring price stability.

Targeting was seen as an aid in the battle against inflation, not a patent solution. Indeed, at the start one senior Bundes-bank official sourly called the targeting business

At first there seemed to be something in that judgment. Up to and including 1978 the Bundesbank failed to meet its targets, partly because it was still experimenting; but meanwhile it has refined and reformed some of its key monetary instruments and its performance over the past seven years has been remarkably accurate.
It has become more flexible in the ways it provides central bank money, relying much less on the "big drum" of changes in discount and Lombard rates and more on finely-tuned injec-tions of liquidity through securities repurchasing agree-

True, in May this year the

which specify how much money the banks must tie up interest-free at the central bank. But that does not imply that minimum reserves are likely to be abolished altogether in the near future.

The instrument is seen as important, above all, as an andomatic brake on monetary expansion—that is, one which operates even before the Bundesbank has statistical evidence of the growth and can bring its control measures to hear.

The Bundesbank does not normally get too upset over short-term over running of its money supply targets, and there is still time for a corrective in the later months of this year. But even so the fast expansion is causing some furrowed brows. Some bankers even suggest that there are narallells. gest that there are parallells with the "black year" of 1978. In 1978, as now, the D-mark was strengthening and import prices and inflation were falling, but Bundesbank money stock grew faster than planned (11 per cent instead of the target of 8 per cent). From 1979 on, in-flation rose sharply by West German standards—touching a peak of 6.3 per cent in 1981. There are several key differences in the economic and

financial situation of the Federal Republic then and now, it is true, but the 1978 experience serves as a warning all the

Jonathan Carr widely respected for its corpor-

Foreign Banks

'Big wheel, small profit'

isation of the German finance industry. It has given them more scope to deploy their talents and to challenge the German banks on their home

The question, though, is just how successfully they can exploit these new opportunities.

It is noticeable, for example, that only one foreign bank, CSFB-Effectenbank, the Credit Suisse subsidiary, has rushed to take advantage of the new rule allowing foreign banks to lead manage D-Mark bond issues. By

LIFE FOR foreign bankers in Germany has become distinctly more interesting over the past year or so, thanks to the liberalisation of the German finance industry. It has given them to challenge the largely because of the fear of the control of the

loss.

By the same token, it will be interesting to see how foreign banks fare in the Federal Bond Consortium, to which they have just been admitted. This will give them a share in the periodic issues of Government agency bonds. But, since their obligation will be to take bonds up in bad times as well as good,

their staying power will be closely watched.

While there is a certain caution among foreign bankers in Frankfurt, they see nothing but good in the tide of liberalisation. If there is a complaint, it is that things are not moving fast enough

fast enough.

Frankfurt may not be
London, New York or Tokyo
in the world league table, but
the combination of booming markets and liberalisation has made it much more attractive on the securities side. The fact that banks in Germany combine the function of brokers and bankers, under the "universal banking" concept, means that they are best placed to tap growing foreign interest in in-vesting in German bonds and stocks. For many of them, this could actually prove to be their

main reason for having a branch there. Germany plays bost to over 220 foreign banks from some 45 countries. Traditionally, they have learned their way by lend-ing to the local subsidiaries of their big corporate customers from back home financing exports, and supplying services like foreign exchange and corporate finance advice. Fighting for a share of the domestic commercial loan mar-

ket has been frustrating. The biggest German corporate clients command terms so fine that there is little profit in it for foreign lenders who do not have access to cheap retail On the other hand, the more lucrative middle market is extremely hard for foreign banks to crack. Citibank, which has the largest presence in Germany of any foreign bank,

recently pulled back from that market after management had second thoughts. As one banker commented: "You turn a very big wheel for a small profit.' Morgan Guaranty, which is

LIFE FOR foreign bankers in early June it had done 14 deals ate clientele, has frequently conout of its single centre in Frankfurt.

One way of tapping smaller German businesses is by acquisition, since this brings the "German-ness" which corporate clients in the federal republic like to see in their banks. Midland Bank now has 70 per cent of Trinkaus and Burkhardt, the Dusseldorf-based private bank. This stake gives it access on a rare level to the German investment and loan market. But the constraint is that Midland has constraint is that anistand has to stand well back from Trin-kaus, which is still very much managed by its own partners, which does not consider itself to be a Midland subsidiary, only a member of the Midland Group. Similarly, Lloyds Bank has been careful to preserve the specifically German private banking characteristics of banking characteristics of Schroder, Munchmeyer, Hengst, even to the point of preserving a name tainted by collapse (see

profile).

More recently, the Swiss have moved in Credit Suisse bought two banks, Grundig Bank and Effectenbank. Warburg, which have just been rolled into a single group. It is significant, though, that Credit Suisse has used its new vehicle mainly to attack the securities market rather than the commercial lending busi-

At the end of last year, Union Bank of Switzerland, that country's largest bank, bought Deutsche Landerbank in order to stake a claim to the German market Swiss Bank Corp decided to set up its own office. The arrival of the Swiss in such force (along with the Bank in Liechtenstein which has also just opened in Frankfurt) could, many foreign bankers believe, mark the start of a much deeper penetration of the German market by outsiders. The Swiss banks are considered to have characteristics which appeal to German cor-porate and individual banking customers—solidity, a germanic culture and proximity. Through their private German banking clients — most of the senior businessmen — they should be able to tap the corporate

David Lascelles

Baden-Württemberg 579

Adventures and Accidents (1934): African Adventure (1936); and Birds and Beasts in Africa (1938). He published his autobiography, Lessons of a SEE ALSO BOY SCOUTS, GIRL SCOUTS AND GIRL . It

Baden-Württemberg

A federal state in the south-west of Germany with an area of 13800 square miles and a population of approx. 9.3 million. The waters of the RIVER RHINE ic and the LAKE OF CONSTANCE form the western and southern borders to FRANCE and SWITZERLAND. THE BLACK FOREST, Where THE DANUBE rises, the towns of BADEN-BADEN and HEIDELBERG and the cathedrals in ULM and FREIBURG are tourist attractions known the world over. A well balanced economic structure has for years produced a higher rate of economic growth than other states of Federal Germany: The home of world-famous companies such SS SOSCH, BROWN, BOVERI & CIE., DAIMLER-BENZ, IBM GERMANY, STANDARD ELEKTRIK LORENZ, VOITH AND ZEISSLIKON Major bank: the Baden-Warttem-

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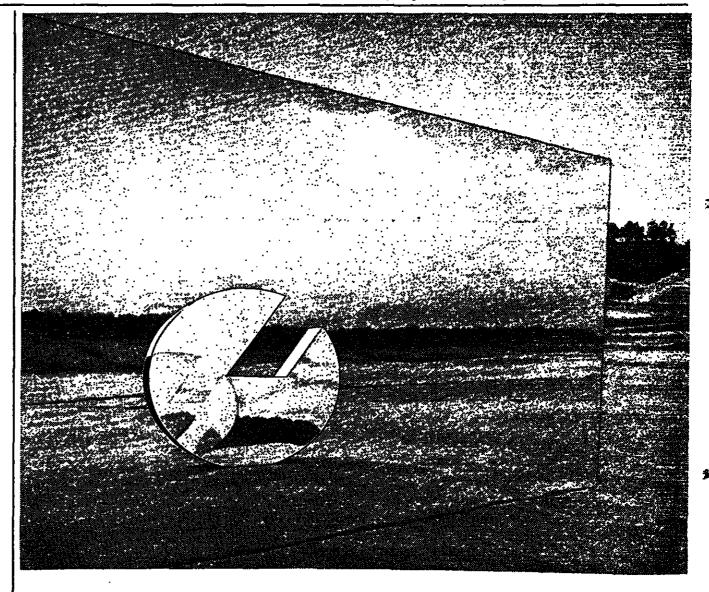
ger a stout burrowing mammal closely related sunks and weasels and native to various regions ne Northern Hemisphere. Badgers have short clongated feet with powerful toes, and heavy for digging. Their is beautiful.



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s international markets become inareasingly intermeshed, entrepreneurial thinking is forced to enter new dimensions. Your banking partner in worldwide business today must have globe-spanning information sources, experience in international money and capital markets, expertise in all sectors

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WEST GERMAN Banking, Finance & Investment 5

Banks in West Germany								
				-	1985		196 Year o change in	n year number of
Category of hanks	Banks	1984 Branches	Bank offices total	Banks	Branches	Bank effice total	s bank (Number	in %
Commercial banks	247	5,937	6,184	245	5,960	6,205	+21	+0.3
Big banks	6	3,119	3,125	6	3,115	3,121	- 4	-0.1
Regional banks and other commercial banks	193	2,501	2.604	105	2,256	2,631	+27	+1.9
Branches of foreign banks	62	50	112	63	45	108	- 4	-8.6
Private bankers	76	287	343	71	274	345	. + 2	+0.6
Regional giro institutions	12	245	257	12	239	251	– 6	-2.3
Savings hanks	591	17.131	17,722	590	17.204	17,794	+72	+0.4
Regional institutions of credit co-operatives	9	46	55	9	46	55	_	_
Credit co-operatives	2,707	15,880	19,587	3,655	15,929	19,584	- 8	- 9.6
Mortgage banks	27	28	65	37	29	66	+ 1	+1.5
Private	. 25	22	47	25	23	48	+ 1	+2.1
Public	12	6	18	12	6	18	_	
Instalment sales financing institutions	82	537	619	78	492	57 0	-49	-7.9
Banks with special functions	16	78	94	16	79	95	+ 1	+11
Building and lean associations	21	17	38	21	19	40	+ 2	+5.3
Private	18	17.	25	18	19	37	+ 2	+5.7
Public	. 3	=	. 3	3	=	. 3	-	_
Categories of banks not covered by the								
monthly balance sheet statistics	76	- 1	77	76	1	77		_
Investment companies	34	. 1	35	34	1	35	_	_
Securities depositories	-8	_	8	8	_	. 8	_	_
Guarantee banks and other banks	34_		34	<u> 34</u>		34		
Total	4.798	39,900	44,698	4.739	39.998	44.737	+ 39	+0.1

The Bond Market

Mark spurs record issues

THE D-MARK foreign bond market has been in buoyant shape for much of this year, largely because of the strength of the currency against the dollar which prompted a record spate of new issues.

In the first five months of the year alone, some DM19.6bn of new issues hit the market, compared with DM 25.5bn for the whole of 1985.

Yet yields on fixed-rate issue have come down-only slowly. In-January the European Invest-ment Bank launched a 10-year ment Bank launched a lo-year DM 300m issue at a coupon of 64 per cent. By June it was still paying 64 per cent on a similar dated issue.

One does not have to look hard for reasons why the D-Mark foreign bond market has

become attractive to inter-national investors over the past year or so. Not only does Ger-



necome attractive to international investors over the past year or so. Not only does Germany, like Japan, enjoy a massive surpins on its foreign trade and balance of payments (in the first four months the current account virtually tripled to DM 24.50n), but with German consumer prices now falling, real interest rates are also very high.

So, if anything, the fundamental economic background this year could have suggested an even sharper decline in yields, especially now that the dollar has fallen sharply from its peaks in exchange marketa. There are a number of reasons why this has not happened.

One is that the Bundesbank has, for some months, been resisting a further cut in leading interest rates. The feeling there is that the money supply stock is griving too flast. Alse fact that the main depressant to price rises has come from falling doll prices, coupled with the decline in import costs now that the dollar has dropped.

Take these two factors away, and there is still a potential infationary problem, central bank officials argue. The worst approach would be to overdo the interest rate cuts only to face a need to raise rates against the fact that approach would be to overdo the interest rate cuts only to face a need to raise rates against the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been inflationary pressures came through.

Moreover, the Bundesbank has been constrained by the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been constrained by the fact that, although the D-Mark has been strong against the collar, it has not recently been particularly strong within

arrange the deal.

It all depends on timing, however. Since the Bundesbank registration scheme required banks to give advanced notice of issues many were actually inserted in the calendar that did not actually appear. The result was that each month the Bundesbank would announce a burne former of proposetive issues.

huge figure of prospective issues
—in May the total was nearly
DM 19bn—that weighed on the
market even though only a fraction actually materialised. From July, this system has been changed. Henceforth regis-tration will only be on a fort-nightly basis and the total registered will not be made

public. That could improve the efficiency of the market, but over whether it will have

Apart from anything else the German domestic markets now that the coupon tax has been abolished for non-resiresults gives it added appeal. At the margin, that could have vestor demand that would other wise have some into Eurobonds, keeping yields on the currency than they would otherwise have

invited to take part in the owns. Appropriately enough, this comes at a time when the Government's funding requirements are set to rise because it can no longer rely on a handsome dividend from the Bundesbank which manages Germany's reserves in weaken ing dollars.

Those foreign banks which take up the invitation are now likely to out renewed effort into selling domestic paner, and that could in turn rebound to the detriment of Eurobond yields. All markets have to work towards a baiance of supoly and demend. Where D-Mark bonds are concerned, the demand is certainly high—but so is the supoly.

Peter Montagnon

Savings Banks

A mirror of the nation at large

The Sparkassen have been part of the history of German banking since the first of them was founded early in the 19th century by well-meaning municipalities to protect honest citizens from the perils of usury and effort them a secure invest. and offer them a secure invest-ment for their savings. The movement grew rapidly. By 1850 there were 500 of them and in 1900 they numbered no

The cheques law of 1908 saw the Sparkassen as pioneers of cashless payments—2 step which led directly to the establishment of the Landesbanken as their central clearing institutions at a regional level. Though most individual Sparkassen are relatively small the

total assets of DM 141.5bn at the end of 1984, placing it behind only the Deutsche and Dresdner among West German banks. Between them, Landesbank and Sourcesses hanks and Sourcesses hanks and Sourcesses hanks are already market leaders with the Sparkassen have been obliged by the growing export orientation of the West German economy—and controversy. The Sparkassen the Sparkassen have been obliged by the growing export orientation of the Meanwhile, the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been obliged by the growing export orientation of the Sparkassen have been in plantation of the sparkassen have been obliged by the growing export orientation of the sparkassen have been obliged by the growing export orientation of the sparkassen have been obliged by the growing export orientation of the sparkassen have been obliged by the growing export orientation or the sparkass banken and Sparkassen have assets of nearly DM 1,300bn—over 40 per cent of the DM 3,200bn of funds in the country's entire banking system.

In other ways, too, the Spark-assen reflect the nation at large. In 1985, as the economy chugged assen reflect the nation at large.

In 1985, as the economy chugged ahead in unexciting fashion and consumers hesitated to spend their money, the deposits registered in 71.8m savings books, held by 20m separate coustomers, rose by 6 per cent to DM 322bn.

But the movement's total persers in Germany.

Cash dispensers in Cermany.

Cash

Though most individual sparkassen are relatively small the largest of them, the Hamburger Sparkasse, achieved a balance sheet total of DM 22bn at the end of 1984.

But the movement's total pensers in Spain and new EC cashpoints are due to be opened in the UK, Portugal and Denarks end of 1984.

But the movement's total pensers in Spain and new EC cashpoints are due to be opened in the UK, Portugal and Denarks end of 1984 which began the German's economic miracle of the summer tourist season.

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But the analysis are due to be opened in the UK, Portugal and Denarks end of 1984 which began the German end But the movement's total

SURPRISING as it may be at first glance, the biggest single chunk of the West German commercial banking industry is not constituted by the private sector institutions arrayed behind the triad of Deutsche Bank, Dresdner Bank, and Commercial banks. Ti is the 590 savings banks (Sparkassen) whose 17,000 branches are in every German high street, and their clearing house "umbrellas" the dozen state banks or Landesbanken. The best known of them the banks of Landesbanken. The best known of them the bouse of DM 141.5bn at the park of the various to the depressed construction of the further slight evosion of the position of the Sparkassen to the position of the Sparkassen to the profit of their own. Five banks, But in clanding, in good measure due to the further and the depression of t

the Eurocheque (EC) card, which has emerged as a standard cheque guarantee card throughout Europe, as well as an access card for automatic cash dispensers in Germany.

Of the 1 2000

Meanwhile, the Sparkassen have been obliged by the grow-

pensers in Spain and new EC has a connection to a Laudes-cashpoints are due to be opened in the UK. Portugal and Den-mark for the summer tourist bank of their local supplier or customer in West Germany.

Rupert Cornwell

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Waiting on the global game

Money and credit

LIRERALISATION has sharpened foreign competition in the German securities markets, the German banks have not been slow to establish themselves in overseas markets either. However their approach has been more cautious than many of their foreign competitors; they seem prepared to take their time and wait to see what emerges from the much-publicised "globalisation" of

publicised "globalisation" of the capital markets. As universal banks, Deutsche Bank, Dresdner Bank and Commerzbank seem particularly Commerzbank seem particularly well-equipped to cope with the new environment in which the dividing line between traditional banking and the securities markets is becoming increasingly blurred. Unlike their British, Japanese or US counterparts, they have been conducting both types of business on their home markets for years, and all three are active ness on their home markets for years, and all three are active players in the Euromarkets.

Yet in London, for example, they have been conspicuously absent from the list of banks who have bought stockbroking and jobbing firms in order to participate in the "Big Bang," as the liberalisation of the UK markets is called. markets is called.

Deutsche Bank, the larges

has bought only a 4.9 per cent stake in Morgan Grenfell, the merchant bank, in order to gain what Mr Rolf Breuer, a member of the executive hoard with responsibility for capital mar-kets activities, describes as "an inside view on how things are developing in London." Deutsche will preserve this stake by buying more shares as Morgan goes for a listing on the Stock Exchange, but seems un-

Nor is Deutsche seeking to become a primary dealer in the gilt-edged market. "It's high volume, with increasing risks and decreasing margins, That's not the sort of business we want to get into," said Mr Breuer.

Deutsche Bank did, however, shift its non-DM bond business to London last year to wat to London last year to get closer to the centre of the Euroto London last year to get the license last year. It achieved this to the centre of the Euromarkets. This operation now has about 120 people and is profitable, according to Mr Breuer, but like most institutions in the City these days, it is short-staffed.

In the US, Deutsche Bank has a stockhroking business and the license last year. It achieved this by setting up a 50 per cent owned subsidiary at the suggestion of the Japanese Ministry of Finance which enabled it to get round the bank on commercial banks engaging in securities trading. Several other banks a stockhroking business and

(at year-end) 1984 DM bz 280.5 Short-term 634.0 601.4 Bank leans to private individuals; Bank leans to public sector; Customer deposits with banks 213.7 511.8 470.3 720.9 Savings deposits and certificates Cash in circulation Central bank money stock (fourth qtr to fourth qtr) +7.0% +4.6% Discount/Lombard rate 4/5.5% 4.5/5.5%

As universal banks, Deutsche Bank, Dresdner Bank and Commerzbank seem particularly well-equipped to cope with the new environment in which the dividing line between traditional banking and the securities markets is becoming increasingly blurred.

is a member of the New York Stock Exchange. But unlike many other European and Morgan goes for a listing on the Stock Exchange, but seems unlikely to increase it, partly because that would create regulatory problems in the US where both banks are represented.

Nor is Deutsche seeking to become a primary dealer in the We are more accustomed to feeling the seeking to be a primary dealer in them. financing industry than govern-

> Deutsche has played a pioneering role is in Tokyo where it became the first foreign com-mercial bank to obtain a securi-ties licence last year. It achieved

Deutsche will not, however be seeking membership of the Tokyo Stock Exchange. "Too expensive," says Mr Breuer. For Dresdner Bank, the most important centre to focus on overseas is New York, according to Mr Piet-Jochen Etzel, mem-ber of the board responsible for capital market. The bank owns 75 per cent of ABD, a New York-based securities firm, which will act as its vehicle into the US markets where Dresdner finance, securities and mergers

In Japan, Dresdner is also obtaining a securities licence. However it has gone one better than Deutsche and set up a subman Depische am set up a sub-sidiary in which it owns a majority stake, having taken ad-vantage of a technicality which allowed it to split the stock into voting and non-voting shares. As in the US, Dresdner sees itself handling orders for Japanese

urther outlets for securities from other markets.

However Mr Etzel emphasises that Dresdner is taking a fairly measured approach to developments on the world scene, and particularly in London where he sees no need for action at the moment, "We will stand downstream from the others and pick up some pieces as they float past. We would like to build up our business ourselves. There is plenty of time. These are lasting trends."

As the smallest of the Big Three, Commerzbank feels the need to try hardest in order to break into business traditionally dominated by Deutsche and, to a losser evient. Transfer dominated by Deutsche and, to a lesser extent, Dresduer. Recently, it has boasted of bringing innovations to the German capital markets, and new borrowers, such as Westpac and the Bank of Nova Scotia, which has brought it up to second place in the German

Overseas, though, Commerz-bank is taking a somewhat more low key approach. The philo-sophy, according to Mr Gerold Brandt, head of the inter-national investment banking department, is that "We are a German bank, and our speciality is where there is German business." He says Commerbank is "not one of the hig spenders" and he doubts that the bank needs to set up big securities operations around the world where much of that business can be done through its existing branches.

cristing branches.

Commerzbank is, however, seeking a securities licence in Tokyo. And on the US market in Europartners Securities it has a 40 per cent share Corporation, a small Wall Street investment bank which engages in corporate finance, underwriting, investment management, and securities business.

Ranking as they do among

Ranking as they do among the world's largest banks, these three banks are bound to figure prominently in some way or other as the world markets evolve. Their style may not be as eye-catching as some other Continental and US banks. But with an increasingly active domestic securities market to cultivate, and an obvious need to keep up with the competition abroad, they are unlikely to let events leave them too far

David Lascelles

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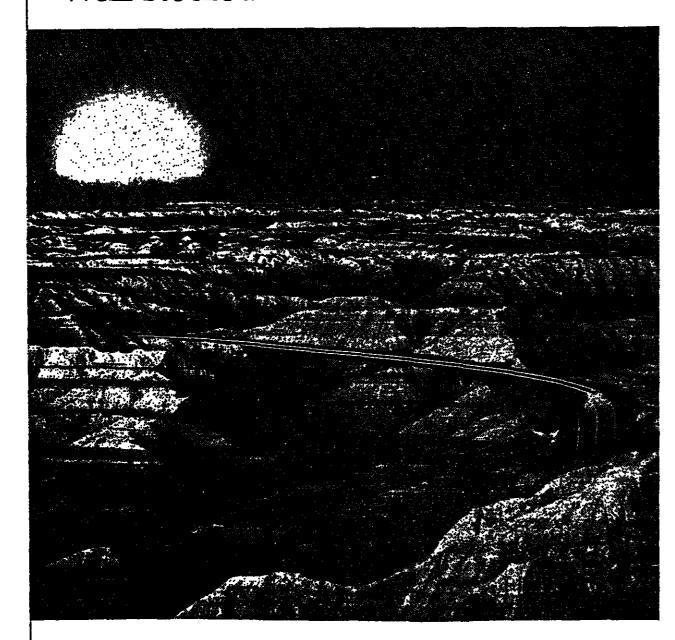
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11 ...

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Rooted in turbulent history

unwieldy names of Industriethis sector too (among others)
kreditbank-Deutsche Industriebank (IKB) and the KreditIKB has carved out a special anstalt für Wiederaufbau (RfW), but both institutions

But both help to provide long-term finance for medium-sized business, both are diversifying their funding operations (offering some interesting investment opportunities for foreigners as well as Germans) and both have their origins in Germany's turbulent history this century.

The start of the IKB can be traced back to the Bank für Deutsche Industrie Obliga-tionen, which was founded in 1924 to administer First World War reparation payments to the allies by German industry. It only became a credit-issuing institute in 1931.

After Germany's defeat in 945 further operation in Berlin (its headquarters until then) was simpossible but, business was carried on in Disseldorf under the name to allow the re-appearance there of the Deutsche knowstrie-bank. The two institutes finally

broadly speaking,

rebolders include the three big banks, Deutsche, Dresdmer and Commerciank, with a stake of around 25 per

The rest of the shares are held privately, in many instances by industrialists who are issued in instances by industrialists who are issued in instances. So the state is subsidiary in the Grand Duchy, not involved in IKB, but be which is set up in 1979 mainly to help finance both export busicases of its structure and special to meet customer demand for uses and the direct investment tasks IKB has some privileges.

The many of the Kew—

Another DM 15th want to do not be the customer and for uses and the direct investment uses and the direct investment uses.

German banks are involved in Wiederaufbau niche for itself. Adequate funding for the

deserve to be more widely Mittelstand (medium-sized com-known.

The two are quite separate and have some obvious differences in their ownership and 1,000 employees account for more than 40 per cent of the They often prove more inven-tive and flexible than their

bigger rivals, yet they do not

generally have the same fin-ancial resources, or funding possibilities, of "the giants." That is where IKB steps in.
At the end of the 1984-85 year,
lending to customers totalled lending to customers to distinct the DM 11hm, of which no less then DM 10.6hn was credit for four years or longer. IKB's credit business includes export finance, but only for deals covered by guarantees from Hermes, the state-backed insurance covered.

ance concert. It also offers services such as menagement consultancy, leas-ing and even (from Berlin) venture capital funds and advice—but the core activity remains firmly on the long-term lending side. Profits are con-sistent (no drastic swings in either direction) and dividend

bank. The two institutes finally merged 12 years ago — hence in the worst recession years. Today the IKB is a bank with basic capital of DM 22m and (taking the figure for the 1994-85 business year) total acceptant. former case, IKB is allowed by West German financial authori-ties to issue bonds up to 15 times its capital, a bigger ratio than that allowed normal commercial banks. Not surprisingly, bonds make

up the single biggest slice of total IKB sinklities—DM 6.2bn at the end 1984 compared with DM 4.9bn from bank bornowing. With a state of ground 25 per cent through a holding called Hostra Beteiligungsgesell. Schaper finance on the intersection is suings to take advantage of Low. Cheaper finance on the intersection is suings to take advantage of Low. Cheaper finance on the intersection is suings to take advantage of Low. Cheaper finance on the intersection proposition and the remaining sample, last November it made grammes and the remaining its first D-Mark foreign bond the domestic credit issue via its offshoot IKB sum went on structural proposition of the domestic credit issue via its offshoot IKB sum went on structural proposition of the domestic credit issue via its offshoot IKB sum went on structural proposition of the domestic credit issue via its offshoot IKB sum went on structural proposition of the domestic credit issue via its offshoot IKB sum went on structural proposition of the domestic credit issue via its offshoot IKB sum went on structural proposition is a sum went on structural proposition in the control of the domestic credit issue via its offshoot IKB sum went on structural proposition in the control of the domestic credit issue via its offshoot IKB sum went on structural proposition in the control of the domestic credit issue via its offshoot IKB sum went on structural proposition in the control of the domestic credit issue via its offshoot IKB sum went on structural proposition in the control of the domestic credit issue via its offshoot IKB sum went on structural proposition in the control of the domestic credit issue via its offshoot IKB sum went on structural proposition in the control of the domestic credit issue via its offshoot IKB sum went on structural proposition in the control of the domestic credit issue. IKB is increasingly spreading

to rebuild German countries.

plays a big part in financing the country trade and foreign aid as well as providing cheap loans to the Mittelstand. It, therefore, has a wider role than the IKB and is, indeed, one of the country's biggest

credit institutes with business volume at end-1985 of nearly DM 90hn, total assets of more than DM 85bn and capital and 1,000 employees account for more than 40 per cent of the total labour force in manufacturing industry.

The proper part of the perhaps the crucial difference from the IKB is that the KfW is state-owned; 80 per cent

by the Bund (federal govern-ment) and 80 per cent by the Länder (regional states). Established under a special

law governing its operation, the KfW is exempt from normal German banking regulations and is supervised by the govern-ment. For example the Finance Minister, Mr Gerbard Sotien-berg, is head of the administra-tive board.

Partly because of its outdated name and partly because of its hybrid nature (sometimes it looks a bit like the IKB, sometimes) looks a bit like the IKB, some-times like the US Ex-Im Bank, sometimes like a mini World Bank), the KfW remains some-thing of an "unknown glant." But a look at last year's balance sheet shows clearly enough what the bank's roles are. The KfW pledged new credits totalling DM 13.4on (up from DM 13.2m in 1984) both to help

promote the West German economy and to aid the developing world. Of that total, DM 8.7bn (after DM 6.1bn in 1984) went to domestic invest-ment, and of that sum 22,500 separate loans totalling DM 5.6bn were pledged specifically to help finance the capital investment plans of the Mittelstand.

The secipients get long-term loans at a somewhat lower interest rates than they would elsewhere, and KfW can afford to offer the cheaper finance because of its special status which keeps its funding costs

cause of its structure and special to meet customer demand for tasks IKB has some privileges to meet customer demand for tasks IKB has some privileges to meet customer demand for tasks IKB has some privileges to meet customer demand for the German companies abroad. The name of the KfW— Another DM 1.5hn went to deliterally "loan corporation for velopment projects in the Third vide long-term enterprises in particular, and with well over though little enough about its grants at home and also abroad 6,000 corporate borrowers it is current role. Founded in 1948—for example to help ease the believed to be the West German to help to channel Marshall Aid plight of the world's poorest countries.

last year of DM 14.6bn pledged.

One big question (the most interesting one for potential foreign investors) is where the bank gets its money. The answer is that the development aid operations as well as part of the export credit and domestic loans Federal Government Budget. But that still means that the majority of KfW's funds must be sought on the capital markets through the issue of bonds,

notes and Schuldscheine (certificates of indebtedness). Last year DM 8.4bn was raised in this way and a similar sum will probably be needed from the capital markets this

Here big changes are under way, spurred by the steps to liberalise the German capital markets further over the past two years. One key develop-ment was the abolition in August 1984, of the coupon tax which foreigners used to have to pay on the interest they reto pay on the interest they re-ceived from German domestic bonds (including, of course, those of the KfW).

Before abolition, many foreigners naturally concen-

scheine, which were not subject to the tax—but now they are piling into bonds. Nowadays the share of KfW bonds held by foreigners is still less use. 20 per cent but it is increasing steadily.

It would do so more quickly

if the institution itself were more widely known—not least the fact that KfW bonds are prime quality instruments com-parable to the (much more re-nowned) bonds of the Federal Government, post and railways (Deutsche Bundesbahn). Like IKB, the KfW is also making growing use of new financial instruments in its

funding - instruments which the Bundesbank (the central bank) frowned until finally giving them the green light from May last year. For example the KFW has already the complete the FFW has already the complete the complete the FFW has already the complete the c tapped the markets this year with a zero coupon bond issue and a Yen 12bn (DM 150m) currency swap. Mr Manfred Schüler,

executive board member; emphasises that in both cases KfW has been able to chespen its funding costs without taking on extra risks. He says that the bank plans to make further cautious — use of these and similar financial impovations, which is another sign that KfW's name will be known internationally before

Jonathan Carr

took time but he got it right in

He has displayed much the same single-mindedness at Com-merzbank, which had plunged into an operating loss and been

forced to omit its dividend for the year before he took over. At first many people wondered

whether he could pull the bank out of the slough of despond

or be dragged into the morass

Now they have their answer. Commerchank's profits have boomed, the structure of its business has improved and its

capital base has been streng-thened. Indeed the bank is

past few years, but it would be unfair not to give him the credit due to him. He was able

WEST GERMAN Banking, Finance & Investment 7

DEUTSCHE BANK remains easily the biggest and most profitable of the West German banks. Last year its group assets totalled DM 237.2bn; and operating profit is thought to have exceeded DM 4bn, though Deutsche, like other German banks, gives no precise figure for these earnings. But the other members of the "big

three" also had strong results. Dresdner Bank group assets totalled DM 188.7bn, with operating profit exceeding DM 2.5bn, while the Commerciank group had assets of DM 137.2bn and operating profit of some DM 1.5bn.
JONATHAN CARR portrays the men at the top of the "big three."

Bossing the Big Three

Deutsche Bank

IT WOULD seem absurd, on the face of it, to call F. Wilhelm Christians a mystery man. After all he has for a decade shared all he has for a decade shared the top job at Deutsche Bank as one of the two "spokesmen" of the executive board, first with Wilfried Guth, now with Alfred Herrhausen. He is a past president of the Federal Association of German

Banks, sits on the supervisory boards of some of the country's best-known companies — and so on. One can hardly do all that and stay out of the public

eye. Yet Mr Christians, who is 64, remains something of an enigma. Some chief executives are so closely identified with their companies that it is hard to separate the two. Others give the impression that their work is like a fascinating strenuous but ultimately expendable hobby.

Like, for example. Mercus Bierich, the broadly talented head of the Bosch electricals concern, Mr Christians surely belongs to the hobby category. He has given a lot of time to Deutsche Bank over nearly four decades — but that is not to say that he has devoted his whole

life to it.

If he had followed either in If he had followed either in the family footsteps, or his initial inclination, he would never have become a hanker. His forefathers were in farming, law, engineering, even theology but not finance. His own ambition after the war was to become a diplomat. He had fought as a cavalry officer (riding is still one of his abiding passions) and been wounded on the Russian front.

atmosphere and stayed, learning for the big natural gas-pipeline the business from scratch and at deals with the West. first earning less than DM 200 a mouth (after deductions). He worked his way up through offices in Aachen, Cologne and Dusseldorf, joined the executive board as a deputy in 1965 and became a full member two years

in 1976 he began the "co-

In 1976 he began the "cospeaker" partnership with Mr
Guth, a highly successful one
despite (or perhaps even because of) the fact that the two
men are very different.

Many observers tended to see
Mr Guth as the peripatetic
"foreign minister" of Deutsche
Bank with Mr Christians more
responsible for domestic affairs
and somewhat in the shadow of
his colleague. his colleague.

For one thing Mr Guth had a

For one thing Mr Guth had a broader professional background behind him, including experience in central banking and the International Monetary Fund. For another, Mr Guth (now head of the supervisory board) looks like an ebullient prize fighter ready, as it were, to grapple with the debt crisis single-handed if need be.

Mr Christians, silver hair neatly combed, is always elegantly suited. He has a wide selection of striking neckties which brought him an award a few years ago from the German tie industry. All that may have contributed to a feeling that, of the two "speakers." Mr Christians was a relative lightweight. Whatever the reason, the in-

tians was a relative lightweight. Whatever the reason, the impression was wrong.

True, he has long been especially active in the German securities business, working to breathe more life into the moribund domestic stock market. It certainly gives him special pleasure to see over the past few years the "renaissance" of the German share, with more private companies "going public"—not least under the wing of Deutsche Bank.

But that does not mean that

Over the past 17 years he has forged close links with top Russian officials (including Mr Mikhail Gorbachev) which many Western politicians and businessmen might envy.

But it is not all business. Mr But it is not all business. Mr Christians loves Russian art, especially the art of this cen-tury, and has played a key role in arranging the exchange of exhibitions between the Soviet Union and West Germany. His contacts in Russia include painters who do not, to say the least, enjoy the approval of Soviet officialton.

He has two particular quali-ties which go far to explain his success. One is that he can hold on to tough positions but express himself in such a way that he never seems rude or unreasonable. It is worth noting that (like the late computer wizard Heinz Nixdorf) he comes from the Westphalian town of Paderborn, whose citizens are renowned for their tough determination.

tough determination.

The other quality is patience.
Mr Christians recognises the value of planting the seeds of future business, not just of throwing out a net to catch a passing shoal of easy clients. For example, he has been on the supervisory board of the state-owned VIAG energy and chemicals concern for nearly two decades. From the start he was urging that an issue of shares be made to the public.

Many problems intervened.

Many problems intervened, however, and only this year has the step finally been taken—with Deutsche Bank leading the issue consortium.

The VIAG deal is one of several (Springer and Flick are others) which have brought Deutsche Bank criticism as well as praise and have helped to

as praise and have helped to rekindle the old controversy about whether the banks—especially Deutsche—have too much power.

Mr Christians insists that the critics greatly exaggerate and



ROLLER (left), of the Dresdner, first joined the bank as a Pfennigless student and returned to it after leaving to complete his studies. SEIPP (centre), of Commerzbank, carries the nickname "Walter the Tank," in tribute to his determination. CHRISTIANS (right), of the Deutsche Bank, is something of an enigma, whose forefathers were in farming, law, engineering, theology, though not finance

it is a canny, well-run insti-tution which was often able to "keep its head when most around were losing theirs." Despite many factors which still tell in its favour, there is no cast-iron guarantee that it will always maintain its hig lead. It has some increasingly lively rivals, not least the Dresdner Bank.

The man who is in part the cause, and certainly the embodiment, of the new spirit at Dresdner is Mr Wolfgang Röller, 56, who became "spokesman" at the beginning of last

Dresdner Bank

A dynamic person who seems A dynamic person who seems at his trial — which is still to be in almost perpetual going on.

motion, he will push through a throng of people, nodding here, pressing a hand there as of its own as boss again. He though to say "excuse me but I must be off shortly to make money for the bank"—which he has been doing for Dresdner to university to complete his economics existing them.

fought as a cavalry officer (riding is still one of his abiding is still one of his abiding is still one of his abiding is sights ended at the German the Russian front.

Later he studied law end political science and then, in 1949, and travelled regularly to fill in time, planning to go on there to a "real" diplometric areer.

Instead, he liked the banking off Deutsche Bank.

Instead, he liked the banking of Deutsche Bank.

Instead, he liked the banking of Deutsche Bank.

But that does not mean that the banks about whether the banks about whether the banks about whether the banks.

That means extending the for over 30 years.

That is a superficial impression, of course, but there is nonetheless something in it. Dresdner under Mr Röller is one the simple for over 30 years.

That means extending the continuous about whether the banks.

That means extending the for over 30 years.

That is a superficial impression, of course, but there is nonetheless something in it.

Dresdner under Mr Röller is on the move again after a president of the plants of the parks and the controversy about whether the banks are proved as the committee of the critics greatly exaggerate and that it is simple for over 30 years.

That means extending the critical significant impression, of course, but there is nonetheless something in it.

That means extending the critical significant impression, of course, but there is obviously intensely to commit a studies to previous appearance of financial managemen

the late, distinguished Jürgen ponto, many people felt that Dresdner Bank was going to catch up with Deutsche — or at least markedly narrow the gap. Then in 1977 Ponto was murdered by terrorists and Dresdner chose an outsider, the Federal Economics Minister Hans Friderich, as the new "spokesman."

might do better to delegate. But there is no suggestion that he promising activities as its involvement in the loss-making DAL leasing concern. It would be absurd to attribute to the sharp rise in Dresdner's profits and 1985—a good year for almost all banks. But it is fair to say that it is much better prepared for the future in personnel and

Moreover, Friderichs later faced corruption charges in connection with the Flick bribery affair. He firmly denied any involvement but finally stepped down in order to fight at his trial — which is still gains on

to university to complete his economics studies, then re-turned to Dresdner and immedi-ately plunged with enthusiasm into securities trading.

he is the right man at the right time—its senior capital markets expert moving into the top job as the "securitisation" of business gathers pace at home and abroad.

By the early 1960s he was already head of the bank's stock market department and he laid

By the early 1960s he was already head of the bank's stock market department and he laid It would be unfair to blame on Friderichs all Dresdner's troubles in the following years —including loan losses at home and abroad and friction among top management. But the fact was that in a particularly tough period for all credit institutes it did not help Dresdner Bank to have at its head a man whose background was not in banking.

Moreower Eviderichs later

Few people would be sur-prised to see another big Quandt deal emerging one day, with Mr Röller again playing a decisive part.

At home he has been one of the main catalysts for change in the archaic German stock mar-ket system (though it is hard to believe he is fully satisfied with the progress made so far). He clearly aims to promote the international side of Dresdner's business.

already able to meet the tougher capital-to-lending rule of the newly revised German credit law, something it was hard to believe would hapen so quickly even a year or so ago. Naturally, Mr Seipp, too, has been helped by the West Ger-man economic upswing and im-proved banking climate of the

to give a strong lead (very much "chief executive" rather than "spokesman") white encouraging middle management; and he introduced a new monitoring system to avoid the grave mismatching of lending and funding that had received. funding that had previously hampered Commerzbank's earnings. If that sounds solid but unadventurous, it is not the whole tale.

COMMERZBANK

One small incident helps to

Before joining Commerzbank Mr Seipp was responsible for the highly active Eurobond business at Westdeutsche Landesbank, and he is one of the most forthright advocates of a more innovative German capital market Indeed, he has been a bit too forthright for the Bundesbank and some of his colleagues in other banks, with his calls for "offshore" hanking facilities to be set up in West Germany to help to repatriate part of the business which slid away to Euromarket centres abroad. Before joining Commerzbank

If Dresdner was limping for a time, Commerzbank looked to be almost on its knees—at least until Mr Walter Seipp picked it off the floor in 1981. Mr Seipp, 60, has been given the nickname of "Walter the Tank," impliying that once he has set himself on a course he is not easily deflected.

One small incident helps to the chances offered by new finances offered by new finances offered by new finances offered by new finances.

One small incident helps to illustrate that quality. At an international symposium early this year he was talking in fluent English until one word eluded him. The audience waited for what seemed an age, expecting him either to omit the word or make do with a "near miss." He did neither; he just sat impossively in deep thought until he remembered the word and then resumed his speech. It chances offered by new finan-cial instruments. With such enterprise it is unfortunate that Commerzbank managed to

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VIII

WEST GERMAN Banking, Finance & Investment 8

PROFILE: THE JURGEN PONTO FOUNDATION

Art and youth transcend terror

THE JURGEN Ponto Founda-tion is just one of many varied initiatives by West German businesses to support the arts businesses to support the arts but because of its dramatic origin, its special aims and its success, it is certainly among the most striking.

Nine years ago this month, Ponto, head of the Dresdner Bank, was shot dead by terror-ists at his home near Frankfurt. His murder caused a special wave of revulsion, even in a year which brought several other deadly terronist attacks in

Germany.

Ponto was not just a talented banker, but also a man of great personal charm and unusually wide interests, especially in the arts, where he constantly used

arts, where he constantly used his finance and influence to belp the young.
He was, as a speaker at his memorial service said, "a representative of an order which, in its ideal form, by no means always achieved, combines economic success with social justice, hard work with active humanity, business instinct humanity, business instinct with cultural and social responsibility."
The terrorists' instinctively

The terrorists' instinctively recognised this—which is why they picked out Ponto in particular as a victim.

Ponto's widow, Ignes, and the bank sought the most appropriate possible memorial. They agreed that efforts should be made to continue the sypport for young artists — musicians and writers, as well as painters and architects — which Ponto had begun, Thus the idea of the Jurgen Ponto Foundation was born.

More than DM 3m capital was raised, through hundreds of individual contributions and not least—from the proceeds of a 1978 concert by the Berlin Philharmonic Orchestra under Herbert von Karajan, who

knew Ponto well. The foundation works in this way. A group of trustees is headed by Dresdner's chief executive Wolfgang Röller, and includes well-know figures in the arts, such as the writer and historian Golo Mann. There are also two honorary executive directors, one of whom is Baron Bernhard von Loeffel-holz, a former close aide to Ponto. Broadly speaking, the directors propose where the funds could best be spent, and decisions are taken jointly with the trustees.

There are two main aims.

One is to help promising young artists just starting out on their artists just starting our on their careers, the other to foster group artistic activities like school choirs and theatre com-panies. Young artists who have already at least partly "arrived" are not generally supported, PROFILE: SCHRODER, MUNCHMEYER, HENGST

Here, von Loeffelholz is a useful go-between as he also plays a leading role in the arts-support group set up within the Federation of German Industry (BDI). His double role also

helps avoid overlap between the BDI's efforts and those of the Ponto foundation. The foundation does not only support young German artists but also foreign artists living in Germany. For example, when the foundation first staged a competition for young com-posers in 1979, the top prize went to a Japanese, Takehito Music was a special love of

Shimazu,
Talented young instrumentalists lacking funds for further training are helped with grants and interest-free loans. The idea of the latter is that young musicians who "make it" with a relatively steady income should pay back loans to the foundation, and thus help another generation of the talented but impecunious.

One of the foundation's most

One of the foundation's most ambitious projects is the "Schools make Music" series, arranged with the German Music Council and other bodies. These gatherines regularly bring together, in different

management feels there is little money to be made in Germany unless you are very big.

acting as a channel to the German investment market for Lloyds, SMH helped form the European consortium which Lloyds put together to mount.

an alternative bid for Westland helicopters last winter.

SMH could grow substantially if Lloyds' current £1.3bn bid for Standard Chartered Bank goes through. Standard has a long-established German business

David Lascelles

sense, he says.

though the foundation can often cities, school choirs and regular exhibitions and exist put them in touch with other bodies that can help.

cities, school choirs and regular exhibitions and exist instrumentalists from all over collectors, ag well as other bodies that can help. instrumentalists from all over the country to give concerts in hospitals, homes for the elderly, churches and so ou. The most recent gathering took place last year in Berlin and brought together about 900 young of up to DM 20,000 from the foundation.

Other

Music was a special love of time of high international un-Ponto, and is naturally given a employment. The foundation lot of attention by the founda-tion, but the other arts are not ing briefer visits abroad, most tion, but the other arts are not forgotten. Funds are made available, for example, to authors writing a first book. The authors writing a first book. The choice is particularly hard, and is made only after intensive consultations with publishers and other experts, but so far the foundation feels it has picked well. All the authors it has supported have gone on to write a second book (apart from the most recent beneficiary, Elmar Schenkel, who last year received DM 15,000 for his first work and has hardly had time work and has hardly had time to produce another!).

Similarly, on the visual arts side, the foundation sponsors

Young architects are helped Other events which the foundation helps to support with funds include the Bayreuth Youth Festival, which every year brings together young people from East and West in parallel with the town's Wagner festivities.

Music was a special love of time of his interaction?

> recently to study the architecture of Japan. All in all, the Ponto Bounda-tion has spent around DM 2m in its first eight years on prizes, grants and so forth. But that sum understates the overall benefit to many young artists who have first become known to a wider public through the concerts and exhibitions which the foundation has sponsored. It is an achievement which would is an achievement which would surely have given Jurgen Ponto a great deal of satisfaction.

Jonathan Carr

Jürgen Ponto . . . used his finance and influence to help the young

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The "small" team with big resources

revenues have come from its securities business rather than banking. The group has con-centrated mainly on serving foreign institutional clients wanting advice or securities services on the German market. It also has a portfolio manage ment side, a private banking clientele, and trades in domestic bonds. There is a research capability as well.

Although SMH has long been member of the Federal bond

On being seen to be German

TWO YEARS have passed since consortium, it has not got into the new issue business, where Lloyds Bank surprised the banking world by offering to buy Schröder, Münchmeyer, Hengst (SMH), the collapsed Hengst (SMH), the collapsed German private bank. It was a bold move—some said a gamble —but it seems to be paying off.

SMH reports back to Lloyds in London through both the geographic line of command and to Lloyds Merchant Bank, the newly constituted merchant banking arm which is handling Lloyds' entry into the UK securities business. As well as

"Td say they've got SMH back to where it was before the trouble," commented a Frankfurt-based foreign competitor who has observed SMH's rehabilitation. Lloyds will not say exactly how much it paid for SMH, or how well it is doing. But Mr John Hobley, SMH's chief executive, says that last year's profits were 50 per cent up on 1984, and that this year should be better still, based on a good first six months.

established German business based in Hamburg employing 200 people. According to Mr Hobley, the two do not overlap greatly, and the German market is one where the merger makes Lloyds decided straight away to keep SMH's name, even though the highly publicised trial of SMH's former management for fraud was bound keep alive unsavoury associations (as it has). This was in order to retain SMH's staff and its good clients. "Whatever the disclients. "Whatever the dis-advantages, the advantages were those of being seen as German bank, and a private bank," said Mr Hobley.

Even the Lloyds parentage is played down, SMH's literature carries only its own name, and appears between aubergine covers, rather than the bright green of the Lloyds group. Clients are told of a "link" with Lloyds—and then only if SMH. Lloyds—and then only if SMH thinks that will have a positive

Although Lloyds rolled all its existing operations into SMH—which now employs about 400 people—its real strength has been the access it has given Lloyds to smaller and middle market German banking clients whom foreign banks usually find it hard to reach.

Even so, with the recent boom in the German markets, well over half of SMH's



John Hobley . . . says last year's profits were 50 per cent up on 1984

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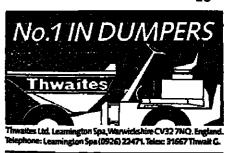






SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Monday July 7 1986



CREDITS AND EURONOTES

Fears over tax curb on Australian borrowers

tence is due in part to bankers' nim- appear too extreme. ble adjustment to differing tax and given a new set of problems to chew any new short-term paper issued on last week by a surprise move from Mr Paul Keating, the Australian Treasurer, writes Alexander Nisunject to the tex, including roll-

Australian borrowers have been drawing ever more heavily on the Euromarkets. According to Euro-money, they have arranged note issuance facilities and Euro-commer cial paper (ECP) programmes totall-ing \$13.9bn since the beginning of 1985. They tend to be above average users of ECP programmes, bankers say, and best guesses probably put Australian ECP actually in issue at ... some \$2bn or perhaps 7 to 8 per cent of the market.

had all such financings being of paper in the market, is expected scrapped as a result of Mr Keating's to continue issuing. Others may do imposition of a 10 per cent with so if only for the time being while holding tax on most of the Australthey consider what financing alian foreign borrowings which had

Although many details remain to regulatory regimes, and they were be clarified, it is almost certain that Prime

> overs or renewals of current issues. The immediate effect has been to put into suspense the arrangement of many mandated deals, including those for Pioneer Concrete, Amatil. Ansett, ICI Australia and James Hardie Industries. Recently established programmes for Westpac Banking and Morgan Guaranty Australia are unlikely to be drawn.

But a sterling commercial paper deal for FAI Insurances will remain in place.

The Australian Wheat Board, among the largest ECP issuers of The direct of initial predictions any nationality with perhaps \$500m

FURCHARKET YURWOVER 3,372.4 4,439.8 774.8 1,597.4 701.5 2,926.3 690.2 2,812.7 794.8 107.5 161.1 130.8 841.9 25,990.4 1,789.1 10,985.6 4,585.8 23,702.8 981.4 13,135.5 3,709.5 9,130.8 114.9 1,983.0 2,882.9 10,825.7 168.9 1,895.3 3,264.5 Total Eurocieer 17,527.3 13,588.6 7,281.8 8,665.9

Mr Keating's measures, considered by bankers to be a retrograde step running counter to global trends, have pushed up domestic interest rates and weakened the Australian dollar. They may also have highlighted Australia's economic problems for international inves-

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2.812. But Australian names are unlike- duction in another, particularly if

mestic rates could even make it attractive to borrow abroad regardless of the tax. So the real question is, if not exactly how to get round the tax, then how to borrow in the most tax-efficient manner. It seems clear that the govern-

ment will not allow obvious loopholes which have allowed borrowers in, for example, New Zealand to avoid withholding tax. But those with international business could be unaffected if they do not need to repatriate funds borrowed by offshore vehicles, or unconcerned if their business provides them with a natural hedge.

Japanese and some European banks are already offering to ar-range deals in which, at some cost tors and made them more cautious to the borrower, they would absorb given the recent fast pace of borthe tax, on the principle that, as one

one country is a potential tax de-

devices aimed at reducing the impact of the tax, and the differing treatment of existing and new debt could also create opportunities for swaps and arbitrage. In the bond market, the tax will encourage borrowers to issue more convertibles and other low-coupon debt.

Among new deals is a £200m fiveyear credit for Halifax Building Society, being arranged by Morgan Guaranty effectively at 15 basis points over Libor with a %s commitment fee.

Morgan Guaranty also has the mandate for a Turkish motorway loan. Banks subscribing to a \$120m Euroloan, carrying a Turkish Gov-ernment guarantee, will be asked to take part in an additional \$120m US Eximbank-guaranteed loan, Turkey is also due to raise a World Bank-

The sterling commercial paper market got a boost from Norsk Hydro's announcement of a programme of unspecified size with County NatWest Capital Markets and Swiss Bank Corporation Inter-

national as dealers. Italy's Montedison has appointed Citicorp, Goldman Sachs and SBCI as dealers for a \$200m ECP programme. Sparebanken Vest, a Norwegian savings bank, has a \$100m Euro-certificate of deposit programme arranged by Salomon Brothers International with five

Another Norwegian bank, Sunnmoersbanken, has appointed En-skilda Securities and First Interstate Capital Markets for a \$50m ECP and ECD programme.

Merrill Lynch is arranging \$100m revolving underwriting facil-ity for General Instrument of the US. Mitsubishi Trust & Banking led a \$50m loan for ACOM, a Japanes

Horten goes into red but sees recovery

BY OUR FINANCIAL STAFF

HORTEN, the big West German de image of a speciality department partment store group, has slumped store composed of small bounques into the red for last year, turning in and shops. a net loss of DM 84.4m (\$38.5m) against a previous surplus of DM

The company, which is 51 per cent owned by BAT Industries of the UK, is confident its results will show a significant recovery in the current year. It says sales for the first four months of 1986-87 were rumning some 28 per cent higher.
For last year, which ended in
February 1986, sales could only im-

prove by 1.2 per cent to DM 2.9bn. At the trading level, returns were severely hampered by Horten's need to absorb some heavy costs associated with group streamlining is to be no dividend for last year. and disposals.

In the past two years, Horten,

As part of what Horten termed "the final streamlining," the compa-ny recently sold its low-priced gift shop subsidiaries, Dogmoch and Ypsilon Geschenke Vertrieb. The rationalisation measures were now beginning to pay off, Horten said.

The group, which lost its chief executive to rival retailer Karstadt. last October, has had a recent chequered past. Its DM 20m of net profit for 1984-85 compared with DM 36m a year earlier.

This led to a cut in the dividend from DM 6 a share to DM 4. There

BAT first took an interest in Horten in 1971, increasing its stake Germany's fourth-largest retail to 34 per cent eight years later. The group, has revamped its product UK tobacco, paper and retailing range as part of a plan to create an group took full control in 1984.

INTERNATIONAL BONDS

Few dollar issues despite buoyant Wall Street

Eurobond and US Treasury markets were highlighted last week when a mere handful of fixed rate dollar issues emerged despite surging bond prices in New York, writes

Clare Pearson in London. When discount rate cuts were in the offing in March and April of this year new issue managers were able to lock a host of eager borrowers into historically low interest rates in the Eurobond market. These days, it seems, seasoned Eurobond prices may tick up a few points on hopes of a US discount rate cut but syndicate managers bring new issues at their peril.

One reason is that houses already have substantial long positions. In the spring, Eurobond issuing houses allowed enthusiasm for positioning to prevail over realism about distribution opportunities. Investors' indifference to an over-sup-

púz.

ply of aggressively priced paper left houses with huge potentially loss-making long positions, severely limiting their ability to generate more

On Friday Morgan Stanley managed to turn this uncertainty over the direction of interest rates to their advantage. A \$200m deal for

the US Treasury yield curve beper cent issue price to gain a play
tween the three and 10 year maturion interest and exchange rates, ties testifies to this uncertainty.

When there is a mere 40 basis points to be gained by extending portfolios out to 10 years, the risk of taking on 10-year paper hardly strikes investors as worthwhile and they shorten up their holdings.

Eurobonds with "normal" maturi-

Credit Lyonnais was successful des-Another reason is the fear among pite its seven-year maturity beinvestors that any near-term reduce cause \$100m of the issue was part-tion in interest rates may be the ly-paid. Since investors will have to last for a long while. The flatness of pay up only 16% per cent of a 101% they responded with enthusiasm.

> Credit Lyonnais' deal contrasted sharply with Banque Paribas' attempt to launch a 10-year deal in the sterling sector on Friday. This was for another French borrower,

Eurobonds with "normal" maturities of between five and 10 years

Dealers have said that sterling securities have increasingly attractare thus extremely hard to sell, ed overseas attention because they while issuers hardly relish three-combine the advantages of a firm ed overseas attention because they year borrowings with rates at his-toric lows.

a spread over gilt yields on sterling Eurobonds, however, Cie Bancaire's 9% per cent bond was priced at 101% to give a yield of about 20 basis points over that on gilt-edged stocks. The market found this not enough, and Paribas was compelled to withdraw it hours after launch.

D-Mark bonds similarly benefit from a strong currency. Diminishing hopes of a cut in West German interest rates have deprived the market of impetus, however, and many recent deals are trading outside fees. Last week did, however, see one successful financing. This was a 10-year 6 per cent bond for the World Bank, led by Deutsche a bid price of 98.70 as against a par

Investors still apparently require Japan will cut its discount rate soon but this is offset by a feeling that yields have not much further to drop. The benchmark Japanese No. 78 domestic bond traded on Friday at a yield of 4.65, and dealers did not see much chance of a substantial reduction if rates were cut.

Lack of enthusiasm for all but sovereign names has precluded the launch of a number of issues for foreign banks, which have been permitted by the Ministry of Finance since the beginning of last month. Until the end of last week only two such deals had surfaced, launched by subsidiaries of their issuers. Late on Friday, however, the World Bank, led by Deutsche Nikko Securities produced a third, a Bank. On Friday this was quoted at Y40bn deel for Barclays Bank.

The deal came too late in the day to trade actively, but its 10-year In the Euroyen sector there is a maturity and 6 per cent coupon strong expectation that the Bank of struck dealers as tight.

better in the markets dominated by institutional investors, the retail dominated Swiss franc market is showing signs of responding well to good corporate names despite its overall lack of enthusiasm. A recent 5 per cent 10-year bond for United Breweries, for instance, gained two points in price in the course of last

With fixed rate markets looking so lacklustre, while equity markets continue buoyant, many issuing houses apparently find it the best policy to launch corporate debt in equity-related form. A crop of such deals emerged last week. The sec-tor was dominated by issues for Japanese borrowers. Coupon levels on such deals seem now to have stabilised in the 2% to 3 per cent region, and most deals traded at slightly below par.

Japanese government bonds give best return

this year, largely due to the steep interest rates. appreciation of the yen, according to latest figures from the US invest-ment house Salomon Brothers.

An investor who bought Japanese preciation and exchange-rate gains. for currency gains

The impact of exchange-rate Four of the world's five largest

gains is measured by calculating total return first in domestic currency and then translating that into dol-lars to give a standard comparison

According to the latest listing of the world's 500 largest banks by

JAPANESE government bonds of though this was partly also because fered the best total return on world floating-rate notes offer no capital bond markets in the first half of appreciation at times of declining

In general longer-term bond markets outperformed money market instruments in the same currency during the period under review. bonds at the start of the year would The best return on a money market have received a total return of 31.8 instrument was offered by Japaper cent by June 30, after taking ac-nese domestic certificates of deposcount interest, receipts, capital ap- it at 26.2 per cent after accounting

banks are now Japanese, ranked in terms of assets.

across a range of major currencies. The Banker magazine, top place is Salomon's latest performance in-dicators for world bond markets \$167bn. But next four places are show the strong impact of currency held by Japanese institutions: Daimovements over the past six Ichi Kangyo Bank (\$158bn), Fuji months. The worst return on bond Bank (\$142bn), Sumitomo Bank markets was offered by dollar float- (\$135bn) and Mitsubishi Bank ing-rate notes at just 4 per cent (\$133bn).

New Zealand \$50,000,000

Coca Cola Financial Corporation

18% Notes due June 1989

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Canadian \$75,000,000

PepsiCo, Inc.

8³/₄% Notes due 1991

16th June, 1956

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Andriana Ierodiaconou reports on a possible clash of accounting ideologies

Greek auditors concerned about state role

tive on the harmonisation of company law. This pertains to financial statements.

Officials said that barring uniforeseen delays, the Government hoped to introduce the directive by January 1987. The relevant presidential decree is said to be ready in draft form.

The Fourth Directive will be the structure and operation of private sector companies in the Community to be implemented by Greece.

While they deplore the Government's plan to combine the introduction of the Socialed "problems of the introduction of the form of the companies of the introduction of the formation in the content of the introduction of the form of the form of the form of the companies of the structure and operation of private sector companies in the introduction of the form of the companies of the socialed "problematic tives on the harmonisation of the socialed "problematic tives on the form of the socialed "problematic tives on the financial state.

While they deplore the Government's plan to combine the introduction of the form of the financial state.

While they deplore the form of the financial state.

While they deplore the form of the first of a number of the stock of the sto

CONCERN IS growing within visions will lead to sorely are also intimately linked, in therefore limited to non-statuthat since 1955 when the independent accounting needed reforms in the drafting the view of independent tory audits and related services. Organisation was established profession in Greece over of company annual financial recent reports of government statements.

CONCERN IS growing within visions will lead to sorely are also intimately linked, in therefore limited to non-statuthat since 1955 when the view of independent tory audits and related services. Organisation was established accountants, with the auditing According to the Commerce there has been no case of regime in Greece, which is Ministry, SOL's competence auditor ever facility.

profession in Greece over recent reports of government plans to expand the role of the Body of Certified Public Accountants (SOL) in the auditing of company financial statements.

According to Commerce Ministry officials, the number of companies for which the law prescribes a statutory audit by SOL will be increased when Greece implements the European Community Fourth Directive on the harmonisation of company law. This pertains to financial statements.

Officials said that barring in the drafting of company annual financial statements in the absence of company annual financial statements.

At present, in the absence of accountants, with the auditing regime in Greece, which is standards.

The dominant auditing body is SOL, which is run by a five member supervisory council appointed by the ministries of the Economy, Commerce and Financial situation.

The lack of reliable financial statements charged with establishing the profession in Greece. The idea was that it should operate as a government agency for a transitional period, at the blamed for a number of prob-

will be extended to SAs with fixed assets below Drch 400m when the Fourth Directive is implemented.

Over the years, accountants number of associations to pro-mote professional standards and the case for an open accounting profession in Greece. At present the main such body is the Association of Certified Accountants and Auditors of Greece (SELE). Most Greek accountants work-

that state supervision is not synonymous with state control, and cites the fact that its members, of whom there are over 400 of various grades, are

organisation was established there has been no case of a member auditor ever facing sanctions for work improperly done, constitutes proof of the high quality of its services.

Above all SOL insists that it is accountants outside of the organisation who are not truly independent, in being beholden for a directly negotiated fee to their clients. SOL auditors are salaried: companies pay a set fee set by the supervisory council to the organisation.

Commerce Ministry officials make clear there are no thoughts at present of promoting an open accounting profes-sion in Greece, although they do not rule out future moves. in this direction.

Part of that framework may start to fall into place when Greece introduces the EC Eighth Directive, pertaining to the qualifications of persons capable of performing audits of financial statements, and the examinations for obtaining a SOL for its part argues hotly practising certificate.

and beyond. SOL appears to be

	Amount		Av. He	Coupon			Stan April
Barrowers	p.	Materity	years	%	Price	Book Ramer	<u>~</u>
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Magasalóys ¶‡	50	1991	ş	27/2	180	Monuse int.	2.875
Nippon Clessi-Con 11	50	1991	5	24	199	Midda Secs.	2.875
Asabi Stass ¶1	100	1991	5	23/4	199	Yamaishi krt. (Eur)	2.750 2.875
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Dainippon Pharm. 11	46	1 9 91 1991	5 5	23/4 23/4	180 180	Danies Singapore	2.750
Daisippon Pharm. ¶‡	20 22	1991	5	21/8	108	Miko Sees.	2.675
Toyo Wari & Warehouse ¶‡ Chağissaya ¶‡	38	1991	5	27/	188	Nomura Intl.	2.675
Yukong Ltd. §	20	2001	15	3	188	Soldman Sachs	•
Nagoya Railmad 1	130	1991	5	(27/a)	198	Yamaichi Int. (Eur)	7 700
IBJ Finance ‡	150	1993	7	8	18174	ELJ Int.	7.762
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Japan Leasing Corp. ‡	50	1996	10	81/4	1917	Marill Lynch	7.871
Chargetta Bioc., Power I	190	1993	7	81/4	181%	Romure Int.	7.815
Morgae Crucible ¶‡	29	1991	5	91/4	116.7	Morgan Stanley	5.355
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Mational Guardian (j) 5	48 190	2001 1991	15 5	8 (1-1.45)	1911/2	LTCB let.	7.628
LTCB of Japan ‡ Betif (g) Ø † ‡	100	1996	18	Va .	183	Basque Paribas	
Terres Electric 1	25	1991	Š	(27/a)	198	Yamaichi lat. (Eur)	•
Kuniei Chemical Ind. 9	40	1991	5	(2%)	100	Nomura Int.	7.0-0
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Herrieundiand (c) Fiberglas Conada	· 186 35	2001 1991	· 15 5	16 18	101	Orion Royal Bank	9.738
D-MARK	300	1996	40	56p	108.3	Destsche Bank	_
Credit Foncier (b) 1‡ Lindt end Spronngli ¶‡	301 \$0	1993	19 7	5 2mh	100.3	CSFB-Effectuation	2.990
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Ireland 1‡	750	1998	12	(b)	108	Dautsche Bank	:
Renova Lock 9	45	1991	5	(11/4)	186	Deutsche Bank Geutsche Bank	
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Kitum Construction ** ¶	48 max	1991	_	(1Ve)	•	UBS	
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ficasius Paper Co. **¶ Isela & Co. **§	86 50.	1991 1991	_	(1%) (1%)		Credit Suisse UBS	
Afitsubishi Mis. & Cest. **1	48	1991	<u>-</u>	51/s	100	Crédit Spisse	5.125
Dai Rippon C'struction ** ¶	30	1991	_	(11/s)		SBC	•
Japan Dev. Bank ‡	100	1997	-	51/2	100	SBC	5.125
Astinag ‡	138	1998	-	51/4	190	SBC	5.258
Achi Construction ¶	1 0 0 150	1991 19 91	_	(1%s)	100 100	Swiss Volksbank Swiss Volksbank	•
Anki Construction 5 Presince et Manitobe	200 ssax	1991 1998	=	(1%) (5%)	144	UBS	•
Deski Kouve **±	39	1993	_	(174)	•	UBS	
Montreal Orban Centre. 21	35	1996	-	6%	100	SBC	6.750
Mitsui High-Tec **5	186	1992		(11/s)	106	UBS	
STERLING							
Alliance & Luicester 1	75	1991	.5	91/2	10074	Citicorp lav. Bk	9,435
Consolidated Gold 5‡ Cie Bancaire	46 En	2001 Issue withdo	15	71/2	188	CSFB Banque Paribas	7.500
	- 46	1995G SAITH				Denine Carnes	
FCUs	•-	1993	7	4	198	Morgen Stanley	4.665
Euromobiliate Int. 5‡ Pergesa Bank Corp. ¶1	20 168	1996	10	4	180	Bil Herber Strans	4.898
US Steel 1	49,45	1995	ğ	ž	1881/2	Goldman Sachs	7.920
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! 							
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							U.E.30

NEW INTERNATIONAL BOND ISSUES

"Not yet priced. ‡ Fisal terms. "" Private placement." § Converbile. † Floating rate note. ¶ With equity warrants. ♠ With interest floor warrants. ¶ Currency linked. (a) Shogan issue. (b) Sho over Sm Limean. (c) Coupus refined after 18 yes. (d) Ve over 3m Liber. (e) 16hp over 6m Liber. (f) Equal to 6m Libid. (g) Ve over 6m Libid, interchangeable with FRM issued in March, attritional \$75m tag. (h) Equal to 6m Liber. (j) Redamption linked to MYSE composite index. (k) Partly paid. Note: Yields are calculated on AISD basis.

AT&T to open Bell research unit in Japan

BY CARLA RAPOPORT IN TOKYO AT&T, the US telecommunications group, is planning to open the first overseas subsidiary of its Bell Laboratories research unit in Japan this week.

According to Mr William Moody, head of AT&T's operation in Japan, Bell chose Japan for its first offshore facility.

The unit will initially monitor technology developments in Japan, but may move into applied scientific research. It is the latest in a series of similar moves by companies anxious to internationalise their research and development activities.

At a recease in Taken Mr.

tion in Japan, Bell chose Japan
for its first offshore facility
because of the country's
acknowledged leadership in
applying technology to the information and communication
industries.

The unit will initially monitor

technology devalopments in Japan
packages for communication
equipment in Japan

At a speech in Tokyo, Mr sistence were the main ways of Moody said that AT&T remains overcoming it.

"In America, we put the

optimistic about increasing its sales in Japan despite the ingrained belief of many customers that foreign products are automatically suspect. "People Moody added." Mr

NEC earnings slide by 59% By Yoko Shibata in Tokyo

NEC, the Japanese electronics maker, and its group companies registered a 59.5 per cent slide in net profits to Y27.19bn (\$1.88.8m) for the year to March.

It blamed the fall on weak

markets for electronic devices as well as the yen's steep appreciation, which eroded export profit margins. Sales totalled Y2.334.67bn, up 3 per cent, a good demand was felt for computers and communications equipment.
The consolidated results

reflected the performances of 49 subsidiaries. Pre-tax profits overall dropped 15.6 per cent to Y117.82bn, while net earn-ings per share were Y19.69 against Y48.87.

against Y48.87.

For the current year, consolidated net profits are projected at Y35bn, a recovery of some 30 per cent from the latest period, but still far below the 1984-85 level of Y67.13bn. Sales are expected to reach Y2,600bn, up 11 percent.

Germans fear ITT-CGE deal will mean lost jobs

BY JONATHAN CARR IN FRANKFURT FEARS OF possible job losses sation, could prove an obstacle to West The executive added that

German participation in the big telecommunications venture electricals companies which proposed by CGE, the French state-owned group, and ITT of the US.

CGE hopes to find partners Thomson group in mind.

in Germany, as well as other In recent years Thomson countries, to participate in a has acquired several German European holding which would consumer electronics compan-

losses required by rationali- digital exchange.

have a 70 per cent stake in the ies, and announced earlier this planned telecommunications year there would have to be group. CGE itself would have a cut of some 1,200 jobs from a share of at least 50 per cent the overall labour force of in the holding.

But Garman electricals comparisons are recommendated to the comparison of the com But German electricals company officials indicate they would look long and hard at all details of the proposed arrangement before deciding whether the state of the proposed arrangement before deciding whether the state of the proposed arrangement before deciding whether the state of the proposed arrangement before deciding whether the state of the proposed arrangement before deciding whether the proposed arrangement of the proposed arrangement of

o join in.

Lorenz (SEL), in which ITT
The senior executive of one has an 86 per cent stake.

ompany, speaking informally, SEL has said it believes the company, speaking informally, SEL has said it believes the noted that those with minority proposed deal will strengthen stakes in the holding might find the European telecommunithemselves bearing a discations industry—and help SEL proportionate share of any job to bigger sales of its System 12

This announcement appears as a matter of record only.



Hanson Trust plc

£1,000,000,000

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Chemical Bank International Group

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Agent

Chemical Bank

February 1986



US \$250,000,000

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This Announcement oppears as a matter of record only

April, 1986

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Hopes run high for cut in discount rate

THE Federal Reserve's policy question the possibility of 2 per making Federal Open Market cent real growth in the first half For one thing the dollar is weak likely.

Committee (FOMC) meets to-morrow amid a broad expectation the possibility of 2 per even tighter spot than usual. ing a US discount rate cut more discound indeed a long forecast again—on the other hand Mr Snould the Japanese cut volcker, Fed chairman, their rate, we believe that the

already decided that the Fed's next move will be towards accommodation—some market participants had even been expecting a Fed Discount Rate cut from the current 6.5 per cent at the end of the last holiday shortened trading week.

An early discount rate cut is still a high probability, although, as Dr Henry Kaufman. although, as Dr Henry Kaufman,

tion that the FOMC members will vote to case monetary policy.

However, the June data be goes before Congress in 11 days to give his bi-annual Humphrey-limited to the figures on car Hawkins testimony, and the sales and the employment positive decided that the Fed's tion.

jobs-the first decline in almost overt easing move, the chairman

their rate, we believe that the Fed will utilise that opportunity cut. to address the weak economy and problems in the banking system," say Smith Barney. system," say Smith Barney, economists.

The FOMC-meeting tomorrow will also have to address other issues including what to do about the errant M1 money supply measure. Despite last week's decline M1 remains well over target.

The three options appear to trick—to repeat that M1 has little policy relevence today, or to redefine M1 to exclude the NOW account component. In general terms the impact would be the same, but as Mr Jones notes: "It would seem that the Fed has to do something about the MI overshoot if the Fed hopes to maintain anti-inflation credibility." credibility."

In the more immediate term

Tamalchi Sec 3½ 55 ... 20

Chg. on

YEN STRAIGHTS

Asian Dev 8k7½ 94 ... 15 108½ +1½

Denmark 6½ 92 ... 20 104½ +0½

Down Chemical 7 94 ... 50 102½ +0½

Eurofima 6½ 92 ... 10 104½ +0½

Int.Amer Dev 7½ 33 ... 15 106½ +0½

Int.Amer Dev 7½ 33 ... 15 106½ +0½

Int.Amer Dev 7½ 33 ... 15 106½ +0½

McDonald Corp 6½ 92 25 103½ +0½

McDonald Corp 6½ 92 25 103½ +0½

Mew Zealand 7½ 90 ... 15 106½ +0½

Mew Zealand 7½ 93 ... 15 106½ +0½

Mew Zealand 7½ 9

Nova Scotis 11% to Quebac Hydro 14 91 ...

ECU STRAIGHTS Is ABN 97 92 ...

AUSTRAIGHTS AUGUST AUGUST

AUSTRALIAN DOLLAR STRAIGHTS Issued Price 1 Nat Aust Bk 12¹2 89 ... 40 98¹4 PIBA 12¹2 89 ... 50 95 State Bk NSW 12¹4 89 ... 25 0 Woolworths 14¹6 88 ... 25 0

-1.52

144% +5% -4.77
137% -0% 4.52
116% -0% -100.00
204% +22% -100.00
383% +17% -0.60
0
144% -4% 21.70
183% +13% 9.50
226 +31 -0.20
104% +10% 69.03
104% +0% 69.03
177% +23% -3.71

Chg. on e week

1 + 01

1 - 01

1 - 01

1 - 01

2 - 01

2 - 01

2 - 01

2 - 01

2 - 01

2 - 01

2 - 01

3 - 01

is likely to remain dominated by shofting sentiments about the timing of a Fed Discount rate

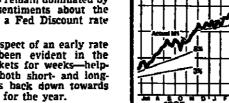
The prospect of an early rate cut has been evident in the bond markets for weeks—helping send both short- and longterm rates back down towards their lows for the year.

Last week most sectors of the bond market posted modest net gains during relatively quiet pre-holiday trading which ground to a final halt around lunchtime on Thursday.

rates fell by between five and 15 basis points. The Treasury Bill yield curve

continued to flatten to only 10 basis points reflecting heightened expectations of an early Discount Rate cut. In the foreign exchange markets the dollar fell.

week, as were most new issue yield levels. New issue yield volume continued to be brisk with a total of \$1.8bn in new



market by the close on Wednesday. Among the new issues traded

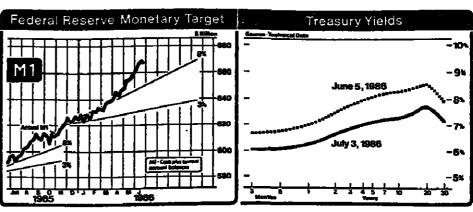
debt securities brought to

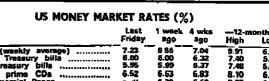
In the Government market bond prices rose by about a quarter of a point on average while most short-term interest to yield 9.182 per cent 10-year notes sold at 99.625 to yield 9.182 per cent to yield 9.182 per cent.

Last week also marked some-thing of a milestone as everyone scrambled to total up their halfscrambled to total up their half-year underwriting figures. According to Securities Data Corporation the dollar volume of taxable securities sold in the US reached a record \$142.3bn in the first half—not only higher than any previous half year but dollar fell.

Corporate bond prices were generally unchanged on the generally unchanged on the ware most new issue volume for every calendar year volume fo

Paul Taylor

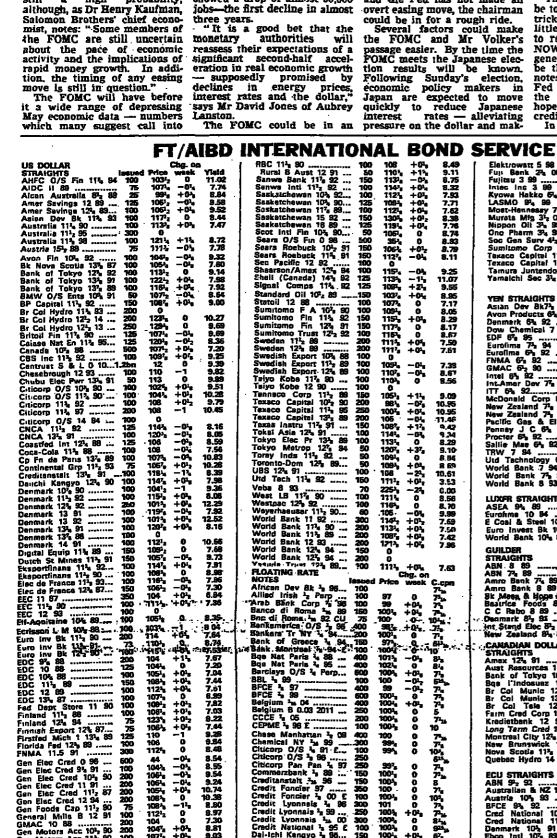




Three-month prime 30-day Commercial 90-day Commercial US BOND PRICES AND YIELDS (%) Last Change Fnday on week Yield

Seven-year Treasury
20-year Treasury
30-year Treasury
New 10-year "A" Financial
New "AA" Long utility
New "AA" Long industrial

Source: Salomon Bros (estimates). Money Supply: In the week ended June 23 M1 fell by \$1.8bn to \$666.4bn.



Chamical NY 1-2 99 300
Chamical NY 1-2 99 300
Chicorp O/S 1-86 250
Criticorp Po/S 1-86 250
Criticorp Pan Pan 1-5 77
Creditarstalt 1-3 96 150
Credit Foncier 97 350
Credit Foncier 97 350
Credit Lyonnais 1-3 96 300
Credit Lyonnais 1-3 96 300
Credit Lyonnais 1-3 95 200
Dal-ichi Kangyo 1-5 150
Danmark 1-3 95 250
Danmark 1-3 95 250
Denmark 1-3 95 250
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Denmark 1-3 96 250
Denmark 1-3 97 300
Ireland 1-3 96 250
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Finsited Mich 1 13% 89 725
Fiorida Fed 12% 89 300
Gen Elec Cred 0 96 500
Gen Elec Cred 0 97 91 ... 100
Gen Elec Cred 10% 90 200
Gen Elec Cred 11% 97 75
General Mills 8 12 91 100
Gen Motors Acc 10% 90 200
Gen Motors Acc 10% 90 200
Gen Motors Acc 10% 90 100
GMAC 0/S Fin 15% 97 100
Holl Air Fin 12% 91 100
Holl Air Japan 10% 95 100
Holl Bk Japan 10% 95 100
Holl Air Japan 10% 95 100 10.46 10.12 9.32 12.67 7.07 9.09 7.18 8.83 9.92 9.63 7.96

120 120 15 50 60 160 STRAIGHT BONDS; Yield to redemption of the mid-price. Amount issued is expressed in multions of currency units except for yea bonds, where it is in

PIBA 12% 89 50 96

Stata Bk NSW 12% 89 40 97%

Woolworths 14% 88 ... 25 0

STERLING

STRAIGHTS Issued Price x

BAT Incl 10% 91 ... 100 103%

EEC 11% 94 ... 50 102%

Euro Invest 8k 10% 92 50 107

Europarat 11% 85 ... 50 104%

Grand Met Fin 10% 90 50 104

Int Stand Else 11% 85 50 104%

World 8k 10% 89 ... 100 104%

World 8k 10% 89 ... 100 104%

World 8k 11 94 ... 50 104%

Expiry

WARRANTS

Clips-Geigy int E... 1/11/93 33

It industries ... 15/6/88 0

ICI Finance (Neth) 1/6/90 825

ICI Finance Price 2637, 2931, 2564, 532 0

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UK GILTS

All eyes turn to the money supply

LAST WEEK's bounce in gilt so that it is equivalent to what prices came as a welcome relief had been unofficially dubbed after a disappointing period. PSL3. At the last count it had after a disappointing period. PSL3. At the last count it had What explains the market's recent lethargy? Is it something to do with distortions to M3? It probably has more to do with celeration, partly accounted for diversions from the A3. First by under-funding. June's figure there was the exodus to Epsom, should be roughly? per cent, then the cut across country to Ascot, and last week the trek year increase down to about 13? to Wimbledon.
Tomorrow's money supply data

could help to liven things up. market is strongly under-pinned Sterling M3 may show growth at these levels, there is a sound Sterling M3 may show growth at these levels, there is a sound of \$\frac{1}{2}\$ per cent on the month, reason for caution—the clash of \$\frac{1}{2}\$ per cent on the month, reason for caution—the clash which would normally be a between interest rate policy and reasonable performance, though the obstinate growth of average not in the context of the last earnings. The growth of the serious context of the last earnings aggregates is merely these serious contexts aggregates is merely will fall. Sterling M3 may show growth of \$\frac{1}{2}\$ per cent on the month, which would normally be a reasonable performance, though not in the context of the last three figures. Even a negative number could be interpreted as merely partial and overdue adjustment for previous rapid expansion. If, however, M3 should show growth in excess of 1.5 per cent, then many a stale bull will feel queasy.

Yet the rational interpretation of tomorrow's figures will pay scant regard to M3. A much gaire monetary aggregates is merely number could be interpreted as merely partial and overdue adjustment for previous rapid expansion. If, however, M3 should show growth in excess of 1.5 per cent, then many a stale bull will feel queasy.

Yet the rational interpretation of tomorrow's figures will pay scant regard to M3. A much gaire more toward fairer picture is given by PSL2. In the market directly, and bad fairer picture is given by PSL2. In the fair picture interest rate policy and the US economy still looking weak, a

term deposits and term shares, toral chances.

A 1975 AF-15.

per cent. Even so, although the gilt

be sustained or even increased. the country goes to the polls. With the balance of payments aiready likely to be under pres-sure from lower oil prices and the effect of a consumer boom, not to mention political worries, the exchange rate looks vulner-

rates in the UK must rest on away successfully in the the prospects for reductions autumn, base rate cuts now may abroad. With the Japanese elec-

Election may well be in the autumn of 1987, at a time when inflation could be heading upwards. It would be heading to have the benefit of mortgage

Secondly, the cost uncompetitiveness of British industry will annual inflation figure when If the Government acts to encourage cuts in mortgage rates now which could otherwise be enjoyed later in the year, it is effectively wasting a trick. And bearing in mind the so hopes of lower interest privatisation of British Gas

> amount to trumping one's part ner's ace. Indeed, if we do see another rate reductions it is possible that the UK may sit this one out. Even if the UK does take minor raily, perhaps. The mar-ket still needs to close the gap between short rates and long yields. Another base rate cut would bring the crossover at 9; per cent. The market would be not so much off to the races.

> > Roger Bootle Lloyds Merchant Bank

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Leu Securities Limited

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Nomura International Limited

Richardson Greenshields of Canada (U.K.) Limited

Salomon Brothers International Limited

Toronto Dominion International Limited

Wood Gundy Inc. discrete: settinger

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Can. \$50,000,000

Xerox Canada Finance Inc. (Incorporated with limited liability in Canada)

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Issue Price 100% per cent.

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U.S. \$55,000,000

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Province of New Brunswick (Canada)

Issue Price 1001/4 per cent.

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Orion Royal Bank Limited Wood Gundy Inc.

S.G. Warburg & Co. Ltd.

Banca del Gottardo

The Bank of Nova Scotia Group

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J. Henry Schröder Wagg & Co. Limited

Swiss Volksbank

Zürcher Kantonalbank

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The Bank of Nova Scotia

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Dresdner Bank Aktiengesellschaft

Genossenschaftliche Zentralbank AG-Vienna

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Orion Royal Bank Limited

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Société Générale

Wood Gundy Inc.

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New Mone

. 144 May 100

U.S. \$100,000,000

Canadian Pacific Limited

7½ per cent. Debentures due 1996

Issue Price 100 per cent.

Union Bank of Switzerland (Securities) Limited

Wood Gundy Inc.

Algemene Bank Nederland N.V.

Banque Bruxelles Lambert S.A.

Commerzbank Aktiengesellschaft

County Bank Limited

Crédit Commercial de France

IBJ International Limited

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Société Générale

Mestdentsche Landesbank Girozentrale

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New issue

30th June, 1986



U.S. \$100,000,000

European Coal and Steel Community

7¾ per cent. Notes due 1991

Issue Price 100% per cent.

Union Bank of Switzerland (Securities) Limited

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Dresdner Bank Aktiengesellschaft

Orion Royal Bank Limited

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Leu Securities Limited

Nomura International Limited

Swiss Volksbank

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Place harmous Press... This amouncement appears as subatter of record only.

New issue

it met 🕨

i.,

26th June, 19



U.S. \$100,000,000

Province of Nova Scotia

8 per cent. Debentures due 1989

Issue Price 101 per cent.

Union Bank of Switzerland (Securities) Limited

Banque Paribas Capital Markets Limited

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Richardson Greenshields of Canada (U.K.) Limited

S.G. Warburg & Co. Ltd.

Westdeutsche Landesbank Girozentrale

Wood Gundy Inc.



The Kingdom of Denmark

U.S. \$100,000,000 7½ per cent. Notes due 1993

and

100,000 Income Warrants to subscribe for U.S. \$100,000,000 8½ per cent. Notes due 1993

Issue Price of the 7¼ per cent. Notes due 1993: 100½ per cent.

Issue Price of the Income Warrants due 1993: U.S.\$72.50

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Algemene Bank Nederland N.V.

Bank Brussel Lambert N.V.

County Bank Limited

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Daiwa Europe Limited

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Den Danske Bank

Financial Times Monday July 7 1986

Offer values Windsmoor at £23m

BY RICHARD TOMKINS

Windsmoor, one of Britain's registered and the company oldest established fashion houses, publishes the prospectus today for an offer for sale which will take it to a full listing at a market capitalisation of \$23 gm.

isation of £23.3m. Some 6.6m shares, representing 30 per cent of the enlarged equity, are being offered at 106p a share by Chase Manhattan Securities. Of the £7m to be raised, about £5.4m will go to the Green family which founded the business and the rest, after expenses, to the com-

The business was started in 1933, initially as a manufac-turer and wholesaler of women's coats. By 1938 the

Bertam lower

Bertam Holdings, the planta-tions group, suffered a fail in pre-tax profits from £1.09m to £810,000 for 1985, on turnover

£0.6m lower at £1.33m. Tax took £313,000 (£488,000)

and there was an extraordinary charge of £27,000 (£115,000 credit). Earnings per 10p share were 2.49p (3.02p) before extraordinary items and 2.35p (3.6p) after. The net dividend is cut from 1.25p to 0.95p.

Bodycote expands

Bodycote International has acquired the business and net

assets of Buckinghamshire-based Itex Safety, a safety equipment concern. The value of net tangible assets acquired

ras £704,591.
The consideration is to

satisfied by the issue of 296,766 Bodycote shares. For the year ended December 31 1985 Itex

made a pre-tax profit of £36,000, prior to management charges of £148,000 from its immediate holding company.

at £0.81m

Today the group operates more than 500 shops-within-shops located in leading department stores in the UK and the Irish Republic. Its most important store groups are House of Fraser and Debenhams.

It designs, manufactures and markets high-quality women's wear under two labels, Windsmoor and Planet. The first is pitched mainly at those aged over 35 and the second. launched in 1979, is geared more towards 25 to 45-year-olds. Comment Fashion-orienta the vagaries of the vagaries of time and the

rate over the past five years takes. Windsmoor, however, has from £388,000 in 1982 to £2.8m been in the business a long time for the year to last January, on turnover up from £22m to £58.8m. The historic price/

earnings multiple is 14.

Windsmoor is not making a profits forecast but says sales in the current year have been encouraging in spite of unencouraging in spite of unin the stores sector but even favourable weather. Another 16 here it looks highly rated next Windsmoor outlets and 30 new to, say, Ellis & Goldstein or Planet outlets are due to open Jacques Vert. On the positive by next January.

launched in 1979, is geared the vagaries of taste at the best pany's fairly high public profile more towards 25 to 45-year-olds.

The profits record shows a Windsmoor's margins leaves see what is in any case a small painfully little room for missue off to a reasonable start.

and the record of the past five years suggests that it is good at getting the product right. A potential stumbling block is the price, which looks a little rich for the rag trade. Windsmoor's the rag trade. retort is that it will find itself side, however, some £3.5m for the current year would bring Fashion-orientated companies are dangerously susceptible to the vagaries of taste at the best of time and the narrowness of could create enough demand to

Imry downturn to £1.3m

Imry Property Holdings pre-tax profits fell from £1.79m to £1.31m in the year ended March 31, 1986. The reduction was mainly caused by high interest rates and the loss of revenue from the Turniff building, which has undergone a complete refurbishment.

Tax took £464,000 (£230,000) and there was an extraordinary debit of £15,000 (£30,000). and there was an extraordinary (£251,000) and share of related debit of £15,000 (£30,000). company profits came to Earnings per 25p share dropped from 11.34p to 6.16p, but the final dividend is 3.9p for a relief had been taken into higher total of 5.7p (5.3p) net. account for US losses of

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interfess or finals and the subdivisions shown below are based mainly on less year's timetable.

TODAY

BOARD MEETINGS

BET Bespak ... Bromsgrov

Net asset value per share £129,000, but relief had been amounted to 402p (398p) at the year end.

Net income from investment

No provision had been made properties climbed from f4.32m for the Hability to tax that

to £4.61m. Administration and other expenses accounted for £496,000 (£427,000) and finance costs were higher at £3.11m (£2.53m). Other operating income added £160,000

Finals:—Carclo Engineering, Bec-ronic Rentals, Fleming Claverhouse nvestment Trust, Platon International,

financial statements. This liability was estimated at some £10.1m.
The directors said these assets were held as long term investments and there was no intention of effecting any sub-

would arise if the properties and investment in the related

company were sold at the net amount at which they stood in

FT share information

mation Services: Clarke Hooper (Section: Paper, Printing and Advertising), Davies (D.Y.) (Industrials), Evans Halshaw (Motors, Garages and Distributors), P-E International (Electricals), Regent Mining (Mines,

Interest rise hits **Belgrave** profits

A substantial rise in interest charges from £0.39m to £2.32m left 1985 pre-tax profits of Belgrave Holdings, hotels and property group, lower at £1.81m, against £2.29m previously. Turnover rose from £7.4m to £9.7m.

After a low tax charge of the first of

£258,000 (£1.1m) net profits were ahead at £1.55m (£1.19m). An extraordinary charge how-ever, took £1.13m and related to costs in respect of the group's reorganisation, includ-ing the disposal of the engineering division and the disengagement from Gomba Holdings (UK).

During the year Gomba Hold-

ings (UK) went into receiver-ship in the course of which its 32 per cent stake in Belgrave was sold. The responsibility for the day-to-day management of the company was only assumed by the present board in Decem-

by the present board in December 1985.

Earnings per 25p share were 10.5p (14.5p) before extraordinary items and 2.8p (14.5p) after. The dividend is being raised from 4.2p to 4.5p net. The directors said they had reviewed all the group's activities and banking facilities. The group had now fully re-The group had now fully re-covered the confidence of all its lenders which was expected to result in an improvement liquidity and profitability. The group's investment properties were reviewed and

certain properties revalued which increased net assets at December 31 1985 to 170p per share, compared with 147p

Suter/Newman

Suter, Mr David Abell's engineering group, has in-creased its stake in Newman Industries to 11.4m shares or 9.03 per cent. In April it announced it held 7.23 per cent.

Royal Insurance holding talks with estate agency

largest composite insurance group, is in talks with the Blackpool-based estate agent whereas the other institutions offices and can retain them by Oyston, with a view to acquiring a substantial minority share-equity of the agencies taken oyston, run by Owen Oyst holding in the company.

Such a move would give

Royal a major countrywide presence in the estate agency field. A number of financial insti

tutions—Hambros, Lloyds Bank, Prudential Corporation and General Accident — have recently become major opera-tors in the UK estate agency

over, Royal, through its life company, Royal Life, operates by acquiring a large minority wer, Royal, through its life operates in the estate agency sector and the seventh largest owerall, with some 70 offices mainly in North West England.

It entered this field last year brough a 25 per cent holding a the Sentherman hand estate.

through a 25 per cent holding in the Southampton based estate agency of Fox & Co. The cur-

Royal Insurance is also a nesses. It needs the quality major player in this field But management already in the whereas the other institutions offices and can retain them by Oyston, run by Owen Oyston, is the biggest family business

is linked in with Oyston anding a takeover of another large rent deal is expected to see estate agency business. This Royal take a similar size holding in Oyston.

Royal's philosophy is that it does not have the expertise involved in its operations.

Braithwaite £1m in the red

suffered by Braithwaite Group in the year to end-March 1986, but the directors of this con-structional engineer and pressed steel maker, said that much of these were of a nonrecurring nature.

There is no dividend for the year. These will be resumed as soon as the directors consider it prudent. In the year to March 1985 dividends totalling 9.1p were paid when pre-tax profits were £148,000.

The group traded profitably The group traded profitably in the first quarter of the current year, the directors stated. Since the year end reduced borrowings following the planned disposal of investment properties and a positive cash flow have enabled them

future. They added that the development of earnings was the immediate priority. Losses per £1 share this time came out at

20.5p against earnings of 3.6p.

Turnover fell in the year from £11.37m to £9.97m, with reduced exports to Africa and the Middle East. The losses on continuing activities amounted to £286,000 (£566,000 profit) while those on discontinuing were £229,000 activities

The loss on discontinued Engineers to October 1985 when the decision was taken to withdraw from structural steelwork, and Braithwaite Filters closure

LOSSES OF \$1.02m pre-tax were to look more condensity to the of the Cardiff factory in July There was also an exceptio charge of £505,000 (nil) in respect of the reorganisation of the pressed steel tank manufac-

turing facility. There was a tax credit this time of £445,000 (£40,000 charge), but there were below-the-line expenses of £827,000 (nil) extraordinary charges which included the withdrawal costs at Braithwaite Engineers and the factory closure of Braithwaite Filters.

As well as taking the remedial action required at activities consisted of the Breithwaite Engineers the trading losses for Braithwaite directors decided to review the Engineers to October 1985 when rest of the group's activities. and significant provisions have been taken into the accounts

SHARE STAKES

Changes in company share stakes over the past week MY Dari-Coast Investment

& Development of Kuwait has increased its stake to 1.1m ordinary shares (5.35 per cent). British Benzol — Prudential Portfolio Managers aggregated interest in the ordinary has ed to 1.44m shares (6.44

per cent).

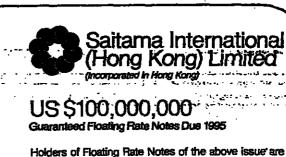
now interested in 2.75m ordinary (6.97 per cent). Greenall Whitley — Director C. J. Hatton acquired 22,000 "A"

ordinary shares. Apricot Computer - Prudential Corporation now owns 3.11m ordinary (5.5 per cent) split as follows: Prudential Assurance 2.17m and Prudential Nominees

British and Commonwealth Shipping, has acquired 200,000 ordinary, bringing total holding to 5.48m (21.9 per cent). Exco Intl—Following purchase of 500,000 ordinary, Tan Sr! Khoo Teck Puat now interested in 6785m. On June 30 director J. G. O'Neill sold 150,000 shares at 2200. 150,000 shares at 220p.

Telfos-Director J. Malins per cent).

Meorgate Mercantile Hold- purchased 20,000 and 30,000 Fleming Technology Investings—Bricomin Investments, a ordinary and now holds 1.89 ment—Kuwait Investment Office wholly owned subsidiary of per cent of that class.



Holders of Floating Rate Notes of the above issue are hereby notified that for the second interest Period from 7th February, 1986 to 8th August, 1986 the accumulated interest amount payable is US \$359.48 per US \$10,000

Bank of America International Limited



or some forceful arguments outset Mike West, Bristol's Dir

LADBROKE INDEX 1.354-1,360 (-7) Based on FT Index Tel: 01-427 4411

ng thirty contracts in the People's Republic of China, all involving Davy "TECHNOLOGY PROVIDES THE BASIS FOR FUTURE PROFIT"

..... [LL_178 Cucron Street

ner cent) and a helienes of Countries by

Lord Jellicoe, Chairman of Davy Corporation, announcing the company's results for the year ended March 31st 1986 notes that in changing market conditions, with severe international competition, it is Davy's ability to offer first-class process technology to a broad range of industries worldwide which provides a continuing basis for future profit.

Results for the year with equivalent figures for the previous year are:

	1986 £ million	1985 £million	
Turnover	5 94	581	
Profit before tax	16.3	13.0	
Earnings per share	12.7 pence	10.5 pence	
Dividends per share	4.8 pence	3.7 pence	

The Annual Report and Accounts will be sent to shareholders in the first week of August and will then be available to others on request to the Public Affairs Department, Davy Corporation plc, 15 Portland Place, London W1A 4DD. Telephone: 01-637 2821, Telex: 22604.



and and the

has been made to the Council of The Stock Exchange for the genut of permission to deal in shares of BBB DESIGN GROUP PLC in the Unlisted Securities Market. It is emphasized that ion has been made for the shares to be admitted to Listing. A proportion of the shar



GRANVILLE & CO. LIMITED 2,654,500 ordinary shares of 5p each at 67p per share

SHARE CAPITAL

Authorised:

£650,000 in ordinary shares of 5p each Issued and to be issued pursuant to this placing: £414,000 in ordinary shares of 5p each

BBB DESIGN GROUP PLC provides a broad range of clients with graphic design, specialist marketing, publishing and printing services. These activities are supplemented by computer-aided graphics and typesetting services provided by a computer services subsidiary.

Particulars relating to BBB DESIGN GROUP FLC are available in the Extel Statistical Service, and copies of such particulars may be obtained duting normal business hours on weekdays (Saturdays excepted) up to and including 21 July 1986 from:

Granville & Co. Limited, 8 Lover Lane, London EC3R 8BP

INDIANA INDIANA INDIANA 7 JULY 1986 INDIANA

	F	NANC	HAL.	TIME	S ST	OCK	INDIC	ES		
	July 4	2 Anta	July	July 1	June	June 27	11 High	B6 Low	Bittee Co	mplication Low
Government Secs.	91.66	91.94	90,74	90,43	90,84	90.84	94.51	80.39	127.4	49.18
Fixed Interest	97,44	97,00	96,88	96.78	96,71	96,96	97,51	86,55	150.4	50.55
Ordinary	1356.5	1566,7	1366.6	1878.7	1367.1	1354.4	1425.9	1094.3	1425.9	49.4
Gold Mines	196,3	199,4	198,2	204,2	202,5	198,5	357,0	192.3	734.7	45.5
FT-Act All Share	816,09	618,87	819.29	820.28	815,70	808.78	25.538	664,42	L	
P7'-8E100	1649.A	1656,2	1656.7	1660.8	1649,8	1639,1				61.03



Davy was principal contractor to British Steel Corporation, designing and supplying the main e

Phillips & Drew

MEMBERS OF THE STOCK EXCHANGE

UK COMPANY NEWS

Anglo United Development ROYAL midway profits shortfall

BULLDOG BONDS We are pleased to announce that from Monday

Ken Humphries

July 7 1986 we will act as **MARKET MAKERS**

in Bulldog Bonds

Please contact:

Eddie O'Sullivan Jonathan Bradley

18

Stuart Leigh

David Sheath Tony Bolton Hugh Bowden Telephone: 01-588 7981

Reuters: PDFA-PDFH **Topic: 3400**

120 MOORGATE, LONDON EC2M 6XP

Chamberlin

Year ended 31st March £000 Turnover 10,993 Profit before tax 9.57p Earnings per share Dividend per share

The period under review saw the completion of our three-year strategy to concentrate production on four sites instead of seven previously. Concurrent with this rationalisation was the continuing modernisation of the two remaining foundries and two electrical equipment

Whilst we made progress in this period, with group trading profit up marginally to £615,000 from £808,000, higher interest charges resulted in a 6% drop in pre-tax profits. Extraordinary items relating to closures and relocation costs totalled £196,000. The dividend for the

The electrical companies made some progress, whilst the foundries had a less than satisfactory year.
There are now many optimistic forecasts for the economy, but we have yet to see the promised, improvement. The reorganisation of our activities will improve the long-term strape of our balance sheet and its asset cover. We look forward to improving our John Eccles, Chairman

U.S.\$2,500,000,000



United Kingdom Floating Rate Notes Due 1992

In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 7th July, 1986 to 7th October, 1986 the Notes will bear interest at the rate of 6½ per cent. per annum. Coupon No. 4 will therefore be payable on 7th October, 1986, at the rate of US\$8,625.00 from Notes of US\$500,000 nominal and US\$172.50 from Notes of US\$10,000 nominal.

S.G. Warburg & Co. Ltd.

DESPITE A less than satisfactory first half for Angle 1682,000, compared with £1.51m.

United Development Corporation, the directors said they (£9.19m).

Turnover fell to £6.32m confident of the year's outcome. They declared an interim dividend of 0.5p gross and intended to recommend a final of not less than 1p gross.

DESPITE A less than satisfied to a pre-tax profit of agreement with British Coal to extract the vested coal at the Roughcastle site in Scotland, summer stocking plans of major UK customers, and new major contracts won by US coal brokers.

The company started operations in the North Midlands approprise the agreement with British Coal to extract the vested coal at the Roughcastle site in Scotland, summer stocking plans of major contracts won by US coal brokers.

The company started operations in the North Midlands approprise the agreement with British Coal to extract the vested coal at the Roughcastle site in Scotland, summer stocking plans of major contracts won by US coal brokers.

in Canada, and is principally engaged in opencast coal mining in the US and the UK.

Although almost all loss of profit related to the current year, the insurance proceeds to the tract, expected to be two years.

After tax of £37,000 tract, expected to be two years.

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After tax of £37,000 tract, expected to be two years.

After tax of £37,0

loss of a coal preparation plant which collapsed last June, and the balance represented amounts due as a result of loss The company is incorporated of trading profit and related in Canada, and is principally professional fees. engaged in opencast coal mining Although almost all loss of

where it was awarded an open-cast site from British Coal. This will generate revenues of some

win the resident with HSPE for the first two months of the con-tract to approve basic designs and ensure compatibility with the earlier phases of the develop-ment.

CONTRACTS

£20m order for Distington

DISTINGTON ENGINEERING CONTRACTING has won a contract work £20m. The company will supply two continuous casting machines for United Engineering Steels in Rotherham. Mr. Howard Oates DEC's commercial manager, said the order, along with another recent similar contract from British Steel, should ensure job security for the 130-strong workforce for the next 18 months. DEC was taken over in April by the Davy Corporation, from British Steel, for £1.5m.

Time Beltieved to be the largest between HAWKER SIDDELEY POWER E NGINEER IN G (HSPE) of Leicester and DISTRAL SA of Bogota, Colombia. HSPE will receive over £6.5m of the total \$25 (£16.5m) contract will be completed in October 1987. HSPE has overall project management and design responsibility. Procurement of equipment will be from both the UK and Colombia and will include the provision of belting with polychloroprens covers for which

British Steel, for £1.5m.

**

HUMPHREYS AND GLASGOW
has been awarded an offshore contract worth over £8m by Hydrocarbons Great Britain, a wholly-owned subsidiary of British Gas, for engineering and procurement on phase 1, stage 2, of the Morecambe Bay gas field development. The concract covers engineering, design and procurement by H and G and its subsidiary, Earl and Wright, for three drilling platforms to be located in about 100 ft of water together with intertinking subsea pipelines. Conceptual design for the platforms was carried out by Earl and Wright and all three platforms will incorporate slant drilling factitites. A feature of the project will be the extensive use of computer-aided design.

**

HARLAND SIMON has been awarded a contract worth over £8m by M.A.N. ROLAND of Augsburg, West Gegnany. The contract is £6r tife supply and installation of electrical drive controls, with associated microprocessor and computer equipment for the 18 Colorman presses destined for the British Newspapers Printing Corporation. Delivery starts later this year and the order, which indended and for the order, which includes an option for a further five presses, ionin venture association

**

HUMPHREYS AND GLASGOW the claims technical leadership. The phone exchanges to the Kenya Posts and Telecommunications Corporation, the company says it has the fill of the first contract for 17 exchanges was awarded earlier last year and these have been shipped to Kenya. The first two translations of contract will also provide British manufacture dispartitudes to supply the claims technical leadership. The phone exch

TURNER & NEWALL'S subsidiary, TBA Beking, has been swarded a 40 per cent share of British Coal's 1986-1987 contract for solid woven fire-resistant antistatic PVC conveyor belting for both underground and surface use. This is the largest contract gained by TBA Belting and on current estimates will be worth over flom. The contract includes provision of belting with polychloroprene covers for which the triangle of the total \$25 (f16.5m) and the tompleted in October 1987.

HSPE will receive over \$6.5m of the total \$25 (f16.5m) and t Hawker Siddeley Group.

The Mirrlees Blackstone engines will operate at a crankshaft speed of 600 rev/min and a nominal brake mean effective pressure of 19 bar. They will be capable of operation on either light diesel fuel or on the locally-produced crude oil. A team of Occidental engineers will be resident with HSPE for the first two months of the con-

ment.

The power station award comes under the third phase of Occidental's oil pumping project at Cano Limon Field where crude oil is being pumped direct from the ground. A yield of 250,000 barrels per day of high grade crude oil is expected from the field.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus') have been officially notified. Dividends to be declared will not neessarily be at the amounts in the column headed "Announcement last year."

Date	Announce- ment lest year	
"Abbey LifeJuly 18 "ASDA-MIWJuly 23 "Associated	interim due Final due	
Newspapersluly 9	laterim 5.5	
*BET	Final 11,25	
BTPJune 18	Final 2.3	
BankAug 7	Interim 8.4	
BritoilJuly 12 "Daily Mail and	Interim 3.3	
_ Gen TrustJuly 10	Interim 15.5	
Dee CorpAug 8	Final 4.0	
*DowtyJuly 23 *Electronic	Final 2.8	
RentalsJuly 7	Final 2.065	
GKNAug 7	Interim 4.5	
GestetnerJuly 18	Interim 0.5	
GlynwedAug B	Interim 3.75	
*Granada ,luly 8 Grast Universal	interim 2.53	
StoresJuly 18	Final 11.76	
*Hogg		
Robinson,July 8	Final 4.2	
Pintol LeisureJuly 15	Final due	
*ListerJune 30	Final 0.25	
*Lloyds BankJuly 25	Interim 7.5	
		11

6,746,573

647,583

MANUFACTURERS HANOYER CORPORATION US\$100,000,000 Floating Rate Subordin Notes due 1997

Notes due 1997
In accordance with the provisions of the Notes, notice is hereby given that the coupon amounts for the period 15th April, 1986 to 15th July, 1986 will be US\$180.10 for the US\$10,000 denomination and US\$4,502.60 for the US\$250,000 denomination and will be paydenomination and will be payable on 15th July, 1986 against surrender of Coupon No. 4.

Manufacturers Hanover Limited Agent Bank

CENTRAL BANK OF NIGERLA FLOATING RATE NOTES DUE 1986/90 TO BE ISSUED IN RESPECT OF OUTSTANDING TRADE DEBT

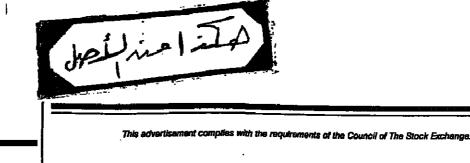
In accordance with the Terms and Conditions of the Notes, notice is hereby given that is respect of the Interest Period from July 7, 2008, to October 8, 1586, the Rote of Interest has been determined at 7546% per aroum.

Landan, July 7, 1985 THE CHASE MANHATTAN BANK, N.A.





ht 214, Amsterdam



Royal Trustco Limited (incorporated with firmited Bability in Canada)

C\$100,000,000

9% per cent. Debentures Due 1991

Issue Price 101 per cent.

The following have agreed to purchase or procure purchasers for the above Debentures:

Union Bank of Switzerland (Securities) Limited Bank of Montreal

Girozentrale und Bank der österreichischen Sparkassen The Nikko Securities Co., (Europe) Ltd.

J. Henry Schroder Wagg & Co. Limited Swiss Bank Corporation International Limited Westdeutsche Landesbank Girozentrale

Banca della Svizzera Italiana Dow Banking (Overseas) Ltd.

The Royal Trust Company of Canada Banque Internationale à Luxembourg S.A. Citicorp Investment Bank Limited

Nomura International Limited Sumitomo Trust International Limited Toronto Dominion International Limited

> Wood Gundy Inc. Banque Bruxelles Lambert S.A.

Swiss Volksbank, London Branch Licensed Deposit Taker

Application has been made to the Council of The Stock Exchange for the Debentures to be admitted to the Official List.

Listing particulars relating to the Debentures are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 10th July, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 18th July, 1986 from:

Union Bank of Switzerland (Securities) Limited Stock Exchange Building R.O. Box 406 London EC2N 1EY

IFSAT/86

Outstanding opportunities for new corporate relationships in 1986 and through 1987 THIRD ANNUAL INTERNATIONAL EXHIBITION, FINANCIAL TIMES CONFERENCE & SEMINARS 21st, 22nd & 23rd OCTOBER, 1986 AT THE BARBICAN, LONDON International Financial Services & Technology SPONSORS: The Banker

ORGANISERS: Industrial and Trade Fairs Ltd. CONTACT: Philip Mead 021-705 6707, John Lawton (City Office) 01-628 6225

WARBURG SECURITIES INTERNATIONAL **DIVISION**

ODAY the issuing, underwriting, distribution and trading activities of S.G. Warburg & Co in the international capital markets combine with Akroyd & Smithers' Eurobond business and with the international equities business of S.G. Warburg, Rowe & Pitman, Akroyd (Rowak) to form the International Division of S.G. Warburg, Akroyd, Rowe & Pitman, Mullens Securities — to be known as Warburg Securities — with membership of the world's leading Stock Exchanges, in London, New York, Tokyo, Hong Kong and, through its association with Potter Partners, in Melbourne and Sydney.

WARBURG SECURITIES

S.G. Warburg, Akroyd, Rowe & Pitman, Mullens Securities Ltd. 1, Finsbury Avenue, London, EC2M 2PA Telephone: 01-280 2000 and 01-247 3225 Telex: 937011 and 8952485

Facsimile: 01-247 8076 and 01-247 8601

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange and does not constitute an offer or invitation to subscribe for or purchase shares.



REA BROTHERS GROUP PLC reporated with limited liability in England No. 1995

Introduction of 26,986,291 Ordinary shares of 25p each and 647,583 8-6 per cent. Cumulative Convertible Preference shares of £1 each

Application has been made to the Council of The Stock Exchange for the whole of the share capital of Rea Brothers Group PLC to be issued pursuant to the offers for the existing ordinary and preference capital of Rea Brothers PLC to be admitted to the Official List.

Authorised 12,500,000 10,000,000

22,500,000

Ordinary Shares of 25o each 8-6 per cent. Cumulative Convertible

Particulars relating to the securities are available in the Extel Statistical Service and copies may be obtained during normal business hours up to and including 9th July 1986 from the Company Announcements Office of The Stock Exchange in London and up to and including 21st July 1986

Rea Brothers PLC; Alderman's House, Aiderman's Walk, LONDON EC2M 3XR.

Kleinwort Grieveson and Co, 20 Fenchurch Street, LONDON EC3P 3DB.

7th July 1986

BRACKNELL

Pyramid Hospital project

COSTAIN INTERNATIONAL in joint venture with CRC HASSAN DORA has been appointed main contractor for the £25m first construction for the £25m first phase construction of the Pyramid Hospital project in Cairo, Egypt. Project manager, Higgs & Hill is responsible for the design, construction and equipping of the hospital for The Cairo Organisation for Medical Treatment. The Pyramid Hospital project will provide 300 beds with farility to extend to 600 in two further phases. The nine-storey stepped structure will have a reinforced in-situ concrete frame, floors and roof. The frame, floors and roof. The building is based on a 7.2 metre grid and accommodation is arranged around a central court-yard. Walls are of cavity block-work, painted white, while planted terracing is used at each level. The wards are located on the perimeter of the building with access to the terraces. Green aluminium louvred shading will project two metres from the con-crete edge beams to further emphasise the building's stepped form. The project is due for com-pletion in 140 weeks from the date of commencement.

JOHN SISK AND SON has secured six contracts with a total value of over £2.8m. The largest contract, worth £300,000, is to carry out the external renovation of the Park Court Hotel in Lancaster Gate W2, for Mount Charlotte Investments. Other Charlotte Investments. Other of an office building at St Albans for Gasvenor Square Properties Group, value £300,000; the conversion of St Marks Church, Hanwell, to form 19 flats for the Newtenter Hanga Association. Northcote Housing Association; two projects for the Royal Borough of Kensington and Chelsea to refurbish changing room facilities and install health work at the Kensington sports centre is being carried out as a sub-contract package to Bovis Construction. The company is also to refurbish an existing Nash designed terraced house at Regents Park to form offices for Home Equity Relocation.

ENGINEERING

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SUBJURCTION

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**Value of the project approaches work and Shepherd Engineering to Services (SES) will be responsible for design and installation of the mechanical and electrical project approaches work and Shepherd Construction will carry out the structural work and Shepherd Construction will carry out the structural work and Shepherd Construction will carry out the structural work and Shepherd Engineering to Services (SES) will be responsible for design and installation of the mechanical and electrical project approaches work and Shepherd Construction will carry out the structural work and Shepherd Construction will carry out the structural work and Shepherd Engineering to Services (SES) will be responsible for design and installation of the mechanical and electrical project approaches work and Shepherd Engineering to Services (SES) will be responsible for design and installation of the mechanical and electrical project approaches work and Shepherd Construction of the project approaches work and Shepherd Construction work and Shepher suites at the Kensington and Chelsea sports centres. The work at the Kensington sports

CONSTRUCTION CONTRACTS

Crossing London by British Rail

BY IOAN GRAY, CONSTRUCTION CORRESPONDENT

RE-OPENING THE Victorian Snow Hill railway tunnel under the heart of the City of London is a key part of British Bail's new strategy of offering an improved service to attract more passengers.

The Snow Hill tunnel will carry an estimated 20,000 passengers a day and will make a new range of journeys possible when it opens in May next year, by providing a link between Farringdon and Blackfriars railway stations, and between the Midland and Southern railway regions.

The most important new route will be the link between Luton airport in the north and Gatwick Airport in the south. But the tunnel will also make other cross-London trips —such as Bedford to Brighton

—possible without any need to cross the city from one The tunnel was closed in 1969 because it was no longer railway policy to have any direct north to south crossings, and the powerful rail-may regions then acted more like the old competing rail-way companies in their dis-

like of having links between

Now the rallway regions in an 80 miles radius around London have been grouped together under the banner of Network South East, under the leadership of a new Network head, Mr Chris Green. The old barriers have been broken down, and the new motto is to try to generate new traffic with new services and a new spending pro-

Re-opening the Snow Hill tunnel will cost £54m — of which the civil engineering works needed will cost only £2m, and the rest will be

ent on rolling stock and

re-equipping.
Mr David Sparrow, the British Rail civil engineer in charge of re-spening the tunnel—and who was also in charge of closing it down some 17 years ago is quick to admit that as a civil engineering job it is hardly difficult.
"There are virtually no

civil engineering problems at all," he said. "Basically what we have to do is dig out the old formation of the floor of the tunnel to a new level and put in modern ballast to get the height for modern trains and make the gradients shallower."

The base of the tunnel is

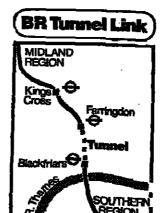
being excavated to a depth of between 300mm and one metre to ease the gradient from a slope of one in 30 or 40 to one in 50 and to provide a gentle, evenly sloping bed for the new double track. Before work could start on

the tunnel bed, 2,000 cu metres of rubbish had to be removed, as the 600-metre long disused tunnel had betong usused tunner had be-come a tip.

The work is being carried out by the Surrey-based con-tractor, Farnol of Whyteleafe, and included removing three old cars and one seat—which is now in the Museum of Lon-

don-from the original Vic-torian station inside the No new Snow Hill station within the tunnel is yet being built. But British Rail is evaluating plans to sell the little-used Holborn Viaduct station above for office development, and to use the proceeds to build a new station inside the tunnel it-self, half way between the two

main stations of Farringdon and Blackfriars. One reason for the civil engineering simplicity of the



project to reopen the tunnel is the excellent state of preservation of the original Vic-torian structure. No water had percolated through, so no new drainage system or

no new drainage system or major repair was needed.

Another factor is that Snow Bill was not built as a tunnel but as an open deeptremen railway in 1860, which was subsequently covered by the City buildings—such as Smithfield meat market—over and around it.

"Except for the soot on

"Except for the soot on the tunnel from the steam trains it was in perfect condition," said Mr Sparrew. He is now selling the freshly-removed steam-train soet to railway fans for 50p a bottle.

JOHN WILLMOTT GROUP has been awarded contracts worth
£4.9m. John Willmott has
been awarded a contract
worth about £2.5m by
London Industrial Park for a
retail discount centre at Beckton,
£6. The company has a contract
worth around £11m by Line worth around fillm by Ling Dynamic Systems for the erec-tion of a factroy and office extention of a factroy and office extension. A contract worth in the region of £690,000 has been placed by Cadogan Estates for alterations, extension and refurbishment at 18 Cadogan Gardens, SW3, to provide high quality office accommodation, A contract worth around £630,000 for London Borough of Hounslow, is for the erection of a new roof to an exterior building at Cranford an existing building at Cranford Community College, Cranford, Middlesex.

Clash of legal principles over admissibility of evidence THERE WAS a dramatic clash two persons, for example be both applications. The Court of had no discretion to refuse it tween a client and a solicitor. Appeal allowed them.

of legal principles in Goddard and another v Nationwide Building Society (Times Law Report, a degree of confidentiality.

July 2, 1986 and FT Law Report,
There are circumstance July 4, 1986).

One of the principles may be described as the doctrine of the supremacy of evidence. It is inherent to the nature of court The outcome of any trial

depends on evidence, not on allegations. Without evidence a court case is a travesty. The evidence must be relevant to also be admissible according to the current rules of the law of

If it is irrelevant or inadmissible, it must be disregarded and excluded. It must not be suppressed or excluded if it is relevant and otherwise admis-sible; it must then be taken into

As long as it is relevant and admissible the court, as a general rule, will not be conerned with the way in which t was obtained or came to light. When this principle prevails, the confidentiality of a document in itself does not affect admissibility in evidence. The other principle is in no way inherent to the nature of

court proceedings and may be described as the doctrine of the preservation of confidentiality. It arises from various legitimate demands, expectations and needs in several aspects of everyday life, including business and professional dealings. On occasion, one person may communicate information or opinions to another on the strict understanding that further dis-closure is prohibited. Further-more, a relationship between

may involve by its very nature,

There are circumstances in which the courts are prepared to uphold and protect the confidential nature of a communication or a relationship.

When this principle prevails, the confidentiality of a docu-ment is neither affected nor diminished by its admissibility in evidence.

How did the clash of principles occur in the Goddard

case? How did the courts resolve It was a dispute between two

house purchasers and a build-ing society about whether a survey report had been pre-pared negligently. The building society in its defence relied on the contents

of an attendance note made by the house purchasers' solicitor. The note contained details of a conversation between Mr God-dard, one of the purchasers, and

The solicitor, who also acted for the building society, had sent the society a copy of the sent the society a copy of the note when he was aware that the purchasers had issued a writ against the society to claim damages for negligence. The two purchasers, Mr Goddard and Miss Rose, made two applications to the court. One was for an order to strike out various passages in the building various passages in the building society's defence which relied on the contents of the attendance note. The note was

privileged document.
The other was for an injunction to stop the society using or copying the note and ordering the society to return it and all copies.

Mr Justice Hollings rejected dential communication.

The purpose of an injunction in a case to which the Ashburton rule applied was to assist a legal privilege. The court

litigant had in his possession copies of privileged documents. he might use them as evidence in his litigation. This was established in Galcraft v Guest (1898

THE WEEK IN THE COURTS

10B 759). But if he had not yet used the copies in that way, the fact that he intended to do so was no answer to a claim against him to deliver them up or to restrain formation. him from making use of them.

court's equitable jurisdiction public policy could prevent a applied in such cases as Lord party who had acted improperly Ashburton v Pape (1913 Ch from benefiting from the Caldes). In that case, the court protected the confidential nature of interest that litigants be able solicitor in the same way as it trade secrets against unauthor- in evidence. ised use by a form - employee ployment.

to remove confusion caused by the apparent conflict between the rule of evidence in the Cal-craft case and the rule of equitable jurisdiction in the Ashburton case. The Calcraft rule applied to,

and prevailed in, proceedings the purpose of which did not include the protection of confi-dential communications.

lege could be claimed for confidential communication. The purpose of an injunction in a case to which the Ashburton rule applied was to assist

because of such considerations The court conceded that, if a as the materiality or the justice

of admitting or excluding the particular confidential communication in issue. The right of a party to the equitable jurisdiction did not

depend on the conduct of the person against whom it was to be used. An injunction could be granted against an innocent stranger who had come into possession of confidential in him from making use of them. Even in cases to which the Such a claim depended on the Ashburton rule did not apply,

letters between a client and his to bring documents into court would protect an employer's filched by opponents and used In the overlap between the after the termination of em- Calcraft rule and the Ashburton rule, there was a valid distinc-tion between civil proceedings

In the course of his judgment tion between civil proceeding in the Goddard case, Lord and criminal proceedings, reco Justice Nourse mentioned sevinised by Mr Justice Goff (as a real points which might help then was) in Butler v Board v Transit (1971 C 1988). and criminal proceedings, recog then was) in Butler v Board a caused Trade (1971 Ch 680). In civil proceedings the pri-

vate right of the individual prevailed; in criminal proceedings, there was a conflict between that right and the interest of the State to apprehend and pro-secute criminals.

The judgment in the Goddard case of Lords Justices May and Nourse is useful in its analysis The Ashburton rule prevailed of the scope of previous confirming cases in which some legal privilege could be claimed for confion which the courts will be asked to resolve the conflict and

Justinian

Glaxo tablet production facility

An advanced pharmaceutical demands for the future. The structural steel frames although An advanced pharmaceutical definition of the designed and built at Wars in Hertfordshire for Glazo Operations UK by SREPHERD CONSTRUCTION and SHEPHERD building. Shepherd Construction

structural steel frames although the production building will employ an in-situ concrete ground and first floor frame. There will be brickwork up to first floor height with interiocking insulated cladding above this level. All internal finishes to the production building will be to the highest standards demanded by a pharmaceutical demanded by a pharmaceutical production facility. The project is scheduled for completion in

Commons: Private members' motions until 7 pm. Debate on the tin industry. Remaining steges of the Latent Damage Bill and the Education Bill. Lerds: Gas Bill (report). Metar Vehicles (verlation of speed limits) regulations. Pool Competitions Act

regulnaris. Pool Competitions Actives 1971.
Select Committees: Foreign Affairs: Current foreign policy issues. Witness: Sir Geoffrey Howe, Foreign Secretary: Room 15, 3 pm). Treasury and Civil Service: International credit and capital markets. Witnesses: Sir Jersmy Morse, Mr Christopher Johnson and Mr Richard O'Brien (Room 8, 4.45 pm). Foreign Affairs: UK/Soviet relations. Witnesses: Mr Leonid Zematin, the Russian Ambassador and Colonel General N. Charvoy (Room 15, 5 pm). TUESDAY
Commone: Finance Bill, progress on

Commons: Finance Bill, progress on remeining stages. Patents Designs and Marks Bill, remeining stages. Obsteon EC documents relating to spricul-

This week in Parliament

tural structures.
Lords: Wages Bill (report).
Select Committees: Channel Tunnel Bill: Patition of East Sussex and Kent local suthorities (Westminster Hall Grand Committee Room, 10.30 am). Foreign Affairs: The South African situation. Witness: Mr Len Abrahems, vice-president of the South Africa Foundation (Room 15, 4.30 pm). Committee on a Private Bill—British Reilways (Stanated) Bill (Room 5, 11 am).
WEDNESDAY
Commona: Estimates debate relative

(Stanated) Bill (Room 5, 11 am), WEDNESDAY
Commons: Estimates debate relative to supplementary benefits payments for private and voluntary residential care for the sidenty: estimates on labour market services.
Lords: Gea Bill (report). Firearms (variation of fees) Order 1988, motion for anomali.

Bill—East Sussex and Kent local authority petrions (Grant Committee Room, Westminester Hall, 10,30 sm), Koreign Afaira: The South African aituation. Witness: Mr Denis Hosley (Room 8, 10,30 sm), Scottish Affaira: Hospital provision. Witnesses: John Laing Construction Ltd: AMI Health Care Ltd (Room 19, 10,20 sm), Trade and Industry: The post office (monitoring inquiry), Witnesse: Post Office (Room 15, 10,30 sm), Home Affaira: Rules for the redistribution of seets. Witnesses: Boundary commissions for England and Wales (Room 6, 4,15 pm), Social Services: Primary Health Care. Witnesse: Royal College of Norsing (Room 21, 5 cm). Committee on a private bill—British Railways (Stanated) Bill (Room 5, 10,30 sm), Unopposed bills — Milkord Haves Port Authority, Bromborough Dock, Bournametric Mouth-Swanage Motor Roads Ferry mouth-Swanage Motor Roads

(Room 8, 4 pm). THURSDAY mons: Estimates debates relate European Communities. Remain

Committee Estimates debates related to the European Communities. Responding stages of the European Communities (Amendment) Bill.

Lords: Public Order Bill. Committee. Dockyard Services Bill. third reading. Select Committees: Chennel Tunnel Bill: Petitions of East Stages and Kent local authorities. (Westminster Hall Grand Committee Room, 10:30 sm). Agriculture: Effects of persicides on human health. Witmesses: Poisons Reterance Cantre; Occupatoral Neeth Service: Advisory Committee on Pesticides (Room 16, 10.45 zm). Committee on a private hill—Eross Reliveys (Stansteed) Bill (Room 5, 10.30 zm).

of the Metropolis.

Lorda: Financial Services Bill, second reading, Quastered question on government section to combat Lister's

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11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 | 1 "RIGHTS" OFFERS High Low | D | 3pm | -3 | 100pm | -3 | 100pm | -2 | 225 | -2 | 225 | 197 | -6 | 120pm | -5 | 130pm | -1 | 120pm | -1 | 120pm | -5 | 120pm | -1 | BG Except Dim Fig. 11 A 274 Sell BG Except Dim Fig. 11 A 18 Except Dim Fig. 11 | Description | | S5.5| ... | 2.01 | Hambres Bank Unit Trust Massagers Ltd (g) | Premer UT Admit, 5 Reyletin Rt, Hotton, Brestwood, 190.8 | 40.9 | 21.5 | Esyen | 20.77 | 27.791.6 | 190.8 | 40.8 | 1.64 | Hambres Canadian Treel, 175. | 20.1 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 1.07 | 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69 for 121.4 1 SKG Max nent Ltd | Barrington Meget Co Ltd (2) | 10 | Festington Meget Co Ltd (2) | 10 | Festington Etc. | 10 | Festington Etc. | 12.7 | 136.1 | 162.3 | 17.2 | 136.1 | 162.3 | 17.2 | 136.1 | 162.3 | 17.2 | 136.1 | 162.3 | 17.2 | 136.1 | 162.3 | 162.3 | 17.4 | 17.5 | 162.3 | 162.3 | 17.4 | 17.5 | 162.3 | 17.4 | 17.5 | 17.5 | 162.3 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | 17.5 | +13 116 +114 102 +14 022 +14 023 +14 023 +14 023 +14 023 +14 023 +14 023 +14 1 57 1 255.5 47.74 157.1 166.2 92.4 153.2 97.0 116.76 Touche, Remnant Unit Trust Mingt Ltd Mermant Hsg. 2 Puddle Onch, EC4 01-248 TR American Errorto ... 85 9 47 9 118 Georgia Septemb ... 53.2 57.24 +0.1 +0.1 307 +0.3 8.10 -0.2 7.36 -0.1 7.36 -0.1 274 +0.1 2.50 -0.1 2.38 Mayflower Management Co Ltd 14-18 Gresham St, London EC2V 7AU Income July 7. — 204.0 27c. 7 Several July 7. — 204.0 144.7 February July 7. — 473.0 144.7 Gold Line Fol. July 7. — 473.0 50.4 499949 99999999944441999 9999 9 0203 553231 -0.5 3.3b -0.8 4.54 -0.7 4.54 -0.7 2.63 +0.3 2.63 -0.4 0.23 -0.4 0.27 +0.9 1.34 -0.7 2.71 132.18 127.18 115.0 147.1 93.2 97.24 143.9 01-588 5174 1.00 1.00 3.00 Managers Ltd s WIX 6EH G1-4936621 85.5 - 6.58 83.1 - 234 110.11 114.5 55.9 1.71.6 77.14 77.14 107.6 99.14 107.6 99.14 175.1 175.1 175.1 176.2 200.8 냆 46.0 46.7 67.3 45.4 60.1 50.1 ces Ltd Amer. Sen. Inc.) | \$7.9 | \$0.3 | 0.54 |
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1 Plot to get rid of first man to work (6)

4 Where Uncle makes his puppets dance? (8)

18 It's turning over refuse outside that will made fortune

2 What leading location is turning over? (9)

3 Complain about would-be storyteller (4)

5 With everything included there's nothing lost (3, 5)

6 Italian checolate with ice-cram (10) 23.5cd 113.77 165.24 115.24 115.26 115.77 64.25 74.95 74.95 165.51 165.52 274.95 285.3 54.4 125.7 125.7 125.7 125.7 125.7 125.7 125.7 125.7 125.7 125.7 125.7 125.7 125.7 O1.598 2777 Deall Configuration Vice control (In 1975 6066) Bit Specialist Feath Service Control (In 1975 6066) Bit Specialist Feath Service Control (In 1975 6066) Bit Specialist Contr side that will made fortune side that will made fortune
(7)
11 Discovered
Shakespeare's King Edward
(7)
12 There's a small amount in
the Greek character (4)
13 Insane reason for building
engine (10)
15 Variations in game provide a
puzzle (6)
17 Can be said to be thorough
and competent (9) cream (10) 402 126 -02 176 iBi Fund Na 73 idea. (er. Et. 71) (22 — 10.0 p.m.)
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Spreads Seeth (12 — 16.7 d. 15.6)
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16 Old, quaint, broken English

18 After a poor set there's dan-0calin 37.24 142.34 142.34 142.34 142.34 142.34 142.34 142.34 143.35 143 01-623 8000 +0.11 0.99 +0.11 0.99 +0.11 0.99 +0.42 2.02 +0.42 2.02 +0.42 2.02 +0.43 2.02 +0.43 2.02 +0.43 2.02 +0.43 2.02 +0.45 (7) ger for the star (8)
28 Remaining young generation 19 At end of it they wake up in lacking? (7)
21 Works to eliminate the unknown element (6)
24 Included unusual piece in restaurant (6)
25 Remaining your formula of they wake up in Art end of it (new wake up in Art end the beginning (10)

26 Father to the French, wife to
the German (4)

10 street looking for restaurant (6)

23 On the cards one will accept union backing? Minster Fund Managers Ltd Muster Home, Arthur St. EC48 98H Marter (115 2 120 24 Event July 30 \$65 1 273 || the German (4)

28 Ends in better ministerial 25 Lady chemist introduced indicate of spending (7)

indicate of spending (7)

indicate of spending (7) control of spending (7)

23 The number having qualified can be defended (7)

24 Unexpectedly come upon

25 Lady chemist. Introduced iodine into healing process (5)

27 Not in favour of a tin building (4) **ሎ** ቑ +0.2 9.61 | 19 St Andrew Sq. Eductor of | 031-225 2211 | 18 Equity | 1876 | 200.9 | -0.5 | 175 | Annotate | 180.2 | 180.7 | -0.3 | 125 | Annotate | 180.5 | 180.7 | -0.3 | 125 | Annotate | 180.5 | 17.7 | -0.2 | 0.06 | 180.5 | 17.7 | -0.2 | 0.06 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 180.5 | 18 0444 458144 +0 1, 299 +0.2 299 -0 9 244 -0 1 045 -0 3 57 +0 3 1 24 +0 4 1 24 +0 1 1 81 +0 1 0 95 -0 2 629 1 131 225 4908 400 0 0 525 490 0 525 35 50 +0.1 020 445 -0 1 256 414 +01.000 4250 +02 086 -0.21 4.252 -0.21 4.98 +1.8 1.11 -0.21 0.05 0.97 2.10 0.99 0.99 3.79 2.01 pass (8)
31 Some old explorers of the The solution to last Saturday's prize puzzle will be published with names of winners next deep (6) DOWN 1 Grandfather clock? (3-5)

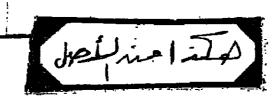
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26 BRITISH FUNDS AMERICANS—Cont.		Financial Times Monday July 7 1986 ENGINEERING—Continued INDUSTRIALS—Continued Industrial Section 1986
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Financial Times Monday July 7 1986 27 DUSTRIALS Continued

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Dec. June Trong USM Tct 500 | 136 | 103 | 102 | 104 | 105 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 Miscella | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 Unless otherwise indicated, prices and ner thirdends are in peace and decommunations are 250. Estimated proceedings afters and covers are based on latest annual reports and accounts and, where provide, are updated on half-rearly figures. PEs are calculated on "ner" distribution biols, extrump per share being compared on profit after tausuous and unrelieved ACT where applicable? bracketed ligures rothicate 10 per cent or more difference if calculated on "ner" distributions. Conveys are based on "men distribution. Conveys are based on "men distribution." The compared grows of material costs in profit after tausation, exclusing exceptional portins/boses but including estimated examined of five-tracket. The costs of the raise of declared destributions and region.

"Tap Stock".

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"USMs; not insted on Stock Exchange and company not subjected to same degree of regulation as listed extrumes.

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Indicated dividend after pending scrip and/for rights issue; cover relates to previous dividend after pending scrip and/for rights indicated.

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Cover allows for palable on NOTES **PLANTATIONS** Apr. Seet Precessing See Co. See C. Stock Price all Net C'w Gr's | August | A Teas

lag | Assam Dooars [1] | 820 | 28.4 | 9.0 | 3.9 | 1.5 |
Lawre Gry E	1.3	1.5	2.7	35.0	4.3	2.5	
Sephibition Russel [1]	318	16.6	17.5	7.7	3.3		
Det	Do.B.ApcDm. PI	218	10.3	8.4	9.1	3.5	
Rodilforar E	740	16.6	21.2	3.2	2.3		
For Plantation 5 Get inv see Chillington, Oversica Traders Williamson E	590	16.6	20.0	6.6	4.8		
Assam Dooars C	790	16.6	20.0	6.6	4.8		
Assam Dooars C	790	16.6	20.0	6.6	4.8		
Assam Dooars C	790	16.6	20.0	6.6	4.8		
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Sept Elambrand Gid 20c.
Sept El-burg R1
Any Nat Jeber 1 10c.
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Feb Stationtern S0c.
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Any Lampon 10c. Far West Rand

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186a 30 b Q15\(^1\) 6 95

688a 30 b Q15\(^1\) 9 153

317 10 b 102 Q5\(^1\) 15 15

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August 5-10

August 7-10

August 17-19

September 1-5

BARR AND WALLACE ARNOLD TRUST PLC

Results for 1985

Summary of Results	1985 2000	1984 £000
GROUP TURNOVER	128,496	120,464
Divisional Profits		
Motor Distribution Leisure & Holidays Fuel Distribution Computer Services	1,802 (486) 207 ——— 1,523	1,596 (180) 177 142 1,735
Deduct Parent Company Interest and Expenses less other Income	55	430
Profit Before Tax	1,008	1,305
Earnings per ordinary and 'A' (non-voting) Ordinary Share of 25p	13.6p	18.5p
Total Dividend for Ordinary and 'A' (non-voting) Ordinary Shares of 25p	7.0p	7.0p
Dividend Cover	166	213
Nettangible assets per Ordinary and 'A' (non-voting) Ordinary Share of 25p	187.3p	183.9p

NOTICE OF REDEMPTION

HUDSON'S BAY COMPANY

17% Notes due 1989

NOTICE IS HEREBY GIVEN that Hudson's Bay Company intends to redeem and hereby calls for redemption on August 7, 1986 all of its 17% Notes due 1989, of which Cdn.\$40,000,000 are outstanding at the date hereof, at the redemption price of 1011/4% of the principal amount (Cdn.\$1,015.00 per Note) together with accrued interest from May 1, 1986 to, but excluding, August 7, 1986 (Cdn.\$45.3333 per Note), for a total redemption price of Cdn.\$1060.3333 per Note. Payment of the redemption price of will be made upon presentment and surrender of the lotes and all unmatured coupons pertaining thereto at any of the following paying agencies.

> Orion Royal Bank Limited 1 London Wall, London EC2Y 5JX, England

The Royal Rank of Canada Main Branch, Royal Bank Plaza, Toronto, Canada M5J 2J5

The Royal Bank of Canada (France) S.A., 75440 Paris, France

The Royal Bank of Canada. Rue Diday 6. 12004 Geneva, Switzerland

The Royal Bank of Canada. (Belgium) S.A., Rue de Ligne 1, 8-1000 Brussets, Belgium

The Royal Bank of Canada, Bockenheimer Landstrasse 61. 6000 Frankfurt am Main, Federal Republic of Germany

Banque General du Luxembourg S.A., 14 Rue Aldringen, Luxembourg Ville,

The amount of any missing unmatured coupon (Cdn.\$170.00) will be deducted from the redemption price. Interest will cease to accrue on the Notes from and after August 7, 1986.

Hudson's Bay Company

This advertisement is issued in compliance with the regulations of the Council of The Stock Exchange for the grant of permission to deal in the Ordinary Shares of 5p each of the Company in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

The Shield Group plc

(Incorporated in England under the Companies Acts 1948 to 1981 No. 1728953)

Anthorised £500,000 £670,000

Share Capital Issued and to be issued fully paid £400,000

in Ordinary Shares of 5p each ative Redeemable Preference Shares of £1 each

Placing by Capel-Cure Myers

1.200,000 Ordinary Shares of 5p each at 72p per share

A proportion of the Shares has been offered to the market and may be available to the public through the market during business hours today. The Group is engaged in the development of quality residential properties in North London. Its activities include the identification and purchase of suitable properties, project design, obtaining planning permissions and the marketing and sale of properties either before or after carrying out building works. Development projects may involve the conversion of houses into self-contained residential units, the refurbishment of residential units, the acquisition of houses and plots of land for rebuilding and/or resale and, recently, the construction of new residential

Full particulars of the Company are available through the Extel Unlisted Securities Market Service. Copies of the Prospectus and of Extel Cards can be obtained until 21st July 1986 from:

Capel-Cure Myers, 65 Helbern Viadac London EC1A 2EU A Member of the ARE Group of Companie

7th July 1986.

APPOINTMENTS

Glaxo research executive

Dr Richard B. Sykes has been appointed deputy chief executive of Glaxo Group Research, GLAXO HOLDINGS UK-based research subsidiary. He has recently been a vice president for research in the Squibb Insti-tute for Medical Research in Princeton, New Jersey. Prior to from Yarrow where joining that company in 1977, managing director. British-born Dr Sykes was senior scientist with Glaxo at Greenford.

Mr Frank Allan has been appointed to the board of ASDA STORES as distribution director. He was distribution director on the was distribution director on the Tesco stores board. Appointed to Asda's trading board are Mr Brian Milburn, divisional director, household and leisure (from Debenhams); and Mr John Styles, divisional director operations services are director, operations services, pro-moted from associate director,

Joining the main board of Mr Ben Lyon, chairman of Mr Malcolm Field, managing CAP GROUP are: Mr J. A. R. Lloyd's reinsurance brokers director of W. H. Smith (Hold-Chisholm, Mr P. P. C. Gregory JARDINE THOMPSON ings) has become chairman of and Mr W. H. Fryer. Mr Chis-GRAHAM, has retired from the NAAFL

tific and chairman of CAP Scien-tific and chairman of YARD, the subsidiary of Yarrow, which recently became part of CAP executive director. He we group. Mr Gregory joins as Underwriting Agents), Mi finance director from Peat, Mar-wick Mitchell where he are a wick, Mitchell, where he was a senior manager. Mr Fryer joins from Yarrow where he was group

Mr G. Douglas Fairservice has been appointed to the board of CANDOVER INVESTMENTS as senior manager.

Mr Joe Mounsey has been appointed vice president and general manager for the UK for THE MANUFACTURERS LIFE

executive director. He will also continue as chairman and chief executive of Jardine (Lloyd's Underwriting Agents), Mr David Corben has been appointed chair man of Jardine Thompson Graham in addition to his present role as chief executive. Mr Corben is a main board director of Jardine Insurance Brokers Group and Matheson & Co.

Mr Chris Rees has joined TOUCHE ROSS ASSOCIATES as a partner. He was with Logica, where he was managing director of the software product group developing and installing database management systems.

THE MANUFACTURERS LIFE
INSURANCE GROUP. He was
vice president and deputy
general manager for the UK,
and succeeds Mr Jim Robertson
who is retiring to return to
Canada.

Mr Tony Brayford, formerly
an assistant director of Brixton
Estates, has been appointed
managing director of WIGGINS
PROPERTIES, property development division of Wiggins Group.

Divisional post at Bayer UK

Bayer UK agrochem division. Previously managing director of the crop protection division of Bayer Tarim, Istanbul, he succeeds Mr Kurt Bachem, who has retired.

*

BRITISH RAILWAYS BOARD has appointed Mr Derek Fowler as chairman of BR Pension Trustees in succession to Mr J.

Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed Mr Derek Fowler and Mr Gordon Sanders has been appointed Mr Derek Fowler and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Graham Fox managing director and Mr Gordon Sanders has been appointed chairman, Mr Gordon Sanders has been appointed chairman has been appointed chairman has been appointed chairman has been appointed chairman has M. W. Bosworth. Mr Fowler INDEMNITY, a new London-has been vice-chairman of British Railways Board since 1981 with Stewart Wrightson Group.

Mr Dieter Lonishen has been appointed chief executive of the Bayer UK agrochem division. Previously managing director of the crop protection division of Bayer Tarim, Istanbul, he succeeds Mr Kurt Bachem, who has retired.

Special responsibilities for finance and planning. He will has appointed Mr Barry Bateman as managing director of its unit trust company, Fidelity Investment Services. Mr Richard Timberlake becomes deputy for the crop protection division of Bayer Tarim, Istanbul, he succeeds Mr Kurt Bachem, who has retired. Services and managing director of the group's new holding com-pany. Fidelity International Management Holdings.

STOY HAYWARD has appointed three partners, Mr Simon Bax, Mr Danny Foran and

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

TOBAY
COMPANY MEETINGS—
Elness Mortgages Tal, 26 Lockyer St.
1)mouth, 10,00
BOARD MEETINGS—

Corp 6.25 (%) finc 1.65 cts Dallenge 15ocPf 17.5 cts

Perry Group 2.85e Property Hidgs, Innst Tst 1.93e Queens Moost Houses 7PcPF 3.5p Richards (Lekester) 2.8p Richards (Lekester) 2.8p Richards (Lekester) 2.8p Richards (Lekester) 2.8p Richards 2.8p Richards 2.8p Toodal Gre 2.5p Walter (J. Q.) 3p Warner Estata Hidgs 7.5p Warner Estata Hidgs 7.5p Watts, Blake, Bearne 3.125p ToodorRow

COMPANY MEETINGSoldberg A(.), Hospitality Inn. Can St. Glasgow, 10.00 St. Glasgow. 10.00 Indemospers' Hall, Campridge Henderson Group. Indemospers' Hall, Shaftesbury Place. Barbican, EC. 12.00 JS Pathology, Medical Society of London, 11 Chandos St. W. 12.00 Sandhurst Marketing. Pondtall Close, Horsham, Sussest 11.00 Spectra Sussest 11.00 Close, Hersham, Sussest, 10.00 Close, Horsham, Sussest, 10.00 Close, Horsham, Sussest, 10.00 Close, Hotelean, Sussest, 10.00 Close, Horsham, Sussest, 10.00 Close, Hotelean, Hot

rish Building and Eng A toming Printing Sciences

DIVIDEND & INTEREST PAYMENTS-ficiense Dudley 2.65p Land Secarties 6.3 Lloyds Europhanea Gld £/5 Fttp Rate Nts 1890 12 Just National Bank of Canada Fittp Rate Nts 1991 \$208.97 Nationalds Bidgs Soc Fittp Rate Mts 1995

-37 stle and Gatesbeag Water 4-2pc 2-1p. 7pc Max Cops 3-5p. 4-9pc Cops 2-45p. 4-9pc Max 2-45pc Cops Pt 1-75p. 2-45pc Perp Pt 3.355 Cons pt 11.35 Cons pt 19.55 Cons pt 19 WEDNESDAY JULY 9

COMPANY MEETINGS—
Cakebread, Robey, 318-326 Southbury
Rd, Enheld, Midda, 10.00
Continuous Stationery, Git Eastern Hotel,
Liverpool St, EC. 12.00
Derikend Stampling, St Richards House,
Victor's Square, Drollwich, Worci, 12.30
Electra Invit 131, Electra House, Temple
Place, WC, 12.00
Hanover Invits, 21 Manchester Sq. W,
10.30 Handerson Administration 26 Finghts Square, EC, 12,30

WEEK'S FINANCIAL DIARY

BOARD MEETINGS-

COMPANY METTINGS—
COMPANY METTINGS—
tilins Bros (Mosiery), Old Cottages,
Lower Bond St. Hinckley 12.00
own (N.) Invists. Portland Hotel, Man-Proce. Avery House, 1 Avery 11.00

riouse. 418-422 Strand. WC 12.00
Fieming Far Eastern Invet Tst, 25 Copthall
Ave. EC. 12.00
Harrison: and Crosheld. Belte: Exchange,
14-20 St Mary Ass. EC. 11.15
Jermyn Invet. Walter Hosse, 418-422
Strand WC. 4.00
Parkiand Textile, Parkway Hotel, Leeds,
12.10 portrok Mills, New Mill,

Daily Mail and Gen Tst
Eperton Tst
Fleming Far East Invst Tst
Jersey Electricity
Tribune Invst Tst
Dividend 6 Inveres? Payments—
Basix Corp 3 cts

Mr Jeremy Newman.

Bridgend Grp 0.350
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Crown House
Park Food

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ty Milling last 1.759
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less of 2.55 Construction Crowton Administration Gro 190 eral Savings and Loan Assoc Home Federal Savings and Loan Assec 5 cts Imperial Cold Storage and Supply 2-55760p

2.5760p Investors in Industry Tipe In 1988 Start, 114ptLs 1990 Start Minty Ip National Australian Bank 14.5 cts Otherne and Little 2n Obborne and Little 2p
Parkland Textile 3.2p. A 3.2p
Radio Cirde 1.25p
Radio Cirde 1.25p
Ranks Hovis McDosgall 2.12p
Resbrook Hidgs 1.7p
Sandherst Marketing 0.853p
Schlumberder 30 cts
Sindail (William) 80

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

International Satellite and Cable TV Exhibition and Conference— CABLE (01-868 4466) Met. Exhn. Hall, Brighton

Education, Training and Person-nel Development Exhibition and Conference (01-637 2400)
NEC Birmingham July 14-17 International Water Exhibition and Conference — WORLD WATER (0923 778311) Olympia July 15-17

Systems for the City Exhibition (01-868 4466) Barblean Centre July 16-18 PC User Show and Conference (01-608 1161) Olympia July 20-24

Gift Trade Fair (0282 867153) Harrogate Exhibition Centre July 24-27 Acom Computer User Christmas Show (01-349 4667) Barbican Centre

July 29-August 3
British Music Fair — MAKING
MUSIC (01-385 1200) Olympia
July 31-August 3
National Fitness and Health
Exhibition — PHYSICAL (0273
206722) Kensington Exba, Centre

July 7-11 International Powder Metallurgy Exhibition and Conference (01-402 2893) Dusseldorf July 21-24

August 17-23 City Planning Exhibition (021-705 6707) Klamen

August 22-31 Air Transpor International Trade Fair (Con- (01-968 4567)

September 1-5
Castings and Forgings Exhibition; Furnaces Exhibition; International Foundry Exhibition; Metallurgical Plant Exhibition; Metalworking International Exhibition (0737 68611). International Metalcutting Machine Tools Exhibition (01-402 6671). Subcontracting Exhibition, including Surface Treatment and Finishing (01-486 1951)

NEC, Birmingham

ugust 5-10 Vomen's World Exhibition (0272 Briste)

Collectors Fair for Antiques and Memorabilia (021-780 4171) NEC Birmingham

International Craft and Hobby Fair (04252 72711)

August 31-September 2
International Jewellery Exhibition (0935 20721)
Earbican Centre

Wembley Conference Centre

Vacancies in systems and infor-mation technology — VISIT 56 (01-840 7117) Hotel InterContinental, W1

sumer goods — INT SKANE-MASSAN (01-486 1951) Malmo

OVERSEAS TRADE FAIRS

International Laboratory Equip-ment Exhibition — LABEX (021-705 6707 Sydney

1951) August 31-September 6
International Autumn Fair (01-240 7013) Leipzig September 10-14 International Autumn Fair (01-977 4551) Vienna September 17-24 International Engineering Fair (2004 485 0800) Brao August 29-23
Office Technology and Computer
(021-455 9600)
Exhibition (01-486 1951)
Knala Lumpur
Knala Lumpur
Knala Lumpur
Air Transportation Exhibition
Air Transportation Air Transportation Exhibition (01-968 4567) Gnangzhon

BUSINESS AND MANAGEMENT CONFERENCES

City Financial Conferences: The 1986 Insurance Information Ex-change (01-242 5275) change (01-242 5275)
Connaught Rooms, WC2
The Institute of Petroleum:
Introduction to petroleum economics (01-636 1004)
61 New Cavendish Street, W1

July 8-9 Crown Eagle: Defence contract management and negotiation (01-242 4111) The Tower Hotel, E1 242 4111) July 9-11 HS Conferences: Three days of theft, frand and negligence (01-935 2382) Cafe Royal, W1 July 10

The Royal Institute of Inter-national Affairs: China's seventh Five Year Plan: an assessment (01-930 2233) Chatham House, 5W1 July 11

July 11
University of Cambridge: Water
privatisation (0223 335860)
Selwyn College July 18 Legal Studies and Services: Mergers and acquisitions— strategic tax and accounting issues (01-236 4080) Royal Lancaster Hotel, W2 July 31

London Chamber of Commerce: Seminar on the cause and effects of the "big bang" (01-248 4444)
Savoy Hotel, WC2 August 13

The Robens Institute: Hazards in water—a national seminar to dis-cuss the implications for human health of contaminents of the water cycle University of Surrey, Guildford

September 4-5 Euromoney Conferences: Euro-bonds '86 New opportunities in creative markets (01-236 3298) Grosvenor House, W1 September 8-10

Institute for Personnel Manage ment: Personnel statistics (01-946 9100) Embassy Hotel, W2 Frost and Sullivan: Introduction to OSI and its support for message handling systems (01-935 4433) Regent Crest Hotel

September 11 SFS: Stress (01-736 0134) The Royal Garden Hotel, WS September 15-16 GDI International Conferences: Intelligent buildings (Zurich 01 724 0020)

Septémber 15 Copper Development Association: Aluminium bronzes for industry September 24-25
Euromoney two-day seminar:
(1) Options—a risky business?
(2) Hedging can be fun (01-236

August 13
Management Training Consultants: Successful supervision.
(Leicester 27062) Hatfield August 26-28
FT Conference: World aerospace to the end of the century (01-621 to the end of the end of

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.

7th July, 1986



COMMONWEALTH BANK OF AUSTRALIA

(A statutory corporation of the Commonwealth of Australia)

A\$75,000,000

12%% Notes Due 1990 Forming a single series with the outstanding 12%% Notes due 1990

The Commonwealth of Australia guarantees the due payment of all moneys that are, or may at any time become, payable by the Commonwealth Bank of Australia

The following have agreed to subscribe or procure subscribers for the above Notes:

Issue Price 101%%

Orion Royal Bank Limited

ANZ Merchant Bank Limited Banque Nationale de Paris CIBC Limited

Merrill Lynch Capital Markets

Salomon Brothers International Limited

BankAmerica Capital Markets Group Baring Brothers & Co., Limited Commonwealth Bank of Australia Morgan Guaranty Ltd

J. Henry Schroder Wagg & Co. Limited

Application has been made to the Council of The Stock Exchange in London for Notes in the denominations of A\$1,000 and A\$5,000 constituting the above issue to be admitted to the Official List, subject to the issue of the temporary Global Note.

Particulars of the Notes and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Notes may be obtained during normal business hours up to and including 9th July, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 21st July, 1986 from:-

> Orion Royal Bank Limited, London EC2Y 5JX

R. Nivison & Co., 25 Austin Friars, London EC2N 2JB



U.S. \$50,000,000

Hapoalim International N.V.

Guaranteed Floating Rate Notes 1987 For the six months the Notes will carry an interest rate of 7 % % per annum Coupon Value U.S.3360.97

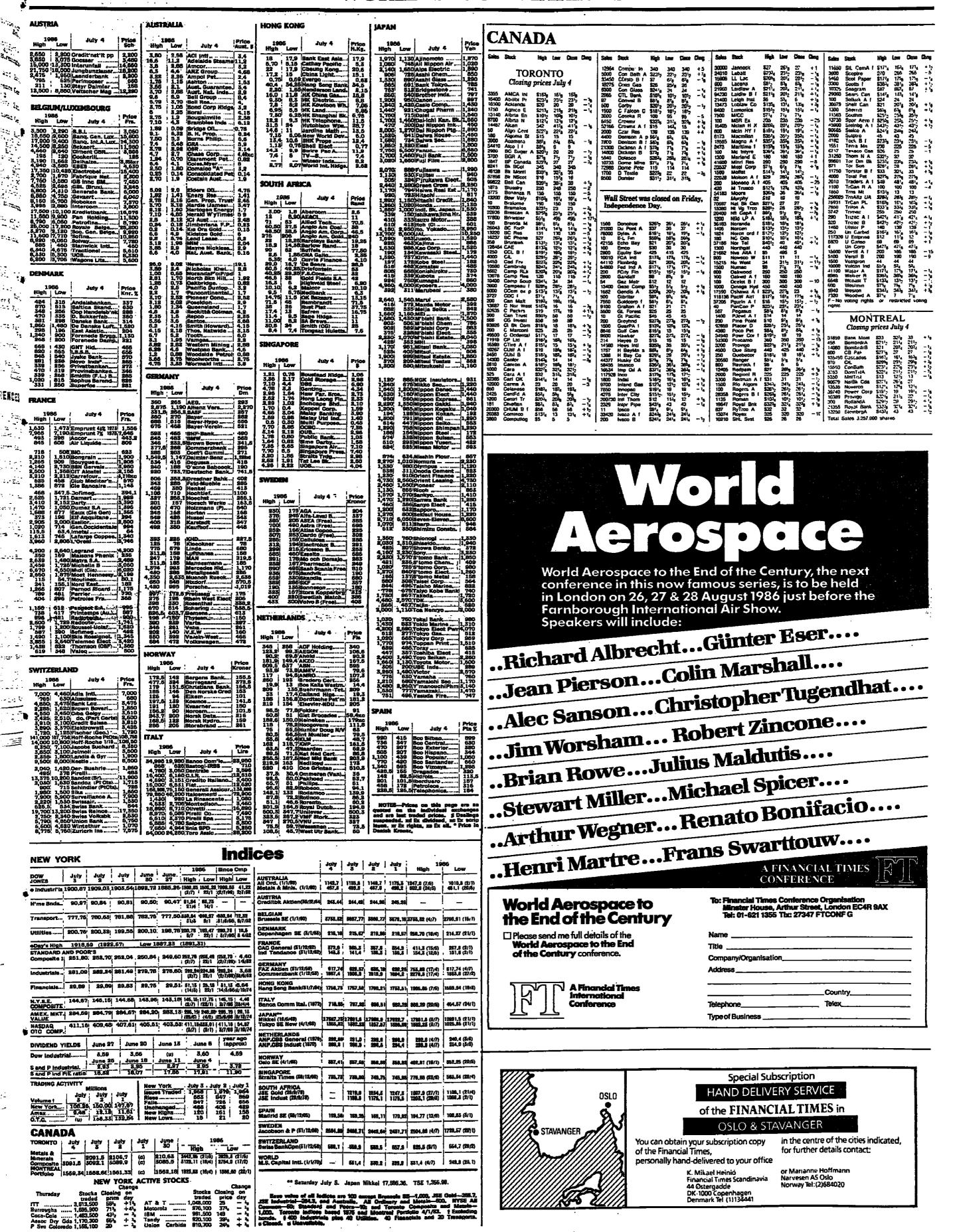
Listed on The Stock Exchange, London

Granville & Co. Limited

The National Association of Security Dealer.

8 Lovat La	ae, London EC3R 8BP			Telepi	hone:	01-62	1212
						P/	
Capitalizat	n.		Change				Fully
£000's	Compeny	Price	aa weel		·) %	Actual	28,000
4.415	Ass. Brit, Ind. Ord	131	-	7,3	5.6	Q.8	7.5
	Ass. Brit. Ind. CULS	131x		10.0	7.6	_	_
6,947	Airsprung Group	120	+6	7.6	6.3	7.5	6.7
825	Armitage end Rhodes		+2	4.3	13.0	4.1	4.9
58,186	Bardon Hill	181	+3	4.6	25	20.6	18.9
4,302	Brey Technologies	78	_	4.3	5.5	9.3	8.5
260	CCL Ordinary	80	_	2.9	3.8	5.7	8.9
1.075	CCL 11pc Conv. Fref.	86x0		15.7	18.3	_	
12,118	Carborundum Ord	202	+15	9.1	4.5	9.8	10.0
630	Carborundum 7.5pc Pf.		_	10.7	11.9	_	_
4,383	Deborah Services	56	_	7.0	12.5	5.8	7.7
3,323	Frederick Parker Group	23	+1	_	_	_	_
2.140	George Blair	116	+9	_	_	4.7	8.6
2,640	ind. Precision Castings	65	+3	3.G	4.6	17.2	14.3
12,905	Isia Group	162	_	15.0	9.3	12.5	18.5
6.145	Jackson Group	71B#0	4	6.1	5.2	8.0	7.2
48,748	James Burrough	34840	J -1	17.0	4.9	9.6	8.9
3,502	James Burrough 9pcPl.	100	+1	129	12.8	_	_
5.940	John Howard and Co.	57x	- L	5.0	8.8	_	_
42,197	Minihouse Holding NV	1290	-80	8.7	0.7	42.6	50.5
8,740	Record Ridgway Ord.		-	_	_	6.8	11.7
2,403	Record Ridgway 10pcPf	89x0	4	14.1	15.8	_	_
765	Robert Jenkins	75				9.7	21.4
1.800	Scruttona "A"	30	_	_	_	_	7.7
2.050	Torday and Carlisla	84x6	1 -1	5.7	6.8	5.1	5.2
1,450	Travien Holdings	320	_	7.9	2.5	6.7	8.8
8,792	Unilock Holdings	569	_	2.1	3.8	15 2	14.9
22,685	Waiter Alexander	175	+2	8.6	4.9	9.9	12.1
4,434	W. S. Yestes	190	_	17.4	9.2	19.0	21.1

Jeli me Isla



Put9 Dec 0.30 0.48 1.08 1.41 2.19 3.07 4.05 5.14

July Aug Seot Dec — 0.50 1.50 0.70 0.00 1.40 2.70 0.20 0.55 1.20 2.90 0.20 1.70 2.60 4.70 1.90 3.95 4.90 7.30 6.10 7.40 8.30 10.60 11.00 11.70 12.30 14.20

Sept Dec Mar 0.00 0.04 — 0.01 0.06 0.16 0.07 0.09 0.22 0.03 0.14 0.29 0.06 0.20 0.37 0.12 0.29 0.48 0.21 0.39 0.60 5. Puta 815

Sept 93.77 93.87
Det 93.64 93.75
March
THREE-MONTH EURODOLLAR
Sim points of 100%

CURRENCY FUTURES

POUND-S (FOREIGN EXCHANGE) 1-mth. 3-mth. 6-mth. 1.5329 1.5252 1.5149 -STERLING SE per E

LIFFE-STERLING E25,000 \$ per E

LONDON financial futures

and options prices are for July 4. Chicago futures and Philadelphia options prices are for July 3, owing to the

YEN FFr. SFr. H.FL. Lira , CS . B.Fr.

1,537 3,345 246.8 10.68 2,713 3,763 2293. 2,124 68.40 1, 2,176 160.5 6,948 1,765 2,448 1492, 1,382 44.50

0.899 0.459 1. 73.77 3.192 0.811 1.125 685.5 0.635 20.45 4.053 6.229 13.56 1000. 43.27 10 99 15.25 9293. 8.608 277.3

0.937 1.439 3.133 231.1 10. 2.540 3.524 2148, 1.989 64.06 0.369 0.567 1.233 90.97 5.936 1. 1.387 845.3 0.783 25.22

0.266 0.409 0.889 65.58 2.838 0.721 1. 609.4 0.585 18.18 0.436 0.670 1.459 107.6 4.637 1,183 1,641 1000; 0.926 29.83

0.471 0.724 1.575 116.2 5.037 1.277 1.771 1080, 1. 32.20 1.468 2.247 4.890 360,7 15.61 3.966 5.601 3358, 3.105 100

High Low 1.5410 1.5355 1.5300 1.5250 1.5200 1.5150

Latest 1.5360 1.5250 1.5150

LONDON SE E/S OPTIONS £12,500 (cents per £1)

Called Last Sept Dec Mar 1 55 1.51 --1.31 1.28 1.18 7.05 0.89 0.83 0.86 0.81 0.61 0.57 0.64 0.42 0.51 0.50 0.25 0.38 0.37

19.30 14.30 9.30 4.50 0.90 0.15

20-YEAR 12% NOTIONAL GILT E50,000 32nds of 100%

LONDON

Economic slowdown hits dollar

£ IN NEW YORK

Prospects for the dollar appeared to be rather depressing last week. The US currency fell below DM 2.20, and threatened Y160, as economic figures contipued to point towards lower interest rates, in the face of sluggish second quarter growth. The first announcement of second quarter US gross notional product growth will be on July 22, but as expected to on July 22, but as expected to be below the first quarter figure cultural sector declined by of 2.9 per cent, which was 89,000, and led to further selling boosted by building up of stocks, of the dollar.

particularly in the car industry. Mr Henry Kaufman, chief particularly in the car industry,

and by defence spending.

Recent figures have suggested a disappointing economic performance by the US, leading to speculation the Federal Respectation to 6 per cent, and after last to 6 per cent, and after last week's geographic federal the speculation the receral reserve's discount rate will be cut to revive growth.

The announcement of a widen-

ing of the May US trade deficit to \$14.21bn on the previous Friday, set the tone for last week, and once the dollar fell below DM 2.20 it lacked the

below DM 2.20 it lacked the power to recover.

May US leading indicators showed a disappointing rise of 0.2 per cent, against a median forecast of around 0.4 per cent, while May factory orders fell 0.1 per cent, and would have been down 13 per cent without defence capital goods. Thursday's unemployment figures of initially appeared more encouraging falling to 7.1 per cent in aging, falling to 7.1 per cent in growth.

June from 7.3 per cent, but Little resulted from the Press employment outside the agriconference however. Mr Karl

CURRENCY MOVEMENTS OTHER CURRENCIES

July 4	Bank of England	Morgan Guaranty Change	July 3	£	8
	Index	Change 5	Arg'tina 1.	3 (ZU-1,3 (3)	V.050V V.
tering	76.0	N A	Brazil S	21.21.21.35	13.77-13
I.S. dollar	115.4		Finland 7	8075-7.820	5.0520 5.
anadian dollar.	78.5		Greece . 2	12.35 216.BC	137.10-14
ustrian schilling.	127.1		H'kong 12	2.0760 12 0850	7.8105.7.
leigian franc	95,6	71	Iran	120.00*	77,90
anish Kroner	B6.3		Kuwait O.	4485 0.4545	0.29100 0.3
eutsche mark	135,7		Lux'burg 6	8,35 68 45	44.45 44
wiss franc	163.0		Malaysia, 4.	0605-4.0575	2.6200-2.0
uilder	126.0	**	N'Z'land . 2.	8600 2.8690	1.8520-1.1
rench franc	69,3	**	Saudi Ar. 5.	7880 5.7885	3.7500-3.
Jre	46.4	. "	Sin'pore . 3.	3795 3.3865	2.1860-2.
'en	212,2		S Af. Cm 3.		
Korgan Guaranty	changes	: everage	S.Af. Fn . 6. U.A.E 5.	5665-6.8580 6625-6.6695	
980-1982=100, Bar base sverage 197		lund index		• Selling re	ite.
neze arazaña jo:	.رس، –د			- Seming R	Jug.

POUND SPOT-FORWARD AGAINST POUND

	Day's			%	Three	%
Juty 4	Spread	Close	One month	p.a.	months	p.e.
ũs	1.5365-1.5470	1.5365-1.5375	0.44-0.41c pm	3.32	1.21-1.16 pm	3,08
Canada	2.1235-2.1339	2,1235-2.1275	0.37-0.27c pm	1.81	0.83-0.68 pm	
Neihlad.	3 754-3.784	3.75 - 3.76 -	1'1-1'sc pm		33,-33, pm	3.72
Belgium	68.35-68.83	68,35-68,45	22-16c pm		54-45 pm	2.89
Danmark	12 411-12.49	12.411-12.421	23-1ore pm		6-35 pm	1.59
Ireland	1.1090-1.1145	1.1100-1.1110	0.10-par p pm		5 pm-5 dis	_
W. Ger.	3.34-3.36	3 34-3.35	1'4-1 ¹ 4pf pm	5.83	44-44 pm	5.23
Portugal	227.53-230.12	227 .53-229 .22	56-220c dis			-7.76
Spain	213.52-214.41	213.52-213.81	75-125c dis			3.93
lialy	2292 - 2306 -	229217-225317	2-7 fire dis			-2.01
Norway	11.421-11.504	11.424-11.434	31 ₄ -41 ₆ ore dis		11%-12% dis -	-4.29
France	10-671-10.74	10 674-10.684	3-2½c pm		71-61 pm	2.48
Sweden	10.87%-10.93%	10.8714-10.8874	1, dis-hore pm		կ dis-1%pm	-0.25
Japan	2461249	2461-2471	1 ¹ 1-1 ¹ y pm		3'1-3's pm	5.26
Austria	23.51-23 61	23.51-23.54	11½-9¼gr0 pm		29' ₃ -26' ₈ pm	4.72
Switz.	2.174-2.73	2.704-2.714	14-14c pm		31-34c pm	4.98
Bel	lgian rate is fi	ar conventible	Irancs. Financial	franc	68.95-69.05.	
Six	-month forwar	d dollar 2:35-3	2.18c pm, 12-moi	1th 4.0	2.3.92c pm.	
			_			

FORWARD RATES AGAINST STERLING

Swiss Franc Japanese Yen		2.7125 2.70 245.75 245.			1.5903 235.39
EMS EURO	PEAN	CURREN	CY UNI	T RATE	5
	Ecu central rates	Currency amounts against Ecu July 4	% change from central rate	% change adjusted for divergence	Divergence
Belgian Franc	43.6761	43.9329	+0.59	+0.68	±1.5388
Danish Kmne	7 91896	7.97276	+0.68	+077	±1.6408
German D-mark	2.13834	2.14586	+0.35	+0.44	±1.1202
French Franc	6.96280	6.85919	-7.49	-1 40	±1.3701
Dutch Guilder	2.40935	2 41677	+0.31	+0.40	±1.5081
Insh Punt	0.712956		-0.23	-0.14	±1.6669
			2.22	4	14000

Otto Poehl, president of the Bundesbank, said there was no change in credit policies and no need to revise the money supply target range of 3.5-5.5 per cent. Growth touched 9 per cent earlier this year and has been put forward as a key factor for the central bank's reluctance to £ Spot \$1,5455 1,5465 \$1,5455 1,5485 1 month 0,43-0,40pm 0,43-0,42pm 3 months 1,16-1,18pm 11,19-1,16pm 12 months 3,95-3,85pm 14,02-3,92pm cut its interest rates but May was a rather more acceptable 7 per

cent on an annualised basis.

West Germany is obviously reluctant to lead the next round of world interest rate cuts but the market believes the US and Japan will take a less conserva-

Last week the Bank of Japan spent \$3bn to \$5bn in trying to prevent the dollar falling below Y160 against the yen, ahead of yesterday's Japanese general election, and only just achieved its goal. It has been fairly confidently predicted the US currency will hit a record trading low against the yen this week. On Friday the dollar finished in London at an all-time closing low The rising yen and the depressed state of the US economy, encouraged thoughts of lower inargue.

The West German Bundesbank called a press conference to follow its regular council meeting. No change was expected in the Bundesbank's discount rate 7: Close High Low Prev 123-26
9 Dec 124-27 125-04 123-31 123-26
9 Merch 124-11 124-00 124-08 123-26
9 Merch 124-11 124-00 124-09 122-10
June 124-07 124-00 122-00 122-00
Estimated volume 12,473 (10,437)
Previous day's open int 21,365 (21,013)
Basis quots (clean cash price of 13%
Treasury 2004-08 less equivalent price of near futures contract) -4 to 4
(32nds). pressed state of the US economy, encouraged thoughts of lower interest rates. With the Japanese election out of the way, and the US back to a full trading week, after the long weekend for Independence Day, the market will expect the Japanese authorities to renew their efforts to prevent the dollar alling towards Y150, and also look for moves from the US to stimulate economic growth.

CURRENCY RATES

July 4	Bank rate %	Special Drawing Rights	European Currency Unit
Sterling		N·A	0.639666
US 8	61g B.84	."	0.987645 1.36117
Canadian S. Austria Sch	4	N·A	15,0813
Belgian Fr	8		43,9329
Danish Kr D'mark	7 3เอ	"	7,97276 2,14586
Guilder	419		2,41677
French Fr	912 12	,	6,85919 1473,07
∐ra	1 2 12	"	158.616
Norway Kr.	8 -	ä	7,34660
Span'h Pta. Swedish Kr	ē	79	137,036 6,99006
Swits Fr	4	**	1.74142
Greek Drch	20 I ₂		137,253 1,071304
Lish Punt CS/SDR		r July 3:	

DOLLAR SPOT-FORWARD AGAINST DOLLAR

uly 4	Day's spread	Close	One month	% p.a.	Three . months	% p.a.
Kt	1.5365-1.5460	1.5365-1.5375	0.44-0.41c pm	3.32	1.21-1.16 pm	3.08
elandt	1.3875-1.3917	1.3885-1.3895	0.50-0.20c pm		1.10-0.70 pm	
anade	1.3775-1.3905	1.3795-1.3805	0.16-0.19c dis		0.55-0.60 dis	
ethind.	2.4435-2.4480	2.4470-2.4480	0.15-0.10c pm		0.40-0.35 pm	
elgium	44.41-44.55	44.45-44.55	1 pm-1c dis	_	par-4 dis	0.18
enmark	8.061-8 081-	8.074-8.084	0.50-1.50ore dis	-1.49	2.50-3.50 dis	
l. Get.	2.1685-2.1775	2.1750-2.1760	0.47-0.44p1 pm	2.57	1.20-1.15 pm	2.78
ortugal	1477-1487-	148-1481,	50-300c dis		200-700dis -	
niso	138.37-138.80	138.70-138.80	50-100c dis			-7.21
alv	1488-1493	14911-14921	6-81 die die			-5.03
DOWAY	7.423-7.44	7.434-7.434	4.30-4.80ore dis		13.5-14.0dis	-7.39
ance	8.93-6.95	6.941-6.95	0.10-0.30c dis		0.85-1.25dis	
weden	7.06-7.08	7 97 - 7.08	1.73-z.25ore dis		5.50-6.00 dis	
Den	160.30-161.00	160.45-160.55	0,35-0.30y pm		0.91-0.86 om	
uszria	15.25-16.28	15.274-15.274	3-2gro pm	1.96	6-5 pm	1.70
witz.	1.7600-1.7660	1.7645-1.7655	0.33-0.28c pm		0.85-0.80 pm	1.87
disco	unts apply to	the US dollar	US currency. For and not to the france. Financia	individ	dual currency	

EURO-CURRENCY INTEREST RATES

July 4	Short term	7 Days notice	Month	Three Months	Six Months	One Year
Sterling U.S. Dollar	105e 107s	1012-1034 678-7	10,5-104 6,6 612	10-101g 65s-63a	9-4-911 656 634	9.1-9;1
Can Dollar	814 812	81, 636	84.84	8,, 8.9	84 6.	85g-8;£
D Guilder	634 658	6 to 65g	614-636	6,6.6,3	6H-6H	534 57g
Sw. Franc Deutschmrk	258-234	21, 21g 41g-45g	4.2.4.2 412.45a	414.478 412.458	44.47	4 & 4 ?
Fr. Franc	4 ½ 4 ½ 7 1, 7 1,	714.714	716.714	710.714	714.75	714.710
Italian Lire	10-12	11 124	1116 121 ₈	1145-1178	114 114	1118-115
B.Ft.(Flp)	71a-75g	71a.756	718-758	719.756	714.756	71e 71e
B.Fr.:(Con)	7.714	7.754	67, 73,	678-75	61g 75g	67g-73g
Yan	416 478	4 lg .45g	4 8 4 9	4 6 458	4 2 458	4.3.456
D. Krone Aslan 5 (Sng)	81, 83, 6,3.7,k	814 833 7:718	814-8-4 676-7	814 83 <u>4</u> 61 2 -613	812 9 616-614	يا 9 ولا8· وناكية 6

Long-term Eurodollars: two years 72-72 per cent; three years 72-74 per cent; four years 73-8 per cent; Give years 8-84 per cent nominal. Short-term rates ere call for US Dollars and Japanese Yen; others, two days' note

(July 3)

MONEY MARKETS

Bank looks for stability

Interest rates were firmer on the London money market last week. Three-month interbank rose to 95-10 per cent, from 93per cent, as speculation about a possible reduction in world interest rates was offset by domestic factors.

The Bank of England showed of UK unit labour costs; above larger money supply; and lower oil prices, by indicating that a cut in UK bank base rates was not welcome. Average daily credit shortages in the London money market were above fibn. giving the authorities plenty of opportunity to indicate their its concern about the high level

Repurchase agreements were provided on three days, under terms suggesting the present On Thursday bills were purchased for resale in early August, and on Friday for resale to July 30, indicating the Bank

WEEKLY CHANGE IN WORLD INTEREST RATES

LONDON	July 4	change	NEW YORK	July 4	Change
Base rates	10	Unch'd	Prime rates	812	Unch 'c
7 day interbank	10se	+ 14	Federal funds	6; į	-14
3mth interbank	9.7	+ la	3 Mth. Treasury Bills	6.07	-0.83
Treasury Bill Tendor	9.3040	0.00 1	6 Mth. Treasury Bills	6.10	-0.20
Band I Bills	978	Uuch 'd	3 Mth. C D	6.4B	~0.16
Band 2 Bills	9	Unch 'd			
Band 3 Bills	932	Մոշդ 'd	FRANKFURT		
Band 4 Bills	9-3	Uuch 'd		5.5	Unch'
3 Mth. Treasury Bills	9 lg	÷	One mth, Interbank	4.55	+ 0.07
1 Mtn. Bank Bills	ي: و		Three month	4.575	+ 0.05
3 Mth. Bank Bills	912	+ ,		-,	
	_		PARIS		
TOKYO	4.65625		Intervention Rate	7	Uuch'
One menth Bills		Unch'd	One with, interbank	7.4	Unch'
Three month Bills	4.71875	Ouch .q	Three month	74	Unch'
BRUSSELS			MILAN	-14	
One month	7.5	Unch'd	One month	12.4	'
Three month	7.5	- 16	Three month		IB
		10		12%	+ 12
AMSTERDAM			DUBLIN		
One month	634	4 la	One month	9.5	+ la
Three month	6,,	Unch'd	Three month	936	+ 14

London—band 1 bills mature in up to 14 days, band 2 bills 15 to 33 days, band 2 bills 34 to 63 days and band 4 bills 64 to 91 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other control rates are generally deposit rates in the domestic money market and their respective changes during the week.

MONEY RATES

July 4	Ov'r nig't			Three Months	Months	Lombaro In'vitin
Franklurt	4.50 4.60	4.50-4.60	4,50 4,60	4.50 4.65	4 55 4.70	5.5
(an)		714714	71874	714 74	714714	7.0
zurich .		4 . 4;;	_ `	4 4 7	=	-
Amsterdam		6.6		6614	_	_
Toky0		4.65625		4.71875	_	_
Milan			_	117a 1214	_	_
2ru3sels		714 714	_	71, 71,	_	
p•bim	91, 97	912.934	9,: 9 >	. 914 812	91a-93a	_

of England's wish to see stability for the next month. UK clearing bank base lending rate, 10 per cent since May 22 It remains to be seen whether sterling also shows stability against a background of falling oil prices, after the failure of interest rate structure will Opec ministers to agree lower production quotas, and uncertainty about the attitudes of other central banks to lower remain in place for at least another month. interest rates.

Five year

Treasury Bills & Bonds

NEW YORK RATES

Broker foan rate 71-8

BANK OF ENGLAND TREASURY BILL TENDER

	July 4	June 27		July 4	June 97
Bills on offer Total of		£100m	Top Accepted rate of discount.	9,3456%	9,3055;
applications Total allocated., Minimum	£100m	£100m	. rate of discount Average yield		9,30299 9,52%
accepted bid Allotment at minimum level	297.67 70%	£97.68 45%	Amount on Offer , at next tender	£100m	£100m

FT LONDON INTERBANK FIXING

(11,00 a.m. July 4)	Six months US dollars			
Three months US dollars				
	bld 6 ≤e	Offer 6 34		
bid 6 5g Offer 6 54	.=.=.			
The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five	reference banks at day. The banks ar ster Bank, Bank o Bank, Banque Nati Morgan Guaranty	e National Westm of Tokyo, Dautec onale de Paris a		

July 4	Over night	7 days notice	Month	Three Months	Six Months	Year
Interbank	9 12 10 104		10 (g-10,) 10 (g-10 (g 10 (g 10 (g	91g-10 914 97g 914-97g 1014	815 815 815 815 817 815	8;[.8;; 91: 959 916 914
Discount Mkt Dapos Company Depos, Finance House Depos	1012-11 1012-11	101: 10% 101: 10%	10 ½ 104s 10 lg	914 9:1 10	824 —	_
Treasury Bills (Buy) Bank Bills (Buy) Fine Trade Bills (Buy)	Ξ	Ξ	91 <u>±</u> 97 ₆ 101 ₂ 6,80 6,85	91g 91g 10 6 66 - 60	914 914 —	97g 6.8 6.69
Dollar CDs SDR Linked Depos ECU Depos	=	Ξ	6,2 6 % 7 % 7 ½	6, 6, 6, k 7, 2, 7, t	614 614 714 744	614 612 714 718

Treasury Bills (acil): one-month 9112 per cent: three months 912 per cent. 1k Bills (acil): one-month 9112 per cent: three months 912 per cent. Treasury 1k Bills (acil): one-month 9112 per cent: three months 912 per cent. Treasury 1s: Average tender rate at discount 9.3040 per cent. ECGD Fixed Finance tender IV reterence date June 4 to July 1 (inclusive) 9.824 per cent. Local Authority and Finance Houses seven days' notice, so there seven days' of Finance Houses Base Rate 10 per cent from July 1 1986. Benk Deposit as for sums at seven days' notice 4.35-4.375 per cent. Certificates of Text openits of the per cent from July 1 1986. Benk Deposit as for sums at seven days' notice 4.35-4.375 per cent. Certificates of Text openits one for the per cent openits one month 10 per to one three months 10 per cent; three-pix months 94 per cent; six-aine this 94 per cent; aine-12 months 94 per cent. Deposits withdrawn cash 512 per cent.

Financial Times Monday July 7 1986

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The third

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New Issue

High 100-26

94-17

EXCHANGE CROSS RATES

99-08 98-14 97-21 97-10 96-10 95-23 95-12 95-01

94-03

Low 94.38 94.41 94.31 94.07 93.78

CHICAGO

June 30, 1986

AUTOMOBILES PEUGEOT

French Francs 1,000,000,000 8 per cent Bonds due 1996

Issue Price: 100 per cent

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